



EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES

ENVIRONMENT

Mexico City fails to lift the smog

Page 5

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World News Business Summary

Gunmen fire on rally of Gamsakhurdia supporters

Gunmen loyal to Georgia's new military council opened fire on several thousand people rallying in support of ousted President Zviad Gamsakhurdia. Several people were believed to have been wounded.

The latest violence came as Georgian rebels seeking the extradition of Mr Gamsakhurdia were reported to be holding talks on his fate with Armenia, where he has taken refuge. Page 14

Russia's IMF bid
Russia applied for full membership of the International Monetary Fund and World Bank, the first step towards winning financial support for its transition to a free-market economy. Page 3

Talks over beef row
British and Russian officials met in Moscow to try to settle the row over Russia's refusal to accept UK beef after because of claims it could bring "mad cow" disease to Russia. Page 14

Gorbachev faces check
A Russian newspaper reported that former Soviet president Mikhail Gorbachev could face criminal investigation over alleged KGB surveillance of his political opponents. Page 3

"Two-headed" policy
European social policy threatens to become a "two-headed monster", which could damage EC business, as a result of last month's Maastricht summit. Under the Europe-wide employment organisation, said. Page 14

Marcos to seek office
Former Philippines first lady Imelda Marcos, driven into exile six years ago and now back in Manila fighting charges of corruption, said she would run for president and rebuild the nation. Page 4

Aids infects 500,000
Nearly half a million people are officially reported to have Aids, the World Health Organisation says, and up to 11m carry the HIV virus. Page 4

Nato invitation
Nato agreed to set up formal ties with former Soviet republics that are part of the new Commonwealth of Independent States by inviting them to join a new east-west "co-operation council".

Refugees kept from port
Albanian police set up road blocks around the Adriatic port of Durres to prevent a new wave of refugees from leaving the country for Italy.

Smog strikes Athens
Smog conditions exceeded emergency levels in Athens, forcing the government to ban most cars from the centre, cut industrial production and limit central heating.

Li Peng for Italy
Chinese premier Li Peng will visit Italy at the end of this month, as his first western trip since ordering troops to crush pro-democracy demonstrations in 1989.

China expels MPs
Three Canadian MPs were expelled from China after meeting relatives of Chinese dissidents. Page 4

Setback for Belgium
Mr Guy Spitaels, leader of Belgium's Socialists, is to become president of Wallonia, thus withdrawing from any role in assembling a new national government. Belgium has been without effective government since elections in November. Page 2

Hong Kong heavy hand
Hong Kong customs officers, cracking down on illegal trade in ivory, seized 34 pieces of elephant tusk from Cameroon, worth US\$128,000.

Sears Roebuck to axe 7,000 jobs in move to cut costs

Sears Roebuck, one of the largest US retailers, plans to shed around 7,000 jobs through a \$50m investment in automated "customer service" facilities. The Chicago-based company, which saw retailing profits fall in the third quarter, said it hoped to achieve annual cost-savings of around \$50m from this year. Page 15

FORD, second biggest US carmaker, is to export right-hand drive vehicles from the US to Japan and Britain for the first time since the early 1980s. A right-hand version of its Probe coupé will be built for export beginning in the autumn of 1993. Page 14

US TREASURY outlined corporate tax ideas that could eliminate the bias which drives companies to finance themselves through debt rather than equity. A study suggests reform could save the US economy up to \$250m a year by increasing corporate capital and cutting corporate debt ratios. Page 5

MEXICO'S finance and budget and planning ministries are to merge under Finance Minister Pedro Aspe in the biggest cabinet shake-up since President Carlos Salinas took office in December 1988.

BRAZIL'S economy ministry officials met President Fernando Collor De Mello to decide how to pay a 147 per cent pension rise granted by the Supreme Court. The increase would cost the government an extra \$60m this year. Page 5

EUROPEAN CEMENT industry faces a battle over trading practices following the launch of a European Commission probe into alleged illegal cartels operated in the 1980s. Page 3

UNION INTERNATIONAL, troubled subsidiary of the Vestey Group, one of Britain's biggest private companies, has appointed Terry Robinson, 47, as chief executive and director. He was formerly a director of international trading group Lombor. Page 21

ELF ATOCHEM, chemicals subsidiary of French oil group Elf Aquitaine, is considering a worldwide joint venture in high performance plastics with Rohm and Haas, the US maker of Plexiglas. Page 16

CHRYSLER Financial problems facing the smallest of the big three US motor groups were underlined by the decision of credit rating agency Standard & Poor's to lower its debt rating. Over half Chrysler's \$16bn of outstanding debt is due for repayment over the next two years. Page 21

PARAMOUNT Communications, US entertainment and publishing company, reported a 32.8 per cent drop in earnings last year. Fourth quarter 1991 profits were 24.5 per cent lower at \$83.3m, with full year net income of \$122.2m against \$258.1m in 1990. Page 20

SEMATECH, US chipmaking consortium set up about five years ago to take on Japanese competition, has lost a founding member-company with LSI Logic's decision to withdraw because of policy disagreements. Page 20

BRITISH AEROSPACE and other companies belonging to an international consortium have completed the \$500m financing to set up Orion, an international private satellite system to rival those owned by the world's telephone companies. Page 15

US drugs industry branded proposals for concluding the Gatt Uruguay Round talks "an enormous break for the biggest pirates in the world". It said the 10-year grace period on intellectual property rights for developing countries was unacceptable. Page 8; EC hardens farm trade line, Page 14

Yugoslav army admits killing EC monitors

By Judy Dempsey in Belgrade and Our Foreign Staff

YUGOSLAVIA'S federal army last night admitted that it had shot down a European Community helicopter, killing five peace monitors - four Italian soldiers and a French officer. EC officials roundly condemned the accident but said international efforts to end the fighting would be stepped up. In a short, but unusually frank statement issued through Tanjug, the Belgrade-based newsagency, the defence ministry said one of their air-

craft had shot down an EC monitoring mission and damaged a second one. The federal secretariat of national defence expressed "deep regret" over "an unwanted and tragic event". It said it would carry out an urgent inquiry, keep the public informed and take legal measures against those responsible for the accident. In a further move last night, the Serb-dominated rump Yugoslav presidency

suspended Colonel Zvonko Jurjevic, commander of the air force. Western diplomats said his suspension might be an attempt to bring the armed forces under political control, while reassuring the European Community and the UN that moderate wings of the federal army were committed to the peace process. Diplomats said they were surprised by the statement of admission. "The fact that the army admitted to it, that it

released the statement quickly, and promised a full inquiry, makes me cautiously optimistic that the peace process can continue," one said. Previous public statements by the army have tended sharply to criticise independence moves by the republics of Slovenia and Croatia, which are expecting recognition by most EC countries on January 15. The accident happened early yesterday as EC officials and

monitors were being flown from Belgrade, the Serbian and federal capital, via Hungary, to Zagreb, the Croatian capital. The motorway linking both capitals has been cut off since July when fighting between the federal army, Serb nationalists and Croatia's national guard intensified in Croatia. Belgrade television last night showed pictures of the helicopter, painted white and bearing the imprint of the EC blue flag and golden stars, in pieces in a

Bush determined to open up markets for US goods and services

Japan promises to boost US imports

By Stefan Wagstyl in Tokyo

JAPAN yesterday greeted US president George Bush's call for freer access to Japanese markets with a series of conciliatory announcements promising to boost imports and support sales efforts of US companies. The statements, from Japanese government and industry, came at the start of Mr Bush's first official visit to the country.

The president's agenda includes talks on global and regional issues, but the overriding item will be the imbalance in bilateral economic ties. Mr Bush, with one eye on the US recession and his looming domestic election campaign, will demand substantial concessions at summit meetings today and tomorrow with Mr Kiichi Miyazawa, Japan's prime minister.

Japan's conciliatory moves came in the form of a package of economic measures from the Ministry of International Trade and Industry (MITI). The ministry estimated that import-busting proposals announced by 23 top Japanese groups could result in an increase in Japanese imports of \$10.2bn by 1993 compared with 1990. The companies have promised to increase imports and local procurement for foreign factories by 50 to 100 per cent over that period.

Miti also promised greatly to expand a scheme begun last May in which Japan gives export credit insurance for projects in developing countries involving the purchase of US goods. The ministry, which has so far committed \$700m to the scheme, yesterday pledged an extra \$50m over the next several years.

Among the president's contingent are Mr Robert Mosbacher, commerce secretary, and around 20 top US executives. Mr Nicholas Brady, the treasury secretary, unexpectedly joined the party yesterday, a measure of US concern about the economic content of the visit.



George Bush kicks off a traditional Japanese game of Kemari at the Imperial Palace in Kyoto, Japan yesterday under the expert gaze of costumed players and officials.

Mr Brady met Mr Tsutomu Hata, the Japanese finance minister. The two are believed to have discussed the co-ordination of macro-economic policy, including recent cuts in interest rates and the yen's appreciation against the dollar to its highest level for three years.

Mr Bush's itinerary included a sightseeing trip to the ancient capital of Kyoto, the official opening of a US retail store - Toys 'R Us - and a meeting with students at which he repeated his determination to increase access to Japanese markets for US goods and services.

Mr Mosbacher was formally presented with Miti's economic proposals, which included a

restatement of plans announced late last year to provide Japanese importers with tax credits and other incentives.

However, Mr Noboru Hatakeyama, vice-minister for international affairs, said there were limits to what the government could do, since Japan operated as a market economy.

Yesterday's proposals contained no specific mention of the automotive industry, the sector propelled to the top of Mr Bush's agenda after the recent spate of redundancies among US carworkers. Officials were still negotiating last night on US demands for Japan to increase purchases of American cars and parts.

Japanese carmakers have recently promised to buy more foreign parts. Nissan announced yesterday it would stock Ford vehicles, Honda, Mazda and Mitsubishi Motors have struck similar deals.

US officials want to ensure that such proposals have a real impact. Nissan's plan to sell 3,000 vehicles a year. This comes against a background which saw the US importing 1.58m Japanese-made cars in the first 11 months of 1991, compared with only 28,000 sold to Japan. Of these, 13,000 were shipped from Honda's US plants.

Heat off rice imports, Page 4
Editorial Comment, Page 12
Right-hand drive cars, Page 14

PLO backs resumption of Middle East talks

By Judy Maltz in Jerusalem and Our Middle East Staff

THE Palestine Liberation Organisation will give the go-ahead for the resumption of Middle East peace talks in Washington later this week, it said yesterday, following a final round of consultations with its Arab allies.

The Palestinians, Syria, Jordan and Lebanon had suspended their departure for Washington in protest at Israel's decision to expel 12 Palestinians from the occupied territories, an action that was unanimously condemned by the UN Security Council on Monday night.

The other Arab delegations said last night they would leave for Washington in two days. Israel's delegation has been in Washington since Monday.

Mr Ahmed Abderrahman, the PLO spokesman, said in Tunis: "The security council has saved the peace process, and we can only express our appreciation of its efforts and those of all the countries which contributed (to the decision)." The UN resolution condemning Israel's plans to expel 12 Palestinians drew harsh criticism in Jerusalem where officials termed the vote one-sided and unjust.

Israel said it was set to go ahead with the expulsion plans, in spite of the worldwide condemnation. Mr Moshe Arens, the defence minister, had announced the expulsions last week following the murder of a Jewish settler in the occupied territories, the fourth to be killed there since Middle East peace talks opened in Madrid at the end of October.

Mr Ehud Gol, spokesman for Continued on Page 14

Air France takes stake in Czechoslovakian airline

By Daniel Green in London

AIR FRANCE is leading a consortium that will pay \$60m for a 40 per cent stake in Czechoslovak Aeroline (CSA), the Czechoslovak state airline. The deal, which values CSA at \$150m, is the first in which a western airline becomes a shareholder in an existing carrier from eastern Europe.

It is also likely to be one of the biggest investments yet for the London-based European Bank for Reconstruction and Development (EBRD), which is in the Air France consortium. It and Caisse des Depots et Consignations, a French financial institution which is also a shareholder in Air France, are each contributing \$20m in cash to the consortium, according to Air France.

The EBRD said yesterday that its board would finalise the level of investment within eight weeks. The two airlines signed a memorandum of understanding in Prague on Monday. The deal is subject to approval from French and Czechoslovak governments. Air France hopes that this will be given "by spring".

Air France's investment represents a partial privatisation of CSA. The remaining 60 per cent of the company will be held by the Czechoslovak state and Czechoslovak financial institutions.

Air France said: "We were looking for a partner in eastern Europe. Prague is geographically located right in the centre. This alliance represents an excellent platform for CSA's future development as an airline based in the heart of Europe and for Prague as a major hub," said Mr Oldrich Churain, CSA director-general.

Of the \$60m being paid for the CSA stake, Air France is paying about \$6m in cash. It is providing about \$14m in payment in kind through expertise in engineering, maintenance and catering. Air France will train Czechoslovak pilots to fly Airbus.

The transfer of expertise will allow flight schedules to be co-

ordinated quickly, said Air France.

CSA is Czechoslovakia's 89th biggest company. "Turnover in 1990 was \$180m," said Mr Gordon McKechnie of merchant bank J.P. Morgan, which advised CSA in the transaction. "It has been profitable for many years."

The carrier has 29 aircraft, all but two of which were built in the Soviet Union. Last year it acquired two Airbus A-310s. The Franco-Czechoslovak deal comes less than a month after Thomson-CSF, the French state-owned electronics company, and Omnipol, a Czechoslovak foreign trade organisation, signed a contract worth \$15m for the delivery of radar navigational systems for Prague and Bratislava airports.

Prague plans to double the capacity of its airport to 5m passengers a year. Bouygues of France, Armbrö Enterprises of Canada and Hoechst of Germany are competing for the construction contracts.

Observer, Page 12

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CONTENTS

Agenda: France extends its welcome to an Italian family	15
United Nations: Need to reform the international forum	13
Yugoslavia: Anti-peace forces strike a damaging blow	2
Czechoslovakia: Regional division impeding reform, says OECD	2
Electronics: Lack of direction in a brave new world	12
Timber industry: Brazilian pulp producer achieves sustainable growth	9
Kenya: Surveys: Momentous times for a former role model	1
Business: Corporate + Reviews	23-30
Arts: Guide + Reviews	11
Commercial Law	22
Companies	20
Commodities	24
World Trade	3
Cross-border	24
Corporation + money	22

MARKETS

Cautious optimism on Pakistan privatisation programme

Pakistan's programme of privatisation, which is being seen as a key test of the policies of Nawaz Sharif, the prime minister, reaches a key stage this month with the sale of 44 factories. Page 4

Editorial Comment	23
Gold	24
Int'l Capital Markets	25
Letters	14
Unit Trusts	26-31
Management	10
Observer	12
Stock Marketsworld	38
London	21
Environment	9
Unit Trusts	26-31
World Index	38

STERLING

New York: \$1.88675 (1.8828)
London: \$1.8725 (1.877)
DM2.845 (2.85)
FF9.7175 (9.7275)
SF2.5275 (2.53)
Y222.75 (same)
£ index 91.5 (91.6)

GOLD

New York: \$350.5 (350.3)
London: \$349.85 (348.55)

N SEA OIL (Argus)

Brant 15-day: \$18.175 (18.20)
Chief price changes yesterday: Page 15

DOLLAR

New York: DM1.5065 (1.518)
FF5.1435 (5.1745)
SF1.339 (1.3435)
Y123.9 (123.35)
London: DM1.5195 (1.519)
FF5.19 (5.1925)
SF1.35 (1.3485)
Y124.35 (124.05)
\$ index 60.3 (60.6)
Tokyo close: Y123.0

US RATES

Fed Funds: 2 1/2 (3 1/2)
3-month Treasury Bills: 3.859% (3.869)
Long Bond: 107 1/4 (106 1/2)
yield: 7.388% (7.436)

STOCK INDICES

FT-SE 100: 2,462.9 (-10.3)
FT-A All-Share: 1,185.20 (-0.41%)
FT-SE Eurotrack 100: 1,086.06 (-5.99)
FT-A World Index: 153.88 (-0.5)
New York: DJ Ind. Av. 3,204.83 (+4.7)
S&P Comp 417.4 (-0.59)
Tokyo: Nikkei 23,596.39 (-234.79)
LONDON MONEY: 3-month interbank 10 1/4% (10 1/2%)
Life long gilt future: Mar 97 1/2 (Mar 97 1/4)

EUROPEAN NEWS

Anti-peace forces strike a blow in Yugoslavia

THE SHOOTING down of a European Community helicopter north of Zagreb, the capital of Croatia, yesterday comes at a crucial juncture in peace negotiations involving the United Nations and the EC.

The tragedy appears to be in the interests of no one side in the conflict. But a western diplomat said: "Some forces simply do not want the peace process to succeed."

Diplomats said the timetable for the negotiations could be jeopardised by the incident unless all sides - Croat, Serb and federal army - insisted that the peace process continue even in the face of violent defiance by uncontrolled elements.

Croatia wants a ceasefire and UN forces in order to speed up recognition of its independence. It also needs stability to cope with half a million

refugees and to rebuild its war-torn economy and infrastructure.

The Serbian government wants a ceasefire because an anti-war movement is growing in the republic, along with shortages of raw materials, and it fears that it will be isolated by the international community.

Sections of the army, which remains out of political or constitutional control, want a ceasefire because they know that if the war spreads, they will not be able to consolidate their gains.

However, according to western military attaches, hardline army nationalists who oppose Croatia's independence, and who support Serb nationalist rebels inside Croatia, appear determined to fight on.

Today, Mr Slobodan Milosevic, the president of Serbia, is due to hold

Some elements want both EC and UN out of the country, writes Judy Dempsey

talks with Mr Milan Babic, head of Serbs in the self-proclaimed republic of Krajina in southern Croatia.

Mr Babic, and other hardline Serb nationalist leaders in eastern Slavonia, east of Croatia, recently defied the Serbian leader's acceptance of the latest UN-sponsored ceasefire and the deployment of UN troops. They said they would refuse to disarm, or allow UN troops to be deployed in these Serb-inhabited regions.

By challenging Mr Milosevic, Serb

rebels in Croatia appear to be acting independently of Belgrade and increasing the possibility of a formal split.

In Bosnia-Herzegovina, the authority of Mr Radovan Karadzic, head of the republic's Serbs who has close contacts with Mr Milosevic, is also being undermined by nationalist Serbs.

These Bosnian Serbs are threatening to support the rebel Serbs in Krajina by declaring their own republic, and defying any ceasefire. As unity among Serbs weakens, a formal split among Serbs in these three republics could not only scupper the peace process but also lead to a spread of the fighting to the ethnically-mixed republic of Bosnia.

Western diplomats said radical factions in the federal army could end up supporting nationalist Serbs in

Croatia, and in Banja Luka, northern Bosnia.

"Yesterday's tragic incident could well play into the hands of the Serb nationalists, who, unlike many Serbs in Serbia, do not want an end to the fighting until they have their own separate republics," one said.

The issue of recognition of four of the six Yugoslav republics is one of the items under discussion tomorrow when the EC-sponsored peace conference on Yugoslavia is scheduled to resume in Brussels. On January 13, EC countries will decide on recognising the republics of Slovenia, Croatia, Macedonia, and Bosnia-Herzegovina.

Said a western diplomat: "Some forces simply want the UN and EC to forget about recognition, and get out of Yugoslavia. All sides in the conflict should defy these people."

Möllemann urges change in German recovery plan

By Christopher Parkes in Bonn

MR Jürgen Möllemann, German economics minister, yesterday proposed a radical overhaul of the state-funded Aufschwung Ost economic recovery programme for the country's five new states.

He called for changes in the law to break the log-jam of claims to land and property from people dispossessed following the setting up of the former GDR in 1949, and demanded an extra DM2bn (\$1.2bn) immediately for investment incentives to encourage entrepreneurs.

He proposed that the duration of state-aided job creation schemes should be cut from a year to six months, and called for improved export credit guarantees for companies hit by the collapse of their traditional markets in east Europe.

He also suggested the two-year DM2bn Aufschwung Ost project, mainly devoted to rebuilding town centres, hospitals, schools and roads, and due to end in December - should be extended for 12 months and boosted with a further DM12bn government grant.

Mr Möllemann, who plans to present his scheme to the cabinet soon, came under attack immediately from Mr Norbert Blum, labour minister, and Mr Manfred Carstens, state secretary in the Finance Ministry.

Aufschwung Ost, the economic minister's brainchild, is one of the most unpopular measures adopted since unification in October 1990. It is being funded by a special 7.5 per cent income tax "solidarity surcharge", and increased

duties on cigarettes, gas, oil and petrol.

Mr Blum rejected changes to the state-subsidised job creation scheme, which protects more than 350,000 easterners from unemployment. Many are involved in community projects or clearing up the environmental damage caused during communist rule.

Mr Carstens said that with growth in the region expected to reach 10 per cent this year, the programme had already fulfilled its purpose.

Wrangles over property ownership are among the greatest obstacles to new investment, especially from outside Germany.

Mr Möllemann said yesterday he wanted hearings to be limited to two weeks, with no right of appeal for claimants. Investors should also be offered subsidies to help meet legal obligations to bear the costs of bringing any land or buildings they purchased up to statutory environmental levels.

German industrial production rose 1.2 per cent in November, due mainly to a 1.5 per cent increase in the manufacturing sector and rises of 4 to 5 per cent in output from the gas and electricity industries.

However, underlying difficulties showed up in continued weaknesses in plant and engineering companies' order books.

VDMA, the industry trade association, said orders for new equipment in November were 5 per cent lower in real terms than in the same month in 1990.

Russia applies for full IMF membership

By Lionel Barber in Washington

RUSSIA yesterday applied for full membership of the International Monetary Fund and World Bank, the first step towards winning financial support for its transition to a free-market economy.

This follows President Boris Yeltsin's historic order last week scrapping price controls in the former Soviet republic.

The US and other western allies have declared they will support Fund and Bank membership for Russia and other reformist Soviet republics, allowing them access to billions of dollars of development loans once they adopt an IMF prescribed reform programme.

Until recently, western countries, notably the US, had vigorously opposed full IMF membership on the grounds that the Soviet leadership was not prepared to embrace serious economic reform. The Bush administration now recognises that the IMF is best placed to assume the burden of direct financial aid and offering expert advice.

Russia's application came amid accelerating US moves to prepare for an international conference in Washington this month to co-ordinate food and medical aid for the former Soviet republics.

Up to 60 countries could attend the conference on January 22 and 23, the State Department said. The meeting will be held at foreign minister level and will involve international financial institutions, including the IMF, World Bank and European Bank for Reconstruction and Development.

Mr Margaret Tutwiler, the State Department chief spokeswoman, said the aim would be to organise a division of labour to meet "immediate and drastically increasing humanitarian needs".

US officials said yesterday the conference would not involve the administration seeking individual pledges of money from donor nations. Although the focus would be on food aid, the role of the IMF in assisting reform in Russia, Ukraine and other reform-minded republics was expected to be on the agenda.

Russia is likely to have to

Germany and Russia signed an agreement yesterday to allow up to 11,000 Russian contract workers to find jobs on the German labour market every year, as well as offering training for a further 2,000 young labourers and apprentices, writes Quentin Peel in Bonn. At the same time Germany has agreed to provide advice and training in a range of areas, including labour relations and labour law, employee involvement in management, and social security.

wait at least six months for its request to be processed, along with an earlier one from Ukraine and Azerbaijan's yesterday. One reason is the lack of adequate economic data.

Economic performance is the main gauge for calculating a member's "quota", which determines a member's capital in the Fund and the amount it is allowed to withdraw.

A further complication, however, concerns Washington's commitment to support a quota increase for the Fund. This would be part of a \$60bn increase in the institution's capital base to meet increased borrowing requirements.

Enabling legislation remains entangled in a foreign aid bill in Congress. This bill also includes an Israeli request for up to \$10bn in housing loan guarantees which the administration successfully delayed for 120 days last year, and which will shortly become due for consideration.

The United Nations Security Council looks set to meet on January 30 to discuss the break-up of the Soviet Union and the role of the UN in the post-Cold War era.

The meeting, proposed by the UK and supported by the US and France, is partly intended to allay western concerns about command and control of nuclear weapons and the risks of nuclear proliferation.

A broader aim, however, is to reinforce the authority of Mr Boutros Ghali, the new UN secretary-general.



A wounded man is carried away after gunmen opened fire on Gamsakhurdia supporters in Tbilisi yesterday

Violence marks Russian Christmas

By Leyla Boulton in Moscow

VIOLENCE prompted by soaring food prices and fresh rumblings in the armed forces marked the first Russian Orthodox celebration yesterday of Christmas as an official holiday since the Bolshevik Revolution.

Tass news agency said people in the southern town of Stavropol smashed shop windows in anger at the explosion of prices triggered by the abrupt end of seven decades of price controls last week. Shops in the agricultural centre best known as the birthplace of Mr Mikhail Gorbachev were forced to reduce their newly-liberated prices for meat and sausage.

In Ukraine, the deputy chief of the Black Sea Fleet said the 300-ship force could not go

NATO yesterday agreed to establish formal links with the newly independent republics of the former Soviet Union by inviting them to join the east-west North Atlantic Co-operation Council set up in Brussels last month, writes Robert Mauthner, Diplomatic Editor.

along with an oath of allegiance demanded by the Ukrainian government. Admiral Ivan Kapitanov explained the fleet was part of the strategic forces which are supposed to remain under the unified command of the Commonwealth of Independent States.

President Leonid Kravchuk, the Ukrainian president, has given servicemen until January 30 to decide whether to take the oath or go back to Russia. A first batch of 850 recruits is due to be re-

trained this week. But the Russian leadership, already unhappy about Ukraine's haste in dividing up the armed forces, has served notice that it will resist attempts to take over the Black Sea Fleet.

Two conservative newspapers, Krasnaya Zvezda, the armed forces daily, and Sovetskaya Rossiya, published angry officers' letters and hostile editorials expressing concern at the break-up of the Red Army. Republican representatives today meet in Moscow to

tackle military issues at expert level. But food remains the main issue. Protests in the ancient town of Vladimir forced authorities to intervene to lower the still-controlled price of milk from Rb6 to Rb1.20, while a complaint by young mothers prompted similar action by the regional government council in Nizhny Novgorod. (The Russian government has devolved responsibility for remaining price controls to local authorities).

Elsewhere there were signs of a voluntary lowering of prices by shops after food was left on shelves. With free prices a concept, it will take time to find the right price levels to clear stocks.

Ex-mayor admits rigging vote in Dresden

By Leslie Collett in Berlin

MR Wolfgang Berghofer, former mayor of Dresden, admitted in court yesterday that he had falsified the results of the city's elections in May 1989 but claimed he had been acting on direct orders from his superiors, one of whom was to become the last communist prime minister of East Germany.

Mr Berghofer accused Mr Hans Modrow, the then communist party leader of Dresden district, of responsibility for the vote rigging, along with Mr Werner Moke, the first secretary of the party in Dresden who is also on trial.

Mr Modrow, who later became the last Communist premier of East Germany, is now a member of parliament in Bonn for the Democratic Socialist Party (PDS) and is to be called as a witness. The Dresden public prosecutor has launched a separate investigation into allegations of election rigging by Mr Modrow.

The trial is seen by justice officials as a test case in assigning responsibility for the widespread manipulation of results in East Germany's local elections on May 7 1989. The Communists officially reported that only 2.5 per cent of ballots cast were against the party instead of an actual 12 per cent, while 98 per cent of eligible voters were said to have voted instead of 90 per cent.

Mr Otto Schilly, defending Mr Berghofer, argued in court that since East German elections were by their very nature undemocratic, his client could not be accused of "falsifying what was false".

Previous trials of officials accused of altering returns in other elections have ended in light sentences.

Brussels takes aim at cement industry

By Andrew Baxter

EUROPE's cement industry is facing a long battle over its trading practices with the launch of a European Commission inquiry into alleged illegal cartels operated in the 1980s.

Brussels has written to 76 European cement producers and organisations claiming breaches of competition law. The industry is likely to contest the issue fiercely. Mr Ian McKenzie, chief executive of Blue Circle Cement, said the investigation was based on "entirely circumstantial evidence" applying to what Brussels believed had been happening in the 1980s.

European cement-makers meet regularly within Cembureau to discuss issues surrounding the use of cement and concrete. Mr McKenzie said: "The EC are saying that people who met for perfectly legitimate matters were doing things of which they disapprove."

The investigation has particularly incensed the British industry, which operated a legally-approved "common price and marketing agreement" until the system was abandoned voluntarily in February 1987. British companies had advised the EC in 1973 that the system, designed to protect cement supplies and hold up prices, was in operation. "It has taken them 16 years to come back and say they don't like it," said Mr McKenzie.

The British Cement Association said yesterday that current interest revolved around whether the EC could contest an agreement that had been registered with the UK Restrictive Practices Court since the second world war, had been approved by the government, and had been a matter of history for five years.

Setback for Belgian unity hopes

A POLITICAL crisis which has left Belgium without effective government since elections last November has taken a fresh turn that could make it even harder to build a new coalition, Reuters reports from Brussels.

Mr Guy Spitaels, president of the French-speaking Socialists, has agreed to become president of Wallonia, the French-speaking southern half of Belgium, effectively withdrawing from any role in assembling a new national government.

Mr Spitaels' power base is in Wallonia and he is widely disliked in Dutch-speaking Flanders.

The move is likely to exacerbate tensions between Belgium's two main regions, which argue constantly about budgets and other issues. The two regional governments are of key importance as they have wide-ranging powers under a programme of devolution pushed through in recent years.

The Dutch-language daily newspaper De Standaard said in an editorial yesterday: "The chances of building a stable national government are small."

The previous coalition of Christian Democrats and Socialists, which collapsed in October, has stayed on as a caretaker government. Prime Minister Wilfried Martens is Europe's longest serving premier but his political future is uncertain as his Flemish Christian Democrats (CVP) suffered a setback in the November poll.

Fabius set to become French Socialist party chief

By Ian Davidson in Paris

MR LAURENT FABIUS, speaker of the French national assembly and former prime minister, is expected to be elected to succeed Mr Pierre Mauroy as the Socialist party's first secretary when its governing committee meets tomorrow. Mr Mauroy resigned yesterday.

He has won the appointment largely because of the decisive support of Mr Michel Rocard, also a former prime minister

and leader of the third largest faction in the party. Between them, the two men command the support of more than half the votes in the 131-strong governing committee.

The deal, hammered out by party barons, significantly strengthens Mr Rocard's chances of selection as the Socialist candidate in the next presidential election, due in 1995.

Mr Mauroy, in his resignation

announcement yesterday, described Mr Rocard as "the virtual candidate" of the party. The one faction which has secured least from the intra-party negotiations, is the traditional main-line group led by Mr Lionel Jospin, education minister. Last-minute horse-trading is thus possible before the vote on Mr Mauroy's successor at tomorrow's committee meeting.

As the ostensible price for his support, Mr Rocard has called on Mr Fabius to end the war between the party factions and for a collegial and proportional sharing of party jobs in the departmental federations.

The irony is that it is Mr Fabius who did most to stimulate the faction war.

He made two previous attempts to seize the party leadership, in 1988 and in 1990,

with the moral backing of President François Mitterrand. Both of failed, but they deepened the party's traditional splits and contributed to its sagging public reputation.

In addition, Mr Rocard has called on Mr Fabius to resist any move (by President Mitterrand) to reintroduce a large element of proportional representation in next year's general election.

OECD report praises federal government for overcoming political handicaps

Regional division 'impeding Czechoslovak reform'

SUBSTANTIAL economic costs have been incurred and Czechoslovakia's structural reform delayed by a failure to define the post-communist constitutional relationship between the Czech and Slovak parts of the country, the Organisation for Economic Co-operation and Development (OECD) warns in its first economic survey of the federal republic, writes Anthony Robinson, East Europe Editor.

However, "a great deal has been accomplished in a short time" despite this political handicap, the report says. Achievements include the liberalisation of prices and foreign trade, a sharp reduction in subsidies, and the creation of "key elements" of a legal basis for private-sector development.

The Paris-based think-tank also points to the groundwork laid down for an ambitious privatisation process through

vouchers offered to all citizens to buy shares at a discount. Czechoslovakia embarked on its reform process from a far less promising base than Hungary and Poland, which were able to build on substantive earlier reforms begun under former communist governments, the report notes.

The orthodox socialist policies followed after the Soviet invasion of 1968 ensured the starting point for market reforms after the "velvet revolution" of November 1989 was "an economy almost completely dominated by central planning, with little experience of markets and almost no legal and institutional base for a market economy".

However, the conservatism of the former rulers left Czechoslovakia with a lower foreign debt, lower inflation and lower government debt than either Poland or Hungary. It also gave the newly demo-

cratic state a more solid macro-economic base than its central European neighbours.

Against this background the reform strategy of the government is "clearly appropriate", the report says.

It defines the policy as "liberalisation to create opportunities, tight macro-economic policies to sustain stability and privatisation to transform the fundamental structural conditions for economic activity".

One of the notable achievements of the first phase of reform has been "the preservation of macro-economic stability in the face of liberalisation". A key contribution to stability has been "the apparent willingness of the population to accept one-time sub-

stantial declines in real wages". The combination of wage restraint with tight budget and monetary policies in 1991 has yielded benefits.

"By not allowing the price surge associated with liberalisation to become embedded in the economy, this will partly depend on workers who are expected to try to recoup part of last year's fall in incomes. Real wages fell 27 per cent over the first half of 1991, when personal consumption fell 37 per cent. GDP fell 9.2 per cent in the period and net material product (GDP less services) declined 19.8 per cent."

The OECD survey points to the problems presented by poor statistics and the need to concentrate western technical assistance on improving this service. Official figures probably over-estimate the decline in output by not recording growth in the private sector.

There can be little doubt that the strategy of privatising quickly is basically sound. But success, the survey cautions, "will be determined by three factors - administrative feasibility, effective monitoring and establishment of the rules of the market game."

The organisation estimates the number of private entrepreneurs rose from 88,000 in 1989 to 921,000 in August 1991, when the private sector accounted for only 1.2 per cent of industrial production but 13 per cent of domestic trade and 5.6 per cent of construction.

The survey notes that the government's small-scale privatisation plans got off to a quick start, while plans for large-scale privatisation are "on track".

Voucher books have been distributed, company lists published and the physical infrastructure for the bidding process is in place.

There can be little doubt that the strategy of privatising quickly is basically sound. But success, the survey cautions, "will be determined by three factors - administrative feasibility, effective monitoring and establishment of the rules of the market game."

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WORLD TRADE NEWS

Tough EC line raises new fears for Gatt Round

By David Gardner in Brussels

THE European Community yesterday appeared to have taken a hard line on the farm subsidies row, threatening to sink the Uruguay Round world trade talks, as EC-US bilateral talks failed to resolve the impasse.

The EC has reiterated to the US that there can be no agreement on farm trade within the General Agreement on Tariffs and Trade (GATT) talks unless the direct payments to farmers for the Community's planned subsidy cuts are put in the GATT "green box".

This is for subsidies allowable under GATT rules because they do not distort trade and, therefore, EC sales to make the deep cuts in its farm price-support system through which it could meet the Uruguay Round targets for dismantling subsidies.

When the US and EC failed to agree on farm subsidies just before Christmas, Mr. Arthur Dunkel, GATT director-general, surprised Brussels by writing into the "final act" of the Uruguay Round that the EC's compensation payments would not qualify for the "green box".

"It is now in the hands of Dunkel to redraft the proposal designed to replace bilateral (with the US) until he moves," a Commission official said yesterday.

The Commission insists that the payments, which like any subsidy cannot be "totally decoupled" from production as GATT insists, are nevertheless designed to replace both production and subsidised exports.

"The Dunkel paper was therefore asking us to crucify our farmers for absolutely no benefit at all to the world market for farm produce," an official stressed.

On December 23, the Twelve told Mr Dunkel his proposal was "not acceptable and therefore has to be modified". Foreign, trade and agriculture

New textile rules 'pose threat to Caribbean'

CLOTHING exporters in Central America and the Caribbean say they will be damaged if proposals for new rules governing the textile and clothing trade are implemented, Cautel James reports from Kingston.

The producers, which ship mainly to the US, say their industries will be damaged if quotas are phased out over 10 years, as proposed in the current negotiating text for the industry in the Uruguay Round of trade talks. The producers say their fears have been compounded by the conclusions of a report prepared by the Fiber, Fabric and Apparel Coalition for Trade, a combination of US textile and clothing groups.

The report projects severe

Mr Douglas Hund, UK foreign secretary, yesterday stressed the need for compromise to end the GATT negotiations successfully. Patrick Blum reports from Lisbon. After a one-day visit to Lisbon to discuss the priorities of the Portuguese EC presidency, he said agriculture was a "particularly difficult issue for Europe", but that a successful outcome to the talks "must involve compromise".

"We are realistic, we know the difficulties, but we also know the dangers for world trade, therefore for the world economy if these negotiations are allowed to drag on indefinitely," he declared. He was encouraged by the determination the Portuguese presidency was showing in keeping these matters at the top of the agenda.

Ministers of the Twelve met on Friday and Saturday to agree a formal position before the 108 countries involved in the Uruguay Round respond to the Dunkel proposals on Monday in Geneva.

Mr Ray MacSharry, EC agriculture commissioner, on Monday told Mr Ted Mazon, US agriculture secretary, that the EC "position was likely to strengthen rather than weaken," a Commission official said.

Senior officials say that the GATT impasse could jeopardise political progress in pursuing the Twelve to reform radically the Common Agricultural Policy, the engine for escalating farm subsidies.

Mr Frans Andriessen, EC external affairs commissioner, was yesterday meeting Mrs Carol Hills, US special trade representative, in Washington, in a further attempt to generate movement on the trade talks.

US farmers, page 30

Canada seeks end to car content dispute

CANADA has asked for a dispute settlement panel to be set up under the US-Canada free trade agreement (FTA) to adjudicate a disagreement over the local content of Japanese cars assembled in North America, Bernard Simon reports from Toronto.

The row follows a US Customs inquiry into the North American content of Honda Civic cars assembled at a factory near Toronto, then exported to the US.

The US is concerned that Honda may be violating FTA provisions requiring 50 per cent North American content to qualify for duty-free cross-border shipment.

Mr Michael Wilson, Canada's trade minister, said the dispute centred on what inter-

est charges qualified as local content. "Despite efforts to win a settlement, the US contends that only interest paid with respect to a mortgage can be included as 'territorial content' under FTA rules of origin. Our position is that 'territorial content' includes any interest paid in relation to land, equipment and buildings used in making goods."

Ottawa has tended to favour more generous local content rules than the US, in an effort to woo investment by Japanese and other foreign car makers in Canada. The bilateral panels are likely to be a model for other regional trade arrangements. About two dozen panels have been formed since the FTA took effect three years ago.

Polish airline sells aircraft to Ukraine

LOT, Poland's state-owned airline, has sold its seven long-range IL-62s along with 10 short-range AN-24 aircraft to Avialife, the Ukraine's newly-established airline, Christopher Robinson reports from Warsaw. Delivery is to be completed by February.

LOT has been seeking a buyer for its IL-62s since last autumn. The Polish airline has two Boeing 747s for its transatlantic route, another is soon to be delivered, and the purchase of two or three more is being considered.

LOT yesterday refused to confirm that the Ukraine had agreed to pay \$15m (\$2.5m) for the aircraft. Last year, it signed a \$500m contract to buy nine Boeing 747s for use on its European routes. The mid-1990s should see it with 30 aircraft, all made in the west.

Kansai lifts deal goes to Swiss

SCHINDLER, the Swiss lifts and escalators group, has seen the first pay-off from its decision three years ago to step up its presence in the Japanese market, Ian Rodger reports from Zurich.

It has won a Sfr6.6m (\$2.5m) contract to supply escalators and elevators for the new Kansai International airport near Osaka.

Schindler acquired a Japanese lifts company, Nippon Elevator, in 1988. "It was important to get in to the Japanese market, because the Japanese companies Mitsubishi, Toshiba and Hitachi are our major competitors in Asia-Pacific markets," the Swiss company said.

Schindler, in a joint venture with Marubeni of Japan, was the only non-Japanese supplier to share in the lifts deal.

Australia backs Gatt compromise package

AUSTRALIA'S Labor government yesterday approved the compromise package proposed by Mr Arthur Dunkel, director-general of the General Agreement on Tariffs and Trade (GATT) to bring the Uruguay Round to an end, Kevin Brown reports from Sydney.

Mr John Kerin, Australian trade minister, said the cabinet had accepted his recommendation that the package provided an acceptable basis for concluding the Round.

Mr Kerin said the package fell short of the demands for liberalisation of agricultural trade put forward by the Cairns Group of 14 agricultural

exporting nations, which is chaired by Australia. But he said it contained "elements of a positive nature," including provisions for an agreement on trade in services, and protection for intellectual property rights.

The Dunkel package was designed to break a deadlock on agricultural trade between the European Community (EC) and the US, which was broadly supported by the Cairns Group. The Cairns group sought cuts of 90 per cent in EC export subsidies and 75 per cent in internal support, both over 10 years.

Under the compromise package, export subsidies will fall

by 36 per cent and internal support by 20 per cent, both over six years. Also, most barriers to trade in agricultural goods will be converted to tariffs, and most signatories to GATT will have to open at least 3 per cent of domestic market sectors to imports, rising to 5 per cent after six years.

The cabinet decided to support the package in spite of disappointment over the size of proposed reductions in EC subsidies and the smallness of improvements in access to protected markets in the EC, the US and Japan.

Ministers said the package was the best obtainable in the face of continued EC opposi-

tion to more significant changes to the Community's Common Agricultural Policy. Australia and other Cairns Group members had earlier threatened to refuse to accept a deal unless substantial progress was made in liberalising agricultural trade.

Mr Alexander Downer, Australia's shadow trade minister, said the conservative opposition parties would support the deal in the Senate, where the government is in a minority. However, Mr Downer said the package would not prevent the extension of EC and US export subsidies to new markets, and would allow Japan to use tariffs to exclude Australian rice

exports.

"The Dunkel proposals do not amount to a major breakthrough for our farmers, although importantly, the proposals do establish for the first time ever the mechanisms to transform international agricultural trade over the long term," he said.

Australia's reluctant acceptance of the Dunkel proposals follows the government's failure to persuade the US to reduce its Export Enhancement Programme for agricultural products.

Australian farmers claim the programme has reduced global grain prices and forced them out of traditional markets,



Kerin: acceptable basis

especially in the Middle East. President Bush sympathised with the farmers during a visit to Australia last week, but offered no changes to the programme.

Opposition to Dunkel's solution for Uruguay Round grows

THE US pharmaceutical industry yesterday denounced the latest proposals for ending the GATT Uruguay Round talks as "an enormous break for the biggest pirates in the world", Nancy Dunne reports from Washington.

The industry's trade association joined a growing list of groups and companies opposed to proposals made by Mr Arthur Dunkel, GATT director-general, on December 20 last year.

The 10-year grace period on intellectual property rights provided for developing countries such as India and Thai-

land was "an unacceptable proposition," Dr Harvey Bale, senior vice-president of the Pharmaceutical Manufacturers Association, said.

Industry support for setting the Round is seen as the key to getting congressional approval for it. Like other opponents of the Dunkel text, Dr Bale seemed unwilling to lose all hope for the Round and said he would seek changes in the proposed text.

GATT was the subject of meetings all over Washington yesterday as groups sought to stake out their positions.

US and EC textile leaders

also denounced the Dunkel text. No US groups appear willing to accept it as a take-it-or-leave-it proposition, Mrs Hills has said she will seek changes.

Other US officials are having trouble summoning enthusiasm; one senior trade official said that if the text was unalterable, he would rather "leave it" than support it.

Mr Abe Katz, head of the US Council for International Business, said it would be "misleading" to assert that US business was totally negative, because the Dunkel paper had many positive proposals.

"We are trying to limit the number and extent of changes necessary" to keep the whole agreement from unravelling," he declared.

The MTN Coalition, a group of multinational companies and groups backing the Round, was also in conference yesterday. Its executive director, Mr Harry Freeman, said: "There is no way we can take a position until we see what happens on tariffs and services liberalisation."

"We're saying: 'Run ahead with these negotiations as fast as possible; otherwise the nay-sayers can work the Capitol

Hill for a number of months and create a hostile atmosphere there'."

Chief among the "nay-sayers" were the American Textile Manufacturers Institute (ATMI), the American Apparel Manufacturers Association and a number of EC apparel and textile groups who flew to Washington to express their opposition.

"Countries which have cavalierly disregarded the most fundamental rules of international trade, are notorious dumpers, subsidisers and protectors and have built insurmountable tariff protections,

will be the main beneficiaries of this plan," Mr Neil Hightower, ATMI president, said.

The groups sought a 15-year phase-out of the Multifibre Arrangement, against the 10 years in the Dunkel proposals, and said all countries should set up strong verification procedures to ensure pacts to open markets were honoured.

Central to US industry objections is the proposed new multilateral dumping code. Mr Michael Coursey, a Washington lawyer advising the US Chamber of Commerce, said the proposed code was unacceptable to US business.

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INTERNATIONAL NEWS



Marcos: consulted the poor

Marcos says she will seek presidency

MRS Imelda Marcos, the former Philippines first lady said yesterday she wants to run for president in Philippine elections scheduled for May, Reuters reports from Manila.

Minutes after pleading not guilty on corruption charges in a Manila court, Mrs Marcos said she hoped to secure the nomination of one of the opposition parties as its candidate to contest the May polls.

"After months of direct consultation with our poor and oppressed citizens, I have decided to run for office to seek the presidency by submitting to the democratic process of a national convention," she said.

Mrs Marcos and the late dictator Ferdinand Marcos were hounded from the Philippines in a popular revolt in 1986, accused of looting billions of dollars. The 62-year-old widow returned to an enthusiastic welcome from supporters in November after almost six years of exile in the US.

She accused President Corason Aquino, the woman who ousted her, of running "a sick and misdirected government".

It was the first time Mrs Marcos had announced plans to run for the presidency, although she has been edging towards such a move since returning from exile. She said she hoped to forge a united opposition coalition for the May polls and wanted a national convention to select the opposition candidate.

Mrs Aquino has said she will not run in the elections on May 11. Some commentators believe she may change her mind if Mrs Marcos runs.

The filing of criminal charges is part of a government bid to recover more than \$500m (£192m) it says the Marcoses had deposited in secret Swiss bank accounts.

Kurds need \$145m aid say UN officials

AT LEAST \$145m is needed to protect and help Kurds in Iraq over the next six months, UN officials said yesterday, AP reports from Geneva.

"The humanitarian programme has got to go on; the guards have got to stay in place," said Mr Michael Stopford, spokesman for the UN relief programme in Iraq.

Meanwhile, Iraq's health minister said that 85,942 Iraqis died in 1991 as a result of the UN economic sanctions imposed following the invasion of Kuwait.

Mr Omid Medhat Mubarak said 27,473 of those who died were children under five who suffered respiratory infections, diarrhoea and other illnesses because there were no medicines to treat them.

Mr Mubarak warned that the death rate would rise in 1992 if the trade embargo continued, the official Iraqi News Agency said.

Imports of food and medicine are allowed under emergency measures adopted by the UN Security Council after the Gulf War, but Iraq says it lacks the hard currency to pay for them.

The US last week renewed its calls to Baghdad to accept Security Council resolutions that permit a partial lifting of sanctions to allow the government of Saddam Hussein to sell \$1.6bn of oil to buy essential humanitarian supplies.

Iraq has refused to accept the terms of the resolutions. Baghdad officials say the amount is not enough and that proposed UN scrutiny of the sales and food distribution would infringe its sovereignty.

Some of the \$1.6bn also would pay for UN relief programmes in Iraq and reparations to Kuwait.

In Geneva, Mr Stopford urged international donors to help Iraqi Kurds even if they disapproved of Baghdad's policies.

"Never mind the political uncertainties, someone's got to pay for these operations," Mr Stopford said.

Mr Stopford said Iraqi authorities were still preventing UN efforts to aid the Shia Muslim population in the southern Iraqi marshes near the Iranian border.

Farmers relieved as Bush takes heat off rice imports

By Robert Thomson in Tokyo

JAPANESE farmers welcomed US President George Bush with an invitation to visit the "beautiful, pastoral side of Japan" and a warning that they remain determined in the fight against the opening of the country's rice market.

In an unusual full-page newspaper advertisement, the Central Union of Agricultural Co-operatives, which represents 5m farmers, expressed its support for a "new world order". However, they insisted this new order should not include rice imports by Japan.

Japanese farmers are relieved that the motor trade has become the most important issue on the Bush agenda, having feared that they would be the

prime target of US criticism and that the Japanese government would be under heavy pressure to make a concession on rice imports.

Instead, Japanese car makers have been pressed to increase purchases of foreign parts and to remove obstacles to the sale of foreign cars in Japan, while concern over opening the rice market has eased.

Several Japanese politicians have suggested that the rice market should be opened, but Tokyo is now confident that the issue will be settled in the longer-term through the Uruguay

Round of multilateral negotiations under the General Agreement on Tariffs and Trade (GATT).

Before Mr Bush's arrival, Mr Kiichi Miyazawa, the prime minister, proposed that Japan examine the possibility of rice tariffication, the replacement of the import ban with a tariff regime, but gave no pledge on this politically sensitive issue.

Japanese negotiators, who want to convince the domestic audience that they are resisting foreign pressure, intend to wait until the US and EC reach agreement on farm trade before making a concession. This is, in part, because farmers' groups say they will vote against the ruling Liberal Democratic Party at an Upper House elec-

tion this summer if the government allows imports.

In spite of the farmers' threats, Mr Michio Watanabe, the foreign minister and an LDP faction head, has insisted that Japan introduce tariffication, but suggests that it could effectively limit the opening to 5 per cent of the 10m-tonne market by imposing a 700 per cent tariff on imported rice.

The shift in US attention to the Japanese car industry is particularly welcomed by the farmers' groups, which have argued that they are threatened by imports because the aggressiveness of Japanese manufacturers has created a huge trade surplus. In the letter to Mr Bush, the

farmers' union suggested that the "new world order" be based on "well balanced development in both agriculture and manufacturing sectors".

"We fear that a policy of a country that diminishes its agriculture and impoverishes its rural communities, while excessively increasing manufactured exports, is the sort of policy that would be unwelcome in the new world order," the union said.

The advertisement described the "farming regions of the US Midwest" and the rice paddies of Japan as the "heartland" of each country. "We may be able to import automobiles from your country, but farmlands of such immeasurable value just cannot be imported."

Seoul to cancel exercises with US

By John Ridding in Seoul

SOUTH Korea said yesterday it would cancel annual military exercises with the US, following a pledge from North Korea to allow inspection of its nuclear facilities. The two steps, which appear to have been co-ordinated, will help ease tensions between North and South Korea. They are the latest signs of a rapprochement after years of uneasy peace since the 1950-53 Korean war.

North Korea has been under increasing international pressure to allow inspection of its nuclear facilities. South Korea and the US, its principal ally, are convinced that North Korea is developing nuclear weapons and that Pyongyang will have completed a nuclear device by 1995.

A statement issued on North Korean state radio yesterday confirmed reports from the International Atomic Energy Agency on Monday that Pyongyang would allow inspection of its nuclear facilities.

It is not the first time that North Korea has promised to sign a nuclear safeguards accord and allow inspections. But it is the first time that South Korea has accepted Pyongyang's sincerity.

Seoul is apparently convinced that North Korea will fulfil its promise made during a meeting on December 31 in which the two sides agreed to create a nuclear-free Korean peninsula.

The scrapping of annual US-South Korean military exercises, agreed this week between US President George Bush and Mr Roh Tae Woo, his South Korean counterpart, also removes one of North Korea's principal objections to improved relations with Seoul.

North Korea has protested over the annual Seoul-Spyrit exercises since they started in 1976 and has frequently suspended confidence-building negotiations with South Korea because of them.

Western diplomats in Seoul said they were encouraged by yesterday's announcements but wanted to see promises translated into action. "It doesn't matter what North Korea says, or even what North Korea signs," said one diplomat. "What matters is what they do, and there is still plenty of scope for frustration regarding the inspection of its nuclear facilities."

Despite such caution, however, most diplomats said that the process of improving inter-Korean relations was gaining momentum. The two sides have signed a non-aggression pact and are expanding economic links.

First fall for ten years in Japanese motor sales

By Robert Thomson

A 3.9 PER CENT fall in motor vehicle sales last year in Japan, the first decline in a decade, has highlighted the impact of slower domestic growth and the difficulty faced by foreign manufacturers attempting to expand their sales.

The Japan Automobile Dealers' Association (Jada) said 5.74m vehicles were sold last year, 199,520 of them foreign (10.7 per cent down on a year earlier). Car sales fell 6.5 per cent to 4.03m, trucks rose 3 per cent to 1.59m and buses were down 4.5 per cent to 23,796.

Apart from blaming slower economic growth, Jada said that tougher parking legislation had restricted sales in large cities. Parking fines have

been increased sharply and potential purchasers must now provide more evidence that they have a parking space before they can take delivery of a car.

The decline in sales has hurt the profits of leading Japanese makers, who, in turn, have put extra pressure on their suppliers to cut costs. Motor manufacturers are hoping that the recent decline in Japanese interest rates will stimulate sales.

However, the December figures were not encouraging. Total vehicle sales of 423,825, down 8.5 per cent on the same month in 1990. It was the eighth consecutive month of decline. Car sales were down 10.9 per cent; those of imported

vehicles were 16.6 per cent lower.

Jada said, that Toyota sales fell 5.9 per cent to 2.35m vehicles, and those of Nissan, the second largest manufacturer, fell 4.2 per cent to 1.34m units. Strong demand for luxury models was shown in a 49 per cent increase in sales of cars of above 2,000cc.

Construction orders received by domestic contractors last November fell 15.7 per cent from the same month in 1990. The Japan Federation of Construction Contractors said yesterday. Orders from the private sector fell 24.3 per cent, reflecting the impact of an oversupply of apartments, while public orders rose 13.4 per cent.

Honda and Toyota third and fourth in US car sales league

By Kevin Done, Motor Industry Correspondent, in Detroit

JAPANESE car producers last year increased further their share of US car sales, adding to mounting US-Japanese trade frictions. Their advance came as US new car sales fell by 12 per cent to 4.2m, the fourth decline in five years and the lowest level since 1982.

With the recession in the US car market deepening the big three US car makers - General Motors, Ford and Chrysler - all suffered heavy losses.

The chairman of the big three are accompanying President George Bush on his visit to Japan this week.

Japanese-badged cars captured 31 per cent of the US new car market last year, compared with 28 per cent a year earlier. For the third successive year, the Honda Accord, which is produced both in the US and in Japan, was the best selling car in America with sales of 399,297, ahead of the Ford Taurus, with the Toyota Camry in third place.

For the first time Chrysler,

US Light Vehicle Sales 1991

	units	%age market	%age change	%age share
GM	4,346m	-12.6	35.1%	
Ford	2,899m	-13.8	23.2%	
Chrysler	1,508m	-11.2	12.2%	

the smallest of the big three, was overtaken by two Japanese producers and was relegated to fifth place in the US new car market.

Its share of US new car sales dropped to 8.5 per cent from 9.2 per cent a year ago, while Honda increased its share to 9.8 per cent in 1991 from 9.1 per cent in 1990, and Toyota boosted its share to 9.0 per cent from 8.3 per cent.

GM's share of the US new car market remained virtually unchanged at 35.4 per cent, but Ford lost ground with its share dropping to 19.9 per cent from 20.8 per cent a year ago.

Ford's new car sales in the US fell by 15.8 per cent to 1,943,503 last year. Price discounts to retail customers were at record levels in the face of falling demand and excess capacity. Ford estimates that automotive capacity in North America exceeded industry sales by more than 5m units last year.

GM's car sales in the US fell by 12.1 per cent to 3,906,963, while Chrysler's car sales fell by 18.4 per cent to 702,518. Chrysler still sells more vehicles in total in the US market than any Japanese producer, however, when light trucks, such as pick-ups, four-wheel drive leisure utility vehicles and multi-purpose vehicles (minivans) are included.

The total US market for cars and light trucks declined last year by 11.2 per cent to 12.3m, the worst performance since 1983, from 13.5m in 1990. Only a slow recovery is forecast by US car makers for 1992.



President Bush yesterday pressed home his campaign to champion US interests during his visit to Japan by attending the opening of a second outlet of Toys R Us in Kashiwara City. The US retailer, after years of fighting government restrictions, opened its first shop last month. It has become a symbol of US efforts to crack open the Japanese marketplace.

"We have much to learn from the three-year

battle waged by Toys R Us to open the \$6bn Japanese toy market," said Mr Bush, pictured with the chairman, Mr Charles Lazarus.

Shopper Fukuda Eiji bought a computer game for his son and said: "I guess the trade problem must be very serious for the president to come to the opening of a toy store." The Asahi Evening News reported that the US store had put local toy shops "in a state of panic".

Aids affects 500,000

NEARLY half a million people around the world are officially reported to have Aids, but a UN agency says this was just a third of the estimated total, and up to 11m people carry the HIV virus, Reuters reports from Geneva.

Reported cases of the fatal disease rose by 25,278 in the last quarter of 1991, reaching a global total of 446,681 victims in 163 countries, the World Health Organisation reported yesterday.

The US reported 15,541 new cases, Tanzania 6,188 and Europe 4,017 new cases.

The WHO says officially reported cases are only a fraction of the true total.

It estimates that some 1.5m people have contracted Aids, while between 9m and 11m are infected with the HIV virus which causes the disease.

Leaders take a nationalistic line

By Francis Ghiles in Algiers

ALGERIA'S Islamic Salvation Front (FIS), which swept the first round of voting in the country's elections last month, has never provided a detailed economic policy platform.

One of the greatest uncertainties, therefore, were the party called to form the next Algerian government after the first round of voting in the country's elections last month, has been dismissed of an \$800,000 (\$151m) European Community loan made three months ago in support of Algeria's economic recovery. The loan was a key gesture of support for Algeria's central bank policy aimed at reducing the country's \$25bn debt, but Mr Elachachi said it was "made by countries who are enemies of Islam".

Mr Elachachi has also denounced the new hydrocarbons law voted by the national

assembly last month as a "transaction of shame". Yet this policy, which aims to associate foreign oil companies with research and exploration of existing oil wells, could offer Algeria access to much-needed know-how and capital.

The FIS leader says he is not against privatisation on "religious grounds" but adds that he is nevertheless opposed to the privatisation of what he describes as "publicly-owned strategic industries".

When Mr Abassi Madani, who was one of the two parliamentary leaders of the FIS until his imprisonment in June, spoke on economic matters, he always did so in a manner reassuring to foreigners. He appeared mindful of the economic realities of Algeria's

dependence on western banking and technology. However, many of the present FIS leaders belong to the Djarara wing of the party, which believes in an Algerian version of Islamic society and rejects any "internationalist" role models for the society.

This wing believes the country should pull itself out of its current crisis by its own efforts, a nationalistic approach strikingly similar to the populist ideology so long propagated by the ruling National Liberation Front.

Solidarity with Arab brothers is another FIS theme, but one which so far has mainly been translated, at least until the war with Iraq, by plentiful assistance from certain Saudi princes.

In the eyes of fundamentalist leaders, detailed policies can wait until they have achieved their main objective - that of winning power.

Two factors, however, may conspire to force decisions more quickly. First, pressure from FIS supporters, the have-nots of Algerian society, whose view of the world reflects both the ideological mixture of demagoguery and Marxism and the practical problem of their own lack of housing and jobs.

Second, Algeria's commitments towards the International Monetary Fund, western banks and governments, which have always been respected in the country and, certainly in the minds of Algeria's creditors, are not susceptible to an "Islamic" reading.

Canadian MPs expelled from China

By Angus Foster in Hong Kong

THREE Canadian MPs were yesterday expelled from China after meeting relatives of jailed Chinese dissidents and threatening to lay a wreath in Tiananmen Square, symbol of the 1989 massacre.

The three MPs claimed they were "manhandled" then "thrown" into a bus to Beijing airport. A Canadian diplomat accompanying the delegation was also denied diplomatic privileges, the MPs say. China claimed the three indulged in "activities incompatible with their status in China".

Mr Steven Robinson, the New Democratic Party's member on human rights, said China knew in advance the focus of the delegation's visit was human rights. "We feel a profound sense of sadness and tragedy that we leave behind in China thousands who are victims of human rights infringements," he said.

The incident was similar to a September visit to Beijing by US congressmen, led by Representative Nancy Pelosi. The congressmen also focused on Tiananmen Square, but were frustrated by Chinese police.

China insists it will not tolerate interference in what it regards as internal affairs. Yesterday's events are embarrassing for the Chinese, none the less, because they come shortly before several human rights and trade issues come up for discussion before the US Congress.

The MPs, speaking upon their arrival in Hong Kong, said they had finished a meeting with Rong Yiren, head of China International Trust and Investment Corporation, when they were taken to a police station where about 100 army and police were present. They were then taken in a convoy of 14 cars to the airport and were not allowed to return to their hotel.

Pakistan's privatisation policy reaches a key stage

Although sell-off targets have not been met there is optimism in Islamabad, writes Farhan Bokhari

PAKISTAN'S programme for privatising public sector industry has reached a key stage this month with the planned sale of 44 factories.

The programme is looked upon as a test of the policies of Mr Nawaz Sharif, the prime minister, who has undertaken economic reforms including removal of regulation, privatisation and private sector incentives since he took office in November 1990.

The reforms have won the backing of the International Monetary Fund.

The initial target of selling over 115 factories by the end of 1991 was not met. But government officials and businessmen nevertheless see the sales arranged so far as an important boost to the programme. Mrs Salma Ahmed, a Karachi-based industrialist, says: "The sale of 44 units is a good offering for the first year."

Of these, 24 deals have been finalised and the remainder are due to be completed during January. They include tractor and cement factories



Nawaz: economic reforms

as well as bakeries and cooking oil plants. Buyers are mainly Pakistani industrial groups. Though the government expects foreign participation in

some of the sales, none has so far been confirmed. The government expects to earn at least Rupees 100m from the 24 confirmed deals. It aims to receive at least 90 per cent of an undisclosed reference price, and does not disclose individual sale prices.

The public sector units being sold are generally inefficient with low productivity and profitability.

Mr Saad Qadir, chairman of the privatisation commission, expects profitability to improve when the factories are sold. By March, he expects the total of factories sold to rise to about 80. Mr Qadir says a government deal with labour unions was the biggest step towards success of the privatisation programme.

Under the deal announced in October, the government agreed that new owners of factories would not be allowed to retrench any workers during the first 12 months after privatisation. It was also agreed that 10 per cent of shares would be offered to workers at a mutually agreed price.

If workers were laid off, the deal provided for an unemployment allowance, easy credit facilities for self-employment initiatives, scholarships for children and grants for marriage of daughters. The government also agreed to compensation of one month's full salary and four months' basic salary for each year of service.

Mrs Ahmed, the Karachi industrialist, says that as a result of the agreement, labour unions are in a better position to understand the privatisation initiative.

But one leading businessman cautions that "the deal with labour unions has put off some investors. It is not clear how much liabilities on this front would go to the new owners. For factories which are already running losses, such a deal could be back-breaking."

Other business people are optimistic for the privatisation programme because of other reforms, including reduction of bureaucratic restrictions, permission for Pakistanis to keep for-

sign exchange accounts at local banks, and steps to improve infrastructure such as telephones.

Officials claim that Pakistan's first important international investors' conference, held in November, attracted commitments to new projects totalling \$600m. However, businessmen are sceptical that such a large amount will be invested in the near term.

Aside from the attempt to sell off industries, the government's initiative to sell two of the largest public sector banks and two development finance institutions in November received fewer than expected offers. Senior officials including Mr Qadir conceded that the outcome was disappointing.

Western economists in Islamabad remain cautiously optimistic. Says one: "Even with these problems, the government seems to be persistent and wants to go along... If the programme doesn't go far enough, it would be hard not to give them credit for at least trying."

AMERICAN NEWS

US Treasury urges reform of corporate tax

By George Graham in Washington

THE US Treasury has outlined new ideas for transforming the corporate tax system to eliminate the bias that drives companies to finance themselves through debt rather than equity.

In a study on the integration of individual and corporate tax systems, the Treasury suggests that reform could generate savings of up to \$250m (\$13.7bn) a year for the US economy by increasing corporate capital by as much as \$500bn and reducing corporate debt ratios by up to 7 percentage points.

The distortion arises from the fact that the US, unlike most other developed countries, taxes corporate dividends twice over: once as the company's profits and a second time as the shareholder's income. Interest payments, on the other hand, may be deducted from taxable income by the company.

While the Treasury stops short of recommending any specific legislation to change the current system, the report argues that simply extending dividends from shareholders' taxable income would be the easiest way of stopping the double taxation.

This approach is gaining

support in academic circles, because it ends the double taxation of dividends while avoiding the pitfalls of systems in countries such as the UK, France and Germany where corporate income tax is by various means imputed to the shareholder. It would cost \$13.7bn a year in lost tax revenue, the Treasury estimates, but this would still be less expensive than an imputation system.

A much more ambitious reform entitled the Comprehensive Business Income Tax (CBIT), however, would bring greater economic benefits, the report says, although it would also be more complicated to introduce.

The CBIT proposal would involve taxing corporate income before either dividend distributions or interest payments, thereby treating debt and equity capital equally. Because the tax would be levied on a broader base, the Treasury says the corporate tax rate could be lowered from 34 per cent today to 31 per cent, while still raising the same amount of revenue.

The proposal would also end the discrimination against retained earnings.

Nasa may have to cut 5,000 space shuttle jobs

By George Graham

THE US may be forced to cut 5,000 jobs from its space shuttle programme, according to Mr Robert Crippen, director of the Kennedy Space Centre in Florida.

The National Aeronautics and Space Administration (Nasa) has promised to cut 15 per cent over the next five years from the \$2.7m (\$1.6bn) annual costs of its shuttle programme, which accounts for nearly 20 per cent of its overall budget. That would mean a reduction of about 5,000 jobs, although some staff might be shifted to other programmes.

Vice President Dan Quayle,

who chairs the National Space Council, announced last summer that the US would build no new shuttles, concentrating instead on developing a new generation of launch rockets.

Nasa said yesterday the more money the agency could free from the shuttle programme, the more it would have for costly programmes such as the space station.

Assembly of the space station, whose cost is now estimated at \$40bn, is due to start in late 1995, while the first platform of the Earth Observing System is due to be launched in 1997.

Salinas to merge ministries in cabinet reshuffle

MEXICO'S President Carlos Salinas de Gortari has replaced his education minister, Mr Manuel Bartlett Diaz, who resigned on Monday night, with the budget minister, Mr Ernesto Zedillo Ponce de Leon, writes Damian Fraser.

He also announced plans to merge the budget and finance ministries, which he said would "strengthen fiscal and financial policy" and consolidate economic recovery.

Mr Zedillo, a 40-year-old Yale-educated economist, earned a reputation as a tough, orthodox, penny-pinching budget minister, and won wide acclaim for organising a programme to eradicate extreme poverty during his three-year stay in the ministry.

He is a close ally of Mr Salinas's powerful chief of staff, Mr José Cordeiro, and his new post suggests that the long-heralded reforms of the educa-

tion system may soon be launched.

Mr Zedillo will not be replaced as budget minister, and instead his department will become part of the Finance Ministry, as was the case in the 1970s. This gives Mr Pedro Aspe, the charismatic finance minister, undisputed leadership over the handling of Mexico's economy.

Mr Aspe must now be considered one of the leading contenders to succeed Mr

Salinas in 1994, along with Mr Manuel Camacho, the mayor of Mexico City.

Mr Bartlett, an old-style Mexican politician, unlike Mr Zedillo and Mr Aspe, is likely to bow out of federal politics, and may well become the governor of the state of Puebla later in the year.

Mr Bartlett had been interior minister in the previous administration, and oversaw the fraud-tainted 1988 elections that brought Mr Salinas to power.

Hasty measures fail to lift Mexican smog

Damian Fraser on how political costs are still outweighing environmental incentives

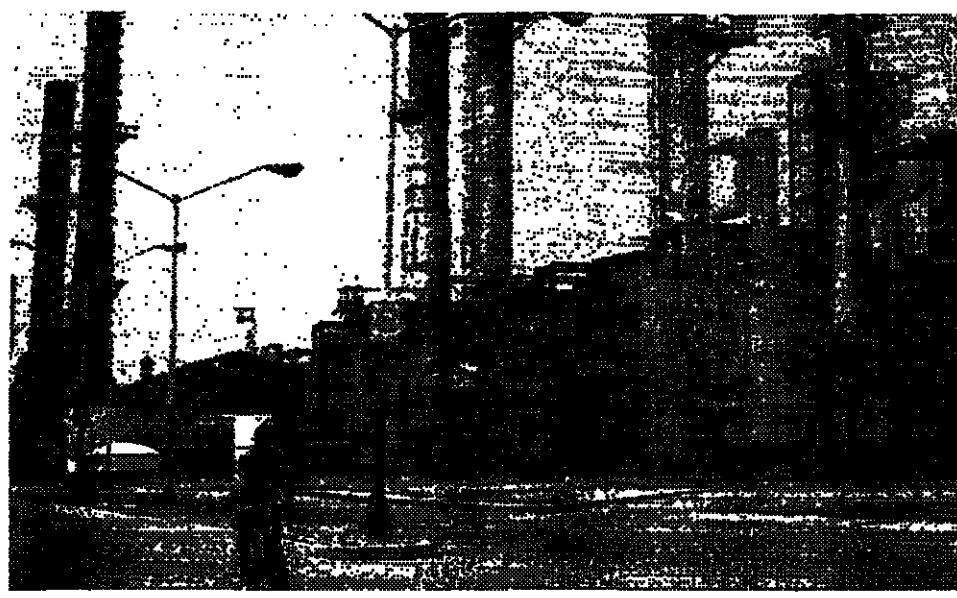
FLY INTO Mexico City in the next few months and you will notice a thick cloud of yellow smog over the city. Talk to the city's residents and you will hear endless complaints of sore eyes, breathing difficulties, and ill-health.

In 1991 the levels of ozone (a secondary pollutant formed when nitrogen oxide and hydrocarbons mix in sunlight) reached record highs, and exceeded approved international standards for 300 days of the year. The next few months - the peak smog season - are likely to be worse. In the past two years, winter levels of ozone have risen by 14 per cent and 8.4 per cent respectively.

Other pollutants, which receive less attention as, if not more, dangerous. The amount of particulate matter - including faecal dust - floating in Mexico City's air, which causes breathing problems and higher mortality rates, is over twice the legislated standard.

Mexico City has come to be known as the pollution capital of the world. Home to 15m to 20m people, almost 3m cars, and 36,000 factories, Mexico City emits 12,000 tonnes of pollutants a day. In winter months much of the pollution is trapped by clouds of cold air that hang over the city.

The deteriorating air quality, has forced the government to take a series of drastic measures. The Environmental Ministry, along with other government departments, has prevented use of the city's 2.8m cars and trucks on one working day each week, closed down the giant March 15 oil refinery, ordered the replacement of 60,000 taxis and minibuses with models fitted with catalytic converters, shut down scores of factories that fail to



Mexico's Pemex refinery was closed last year to reduce air pollution. The government has shut down scores of factories which failed to comply with emission standards

comply with tough emissions standards; invested hundreds of millions of dollars in improving public transport, the quality of gasoline, and planting trees; and in November raised leaded gasoline prices by 55 per cent.

The total cost of Mexico City's anti-pollution programme is now put at \$4.6bn although much of that used for better public transport would have been spent anyway.

While the measures taken have stopped the increase of some pollutants (noticeably lead), the programme, say many environmentalists and economists, has not been particularly well thought out.

One problem is that with a number of different ministries responsible for the city's environment - including the departments of health, envi-

ronment, transport, education, the Mexico City and State of Mexico governments - that implementation of the measures has been delayed by bureaucratic in-fighting.

More important, the government has neither established the impact of different pollutants on the health of Mexico City's residents, nor estimated the economic cost of reducing the levels of these pollutants.

The Mexican government has thus still yet to conclude a large epidemiological study on the health of Mexico City residents, compared to say the health of residents of another large city less polluted. There is no centralised pool of data on hospital admissions that lets researchers look at how illnesses correlate with pollution levels. Nor has any attempt been made (publicly at least) to

calculate the economic cost of different pollutants.

One "back-of-the-envelope" attempt to do this by the World Bank, puts total air pollution costs in Mexico City at \$1.1bn a year. By far the most costly pollutant in terms of reducing life expectancy, increasing medical costs, and lost work days were fine particulates of faecal and other dust that permeate Mexico's air.

The suspended particulates are most common in north-east Mexico City, and are caused by the heavy concentration of industry in this part of the city, coupled with the ecological destruction of nearby lakes and trees. A simple measure that would reduce this problem - charging industries in Mexico City with much higher tax rates - has not been taken.

Brazil in crisis over 147% rise in pensions

By Christina Lamb in Rio de Janeiro

BRAZIL'S President Fernando Collor de Mello spent yesterday locked in meetings with Economy Ministry officials to decide how to fund a 147 per cent increase in pensions granted by the Supreme Court on Monday.

The ruling followed a two-month legal battle and came as a blow to the government, which had argued that the state pension fund was bankrupt and that the Treasury did not have the necessary funds for the increase.

An Economy Ministry official said yesterday the extra \$80m that the government must now pay out this year would wipe out increases in revenue it is expecting as a result of its recent tax reform and thus jeopardise its planned fiscal adjustment currently under the scrutiny of the International Monetary Fund.

Brazil is hoping for the approval of a \$20m loan from the IMF later this month.

Before yesterday's meeting Mr Marcellino Marques Moreira, the economy minister, said the money would have to come from somewhere other than the Treasury, suggesting that social security contributions might be raised.

However, these are already among the highest in the world and businessmen warned that a further increase could push many companies over the edge, leading to further dismissals. The São Paulo Federation of Industries is already predicting 60,000 layoffs in the next three months.

President Collor was expected to make a broadcast to the nation on the issue last night.

Murder suspect held

A SUSPECT in the murder last July of Mr Anson Ng, a Guatemalan-based journalist, has been arrested. AP reports from Guatemala City. Police said Mr David Eduardo Lanza Marroquin, 28, was being held in jail. Mr Ng, a Malaysian-born Briton, had been a contributor to the Financial Times.

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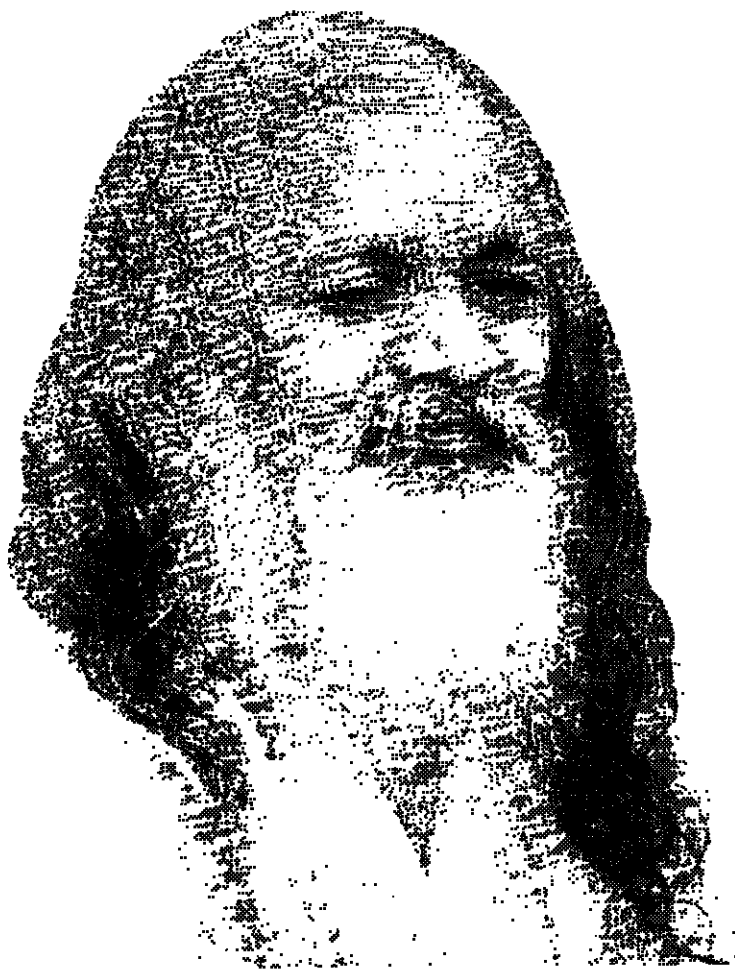
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THE CONSTITUTION

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and thereby raise governmental administration*

In recent decades, modern science has systematically revealed deeper layers of order in nature, from the atomic, to the nuclear and subnuclear levels of nature's functioning. This progressive exploration has culminated in the recent discovery of the unified field of all the laws of nature—the ultimate source of order in the universe.

Similarly, the ancient Vedic wisdom, understood and reformulated in this scientific age by His Holiness Maharishi Mahesh Yogi in his Vedic Science and Technology, identifies a single, universal source of all orderliness in nature, and a practical, scientifically validated procedure to apply this most fundamental and powerful level of Natural Law for the benefit of mankind.

Both understandings, modern and ancient, locate the unified soul of nature's perfect order in a single, self-interacting field of intelligence at the foundation of all the laws of nature. This field sequentially creates, from within itself, all the diverse laws of nature governing at every level of the manifest universe.

The self-interacting dynamics of this unified field constitutes the most basic level of nature's dynamics, and is governed by its own fundamental laws. Just as the constitution of a nation represents the most fundamental level of national law and the basis of all the laws governing the nation, the laws governing the self-interacting dynamics of the unified field represent the most fundamental level of Nature's laws.

Ahamkar	Buddhi	Manas	Akash	Vayu	Agni	Jal	Prithi
अक	नि	मी	ळे	पु	रो	हि	त
AK	NI	MI	LE	PU	RO	HI	TAM
अ	नि	मी	ले	पु	रो	हि	त
इ	नि	मी	ले	पु	रो	हि	त
उ	नि	मी	ले	पु	रो	हि	त
ए	नि	मी	ले	पु	रो	हि	त
ओ	नि	मी	ले	पु	रो	हि	त
अ	नि	मी	ले	पु	रो	हि	त
इ	नि	मी	ले	पु	रो	हि	त
उ	नि	मी	ले	पु	रो	हि	त
ए	नि	मी	ले	पु	रो	हि	त
ओ	नि	मी	ले	पु	रो	हि	त
अ	नि	मी	ले	पु	रो	हि	त
इ	नि	मी	ले	पु	रो	हि	त
उ	नि	मी	ले	पु	रो	हि	त
ए	नि	मी	ले	पु	रो	हि	त
ओ	नि	मी	ले	पु	रो	हि	त

The precise sequence of sounds is highly significant; it is in the sequential progression of sound and silence that the true meaning and content of the Ved reside—not on the level of intellectual meanings ascribed to the Ved in the various translations.

The complete knowledge of the Ved contained in the first sukta is also found in the first richa—the first twenty-four syllables of the first sukta (line 1). This complete knowledge is again contained in the first pada, or first eight syllables of the first richa, and is also found in the first syllable of the Ved, 'AK', which

contains the total dynamics of consciousness knowing itself.

According to Maharishi's Apaurusheya Bhashya of the Ved, ⁷ describes the collapse of fullness of consciousness (A) within itself its own point value (K). This collapse, which represents the end dynamics of consciousness knowing itself, occurs in eight successive stages. In the next stage of unfoldment of the Ved, these eight stages collapse are separately elaborated in the eight syllables of the 8 pada, which emerges from, and provides a further commentary on the first syllable of Rik Ved, 'AK'. These eight syllables correspond to eight 'prakritis' (Ahamkar, etc.) or eight fundamental qualities of intelligence which constitute the divided nature of pure consciousness.

The first line, or 'richa', of the first sukta, comprising 24 syllables, provides a further commentary on the first pada: the eight-syllable

$$\begin{aligned}
 \text{D=10 Heterotic Superstring} \rightarrow \mathcal{L}_F^{(10)} &= \frac{1}{\pi} (\psi_L^1 \partial_- \psi_L^1 + \psi_L^2 \partial_- \psi_L^2 + \psi_L^3 \partial_- \psi_L^3 + \psi_L^4 \partial_- \psi_L^4 + \psi_L^5 \partial_- \psi_L^5 + \psi_L^6 \partial_- \psi_L^6 + \psi_L^7 \partial_- \psi_L^7 + \psi_L^8 \partial_- \psi_L^8 + \psi_L^9 \partial_- \psi_L^9 + \psi_L^{10} \partial_- \psi_L^{10}) \\
 \text{D=4 Heterotic Superstring} \rightarrow \mathcal{L}_F^{(4)} &= \frac{1}{\pi} (\psi_L^1 \partial_- \psi_L^1 + \psi_L^2 \partial_- \psi_L^2 + x_L^1 \partial_- x_L^1 + x_L^2 \partial_- x_L^2 + x_L^3 \partial_- x_L^3 + x_L^4 \partial_- x_L^4 + x_L^5 \partial_- x_L^5 + x_L^6 \partial_- x_L^6 + x_L^7 \partial_- x_L^7 + x_L^8 \partial_- x_L^8 \\
 &\quad + y_L^1 \partial_- y_L^1 + y_L^2 \partial_- y_L^2 + y_L^3 \partial_- y_L^3 + y_L^4 \partial_- y_L^4 + y_L^5 \partial_- y_L^5 + y_L^6 \partial_- y_L^6 + y_L^7 \partial_- y_L^7 + \omega_L^1 \partial_- \omega_L^1 + \omega_L^2 \partial_- \omega_L^2 \\
 &\quad + \omega_L^3 \partial_- \omega_L^3 + \omega_L^4 \partial_- \omega_L^4 + \omega_L^5 \partial_- \omega_L^5 + \omega_L^6 \partial_- \omega_L^6 + y_R^1 \partial_- y_R^1 + y_R^2 \partial_- y_R^2 + y_R^3 \partial_- y_R^3 + y_R^4 \partial_- y_R^4 + y_R^5 \partial_- y_R^5 \\
 &\quad + y_R^6 \partial_- y_R^6 + y_R^7 \partial_- y_R^7 + \omega_R^1 \partial_- \omega_R^1 + \omega_R^2 \partial_- \omega_R^2 + \omega_R^3 \partial_- \omega_R^3 + \omega_R^4 \partial_- \omega_R^4 + \omega_R^5 \partial_- \omega_R^5 + \omega_R^6 \partial_- \omega_R^6 + \omega_R^7 \partial_- \omega_R^7 + \omega_R^8 \partial_- \omega_R^8 \\
 &\quad + \psi_R^1 \partial_- \psi_R^1 + \psi_R^2 \partial_- \psi_R^2 + \psi_R^3 \partial_- \psi_R^3 + \psi_R^4 \partial_- \psi_R^4 + \psi_R^5 \partial_- \psi_R^5 + \psi_R^6 \partial_- \psi_R^6 + \eta_R^1 \partial_- \eta_R^1 + \eta_R^2 \partial_- \eta_R^2 + \eta_R^3 \partial_- \eta_R^3 \\
 &\quad + \eta_R^4 \partial_- \eta_R^4 + \eta_R^5 \partial_- \eta_R^5 + \eta_R^6 \partial_- \eta_R^6 + \eta_R^7 \partial_- \eta_R^7 + \eta_R^8 \partial_- \eta_R^8 + \eta_R^9 \partial_- \eta_R^9 + \eta_R^{10} \partial_- \eta_R^{10} \\
 &\quad + \phi_R^1 \partial_- \phi_R^1 + \phi_R^2 \partial_- \phi_R^2 + \phi_R^3 \partial_- \phi_R^3 + \phi_R^4 \partial_- \phi_R^4 + \phi_R^5 \partial_- \phi_R^5 + \phi_R^6 \partial_- \phi_R^6 + \phi_R^7 \partial_- \phi_R^7 + \phi_R^8 \partial_- \phi_R^8 \\
 &\quad + \phi_R^9 \partial_- \phi_R^9 + \phi_R^{10} \partial_- \phi_R^{10} + \phi_R^{11} \partial_- \phi_R^{11} + \phi_R^{12} \partial_- \phi_R^{12} + \phi_R^{13} \partial_- \phi_R^{13} + \phi_R^{14} \partial_- \phi_R^{14} + \phi_R^{15} \partial_- \phi_R^{15} + \phi_R^{16} \partial_- \phi_R^{16} + \phi_R^{17} \partial_- \phi_R^{17} + \phi_R^{18} \partial_- \phi_R^{18} \\
 &\quad + \phi_R^{19} \partial_- \phi_R^{19} + \phi_R^{20} \partial_- \phi_R^{20} + \phi_R^{21} \partial_- \phi_R^{21} + \phi_R^{22} \partial_- \phi_R^{22} + \phi_R^{23} \partial_- \phi_R^{23} + \phi_R^{24} \partial_- \phi_R^{24} + \phi_R^{25} \partial_- \phi_R^{25} + \phi_R^{26} \partial_- \phi_R^{26} + \phi_R^{27} \partial_- \phi_R^{27} + \phi_R^{28} \partial_- \phi_R^{28} \\
 &\quad + \phi_R^{29} \partial_- \phi_R^{29} + \phi_R^{30} \partial_- \phi_R^{30} + \phi_R^{31} \partial_- \phi_R^{31} + \phi_R^{32} \partial_- \phi_R^{32} + \phi_R^{33} \partial_- \phi_R^{33} + \phi_R^{34} \partial_- \phi_R^{34} + \phi_R^{35} \partial_- \phi_R^{35} + \phi_R^{36} \partial_- \phi_R^{36} + \phi_R^{37} \partial_- \phi_R^{37} + \phi_R^{38} \partial_- \phi_R^{38} \\
 &\quad + \phi_R^{39} \partial_- \phi_R^{39} + \phi_R^{40} \partial_- \phi_R^{40} + \phi_R^{41} \partial_- \phi_R^{41} + \phi_R^{42} \partial_- \phi_R^{42} + \phi_R^{43} \partial_- \phi_R^{43} + \phi_R^{44} \partial_- \phi_R^{44} + \phi_R^{45} \partial_- \phi_R^{45} + \phi_R^{46} \partial_- \phi_R^{46} + \phi_R^{47} \partial_- \phi_R^{47} + \phi_R^{48} \partial_- \phi_R^{48} \\
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 &\quad + \phi_R^{159} \partial_- \phi_R^{159} + \phi_R^{160} \partial_- \phi_R^{160} + \phi_R^{161} \partial_- \phi_R^{161$$

As with the structure of Ved, the Lagrangian of the superstring can be seen in various stages of unfoldment. The most compact presentation of the string dynamics is provided by the ten-dimensional formulation of the heterotic string ($\mathcal{L}^{(10)}$). In addition to purely bosonic modes associated with the abstract space-time arena in which the string moves, the mathematics reveals precisely eight fundamental fermionic degrees of freedom intrinsic to the string itself—the unique solution allowed by mathematical and quantum-mechanical consistency of the theory. These eight fundamental modes of the string correspond, in Vedic terminology, to the eight *prakritis*—the fundamental qualities of the unified field of consciousness. As in the structure of the Ved, these eight fundamental modes admit three interpretations corresponding to *rishi*, *devata*, and *chhandas*, consistent with the quantum-mechanical structure of the theory: (1) Each of the fields $\psi^{i=1\dots 8}$ above defines a particular perspective in abstract Hilbert space (*rishi*), i.e., their eigen vectors form a basis in Hilbert space which can be used to expand and interpret any other state. (2) Each of the fields $\psi^{i=1\dots 8}$ is an operator (*devata*), which creates and destroys specific states in

Hilbert space. (3) Each of the symbols $\psi_i, i=1 \dots 8$ also denotes particular vibrational mode or state (chhandas) in Hilbert space created or destroyed by its corresponding operator. With these the interpretations afforded by the quantum principle, one obtains identical $3 \times 8 = 24$ -fold structure corresponding to the first richa of Rik Ved.

The next stage in the sequential elaboration of the self-interacting dynamics of the unified field is found in free-fermionic formulation of the string in four dimensions ($D=4$); this more expressed formalism, all bosonic degrees of freedom associated with the original, abstract space-time arena are fermionized, except for two right-moving and two left-moving coordinates needed to account for the four-dimensional structure of classical space-time geometry. This yields precisely 64 fermionic degrees of freedom intrinsic to the string itself [i.e., the 20 left movers ($\psi^{1,2}, \chi^1, y^1, \omega^1; i=1\dots 6$) and 44 right movers ($\bar{\psi}^1, \bar{\omega}^1, \bar{\psi}^2, \bar{\eta}^k, \bar{\eta}^k, \bar{\phi}^m, \bar{\phi}^m; i=1\dots 6, j=1\dots 5, k=1\dots 3, m=1\dots 8$) shown above]. When these 64 string fields are interpreted with respect to Hilbert space, operators, and states, this gives $3 \times 64 = 192$ fundamental

The Constitution of the Universe is Maharishi

ممكنه الأصل

and the basis of all known laws of nature. The laws governing the interacting dynamics of the unified field can therefore be called the *Constitution of the Universe*—the eternal, non-changing basis of all Law and the ultimate source of the order and harmony pervaded throughout creation.

Like the unified quantum field theories of modern physics, the precise mathematical form of these fundamental laws is found in the region of the superstring and the N=1 supergravity theories. In Maharishi's Vedic Science, these same fundamental laws—the Constitution of the Universe—are found in the eternal, self-referential dynamics of consciousness knowing itself. This eternal dynamics is embodied in the very structure of the sounds of the Rik Ved, the most fundamental aspect of the Vedic literature.

This chart reveals that the two descriptions of the self-interacting dynamics of the unified field—the Constitution of the Universe—provided by both modern science and Maharishi's Vedic Science are identical, and that these two great traditions of knowledge, objective and subjective—modern and ancient—uphold one another and together rejoice in providing for mankind the basic and timely knowledge of Natural Law which alone is competent to eliminate all problems and to raise the quality of life in society to the level of Heaven on Earth.

First, the chart displays, from the standpoint of Maharishi's Vedic Science, the self-interacting dynamics of the unified field—the Constitution of the Universe—in the structure of the Rik Ved Samhita, as brought to light by Maharishi's Aparusheya Bhashya of the Ved.

According to Maharishi's Aparusheya Bhashya, the structure of the Ved provides its own commentary—a commentary which is contained in the sequential unfoldment of the Ved itself in its various stages of expression. The knowledge of the total Ved—the complete dynamics of the unified field of consciousness and the mechanics of symmetry breaking through which the unified field sequentially creates the manifest universe—is contained in the first sukta of the Rik Ved, which is presented below:

ure of the first pada now appears three times. The first pada expresses the eight prakritis (fundamental qualities of intelligence) with respect to the knower or 'rishi' quality of pure consciousness. The second pada expresses the eight prakritis with respect to the process of knowing or 'devata' quality of pure consciousness. The third pada expresses the eight prakritis with respect to the known or 'chhandas' quality of pure consciousness. Together, these three padas comprise the first richa of the Ved, which represents another complete stage in the initial unfolding of knowledge—i.e., one complete version of the constitution of the Universe.

The subsequent eight lines complete the remainder of the first—the next stage of sequential unfolding of knowledge in the Ved. These eight lines consist of 24 padas, comprising $8 \times 24 = 192$ syllables. According to Maharishi's Apaurusheya Bhashya, these 24 padas of eight syllables elaborate the unmanifest, eight-fold structure of the 24 gaps between the syllables of the first richa. Each line consists of three padas which, as in the first richa, respectively present the structure of self-interaction with respect to the rishi, devata, and chhandas qualities of pure consciousness. Ultimately, in subsequent stages of unfoldment, these 192 syllables of the first sukta get elaborated in the 192 suktas that comprise the first mandala of the Rik Ved, which in turn gives rise to the rest of the Ved and the entire Vedic literature.

This perfectly orderly, eternal structure of knowledge—the Ved—has been preserved over thousands of years in the Vedic tradition of India. The complete knowledge of the Ved and its profound significance for life has been revived and understood in a scientific framework by Maharishi Mahesh Yogi in his Vedic Science and Technology.

It is a highly significant feature of our scientific age that this complete knowledge of Natural Law provided by Maharishi's Vedic Science is now open to scientific confirmation through the unified quantum field theories of modern physics. Indeed, we see below that precisely this same mathematical structure of sequential unfoldment of the self-interacting dynamics of Natural Law is now available in the mathematical structure of the unified field found in the Lagrangian of the superstring, which represents the most complete mathematical expression of the detailed structure and dynamics of the unified field:

essions of Natural Law at this level of description of the Constitution of the Universe—in precise correspondence with the sukta of the Rik Ved.*

His precise mathematical correspondence between the options of the detailed structure of Natural Law provided by Vedic Science and by Maharishi's Vedic Science—both on the physical level of nature's language and on the mathematical level of the laws—gives great confidence that the knowledge of the most fundamental level of Natural Law, the Constitution of the Universe, is now fully available to mankind. Fortunately, Maharishi's Vedic Science and Technology provides not only detailed intellectual understanding of the Constitution of the Universe (above), but a very practical, scientifically validated technology to apply this fundamental and powerful level of Natural Law for the benefit of mankind. Over 500 scientific studies conducted at more than 200 universities and research institutes in 25 countries throughout the world have verified the immense practical benefits of this simple technology—Maharishi's Transcendental Meditation and TM-Sidhi programme—to access the Constitution of the Universe and thereby develop full human potential in all areas of mind, body, and behaviour. When the Constitution of the Universe, the total potential of Natural Law on the self-referral level of individual intelligence, is fully enlightened by the attention of the conscious mind through Maharishi's Transcendental Meditation and TM-Sidhi programme—the applied technologies of Maharishi's Vedic Science—individual thought and action become spontaneously in accord with Natural Law. Once life is lived in accord with all the laws of nature governing physiological, psychological, and sociological processes, problems of ill health and inappropriate behaviour do not arise. The individual receives the support of all the laws of nature for the fulfilment of all his desires and aspirations.

The single, most profound application of Maharishi's Vedic Science and Technology is through collective practice of the TM-Sidhi programme. Group practice of the TM-Sidhi programme by as few as 7,000 citizens has been scientifically shown to create coherence in collective consciousness, eliminate collective stress, and to raise life to be spontaneously in accord with Natural Law.

Extensive scientific research has shown that group practice of Maharishi's Transcendental Meditation and TM-Sidhi programme increases positive trends throughout society and decreases negative trends such as ill-health, crime and other anti-social behaviour.

With this scientifically proven programme the entire population of a nation now has the chance to enjoy the full support of all the laws of nature for the fulfilment of all its goals and aspirations.

By incorporating into the national constitution a clause which guarantees the establishment and maintenance of such a coherence-creating group, national law will gain the support of Natural Law, and the man-made constitution of the nation will enjoy full alliance with the eternal Constitution of the Universe.

To learn more about the Constitution of the Universe in both its theoretical and applied values please contact Maharishi International University in Fairfield, Iowa, USA, or Maharishi Vedic University in Vlodrop, Holland, in Moscow, or in Maharishi Nagar, UP, India.

*The same mathematical sequence of unfolding has also been found at the supergravity and unified electroweak levels of nature's dynamics.

't to the World in 1991, Maharishi's Year of Support of Nature's Government

UK NEWS

Secret BR report says cities could lose express rail services

By Richard Tomkins and James Buxton

DOZENS OF towns and cities in the UK will lose their InterCity rail links under the government's plans for the privatisation of British Rail, the state rail network, according to a confidential BR document.

InterCity, BR's flagship service, operates high-speed and long-haul trains throughout Britain. Under the government's alleged plans, cities which could lose such services include every InterCity destination in Scotland north of Glasgow and Edinburgh; every destination in Wales except Newport and Cardiff; and a score of English towns and cities such as Blackpool, Bradford, Hull, Lincoln, Worcester and Penzance.

The document, seen by Mr Brian Wilson, the opposition Labour party's Scottish transport spokesman, threatens to provoke strong opposition to the privatisation plans from MPs representing the constituencies affected - many of them Conservatives.

But Mr Malcolm Rifkind, the transport secretary, yesterday dismissed it as "alarm-bonging", saying the government's purpose was to expand railway services in the UK.

Although the document is likely to be seen as an attempt by BR employees to undermine the privatisation plans, it presents a plausible analysis of the likely consequences of selling InterCity to the private sector. It says that the government's insistence that InterCity should deliver a rate of return on its assets of 2.5 per cent a year has led to a steady erosion of services since 1982.

A private sector owner, however, would require a far higher rate of return than this, the document says, leading to sharp cuts in peripheral services that make poor use of assets such as rolling stock.

The conclusion drawn is that the lightly used sections of the InterCity network would be ruthlessly pruned, leaving them as branch lines with connecting services into the main line network.

Mr Rifkind is expected to produce his policy document setting out the framework for the privatisation of BR later this month, although the date looks in danger of slipping into February.

Yesterday he said in an interview on BBC Radio: "British Rail is a monopoly and some of its staff, possibly including the 'alarm-bongers' who wrote this report, would like to keep it as a monopoly and not allow anybody else to run rail services."

New car sales in UK decline to nine-year low

By John Griffiths, Andrew Baxter and David Goodhart

NEW CAR sales in the UK dropped to a nine-year low in 1991, motor industry figures confirmed yesterday.

The 20.74 per cent drop to 1.59m units, described as "extremely serious" by Sir Hal Miller, chief executive of the Society of Motor Manufacturers (SMMT), prompted opposition calls for urgent action to stimulate the economy.

With SMMT statistics showing the commercial vehicle industry to have been even harder hit - sales were down 28.76 per cent, to 209,021, compared with 1990 - Mr Gordon Brown, Labour's industry spokesman, called for a new manufacturing investment incentive and direct action on training and jobs to bring about economic recovery.

His demand came on the eve of an ambitious attempt to address the long-term problems of the UK's engineering industry, through initiatives backed by companies, institutions, unions and the government. It will be launched today by the National Economic Development Council (NEDC).

The initiative - led by Mr

Bill Jordan, president of the AEU engineering union, and Mr Ian Gibson, chairman of Nissan UK - is designed to tackle factors contributing to the poor performance of UK engineering over the past decade compared with major competitors.

A report to today's NEDC meeting, chaired by Mr Norman Lamont, chancellor of the exchequer, says a "rigorous marketing exercise is needed to ensure all firms in the industry are aware of the best manufacturing technologies and how to apply them".

Underlying the issues for each sector, says the report, are the need to "close the skills gap and to improve the supply infrastructure which serves the whole industry." It says many of the 130,000 managers in the industry lack the skills to compete in world markets.

The report expresses enthusiasm for Japanese team-work and says their "lean" car companies have about 70 per cent of their workforce working in teams compared with 1 per cent in traditional US and European mass car producers.

Management stress can lead to merger breakdown

By Diane Summers, Labour Staff

MERGERS and acquisitions frequently fail because companies place too much importance on financial information and spend too little time planning for the stressful effects of change on their staff, a three-year study has found.

More than half of all mergers and acquisitions fail to live up to financial expectations in spite of being presented to shareholders as a strategy for wealth creation, according to two psychologists from the University of Manchester's Institute of Science and Technology. In addition, mergers and

acquisitions "have become associated with lowered productivity, higher labour turnover and absenteeism, worse strike records and poorer accident rates," say the researchers.

While companies examine minutely the financial considerations of taking over or merging with another organisation, the "people" issues are very much an after-thought.

The findings are to be presented to a British Psychological Society conference in Liverpool.

The consequence is that even a gen-

ine merger between highly compatible companies is often perceived as a takeover by the staff of one of the organisations, say the researchers. Because of inadequate planning, the culture of one organisation often swamps the other and key staff then leave.

Mergers are found to be more stressful to employees than acquisitions because of the greater degree of ambiguity and because of the frequently long periods of uncertainty while negotiations are in progress.

Middle managers are found to be the

most stressed group because they are not close enough to the top to know exactly what is going on but have to manage the fears and uncertainties of junior staff.

A detailed study, for example, of the mental health of 157 middle managers after the merger of two building societies showed the particular stress experienced by staff of the smaller organisation. Six months later managers had "adverse mental health scores significantly higher than the normal population".

Sprint tests water over transatlantic calls

The US telecoms group's move may herald a new era in pricing, reports Hugo Dixon

THIS MONTH'S application by Sprint, the US telecommunications carrier, for a licence to provide telecommunications services in the UK is a challenge to British government policy.

The question is whether an era of cheap and competitive transatlantic communications is about to dawn or whether there will be a continuation of current cartel practices.

Since the government abolished the British Telecom/Mercury Communications duopoly last year, Mr Peter Lilley, the trade and industry secretary, has been claiming that the UK telecommunications market is the most liberal in the world.

In theory, it is open to competition. But in practice, an exception has been made for international communications.

Sprint's application tests this policy because it has asked to be allowed to provide domestic and international services.

Mr Vincent Gargaro, a director of Sprint International UK, argues that customers are not interested in buying long-distance domestic services from one company if they have to use another operator for international calls.

Sprint is already the third-largest long-distance operator in the US. Its ambition is to become the third operator in the long-distance telecommuni-

cations market from the UK.

The government is wary about competition for international calls. Prices have been kept artificially high by cartel practices but the government is afraid that foreign monopolists might take advantage of an open market without home companies having reciprocal access abroad.

It is not only concerned about the loss to the UK of lucrative earnings - BT made £121m in operating profits on calls between the US and the UK alone in 1987-88. It also fears "whip-sawing", where a foreign monopolist plays off one UK operator against another to get the best deal.

BT and Cable & Wireless, Mercury's parent company, have persuaded the government that such concerns apply not only to monopolies from other countries, but even to companies from the US, where there is much competition. They point out that US regulations automatically treat non-US companies as dominant in telecommunications.

Moreover, last month the Federal Communications Commission, the US regulatory body, proposed relaxing the regulatory burden on foreign companies. Sprint believes that the UK should therefore agree to its licence application and is keeping the FCC informed.

Telecommunications operators are in the process of restructuring themselves from national monopolies into globally-competitive groups.

AT&T, the largest US carrier, has shown an interest in the UK market. Meanwhile, BT has been trying to establish a global network with US-based Synestia subsidiary.

New types of competitor are emerging. Resellers such as US-based World Communications are buying up cable capacity in bulk and selling it on to customers at a discount. And private satellite groups such as Pan American Satellite and Orion are preparing competitive offerings.

Labour launches economic package

By Alison Smith

THE OPPOSITION Labour party sought to take the political initiative yesterday in the increasingly frenetic election-campaigning atmosphere, as it set out a six-point short-term plan to take the UK out of recession.

Mr John Major, the prime minister, and Mr Chris Patten, the Tory party chairman, broadened the attack on the prospect of higher taxes under Labour, by focusing on the economic harm they would do.

The prime minister said that substantial tax increases across the board "would not only be unwelcome, they would be economically damaging. They are precisely what this country doesn't need at the moment". Mr Patten said they would "destroy hopes of an economic recovery".

Mr Major also spoke out a key Tory attack, when he said that Labour had spent years condemning the government for "underfunding" public services and promising to correct this. This "invariably" involves expenditure and that expenditure has to be paid for.

Mr Neil Kinnock, the Labour leader, accused the prime minister of telling "whoppers".

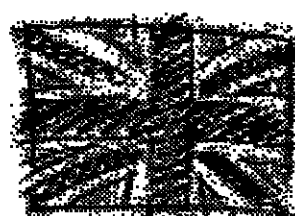
Speaking after a full day meeting of Labour's shadow cabinet Mr Kinnock said that the Tories' negative campaigning was a sign of their desperation to provide a distraction from the recession.

The campaigning is set to intensify up to the election which must be called by July 17. There are still powerful arguments for the Tories against calling the poll next month. Opinion polls have not shown a clear Tory lead, and a February election would mean losing the opportunity of the budget.

Mr John Smith, the treasury spokesman, strongly rejected Tory assertions that the increase in the top rate would damage economic recovery, pointing out that in the period of strongest growth in the mid-1980s, the top tax rate was 60 per cent.

Labour's programme includes enhanced first-year capital allowances for new investment in manufacturing; creating a new skills fund and a job experience programme; and setting up a new, cash-limited enterprise investment scheme.

BRITAIN IN BRIEF



Government overcharged by supplier

Government departments have been overcharged by millions of pounds through invoice errors by the administration's main equipment supplier, including a £5,100 demand for a job that cost £61. The National Audit Office (NAO) criticises PSA Services, the agency which maintains and equips government offices, of charging errors, a failure to recover costs satisfactorily, and weaknesses in operating a stock control system for supplying security filing equipment to government departments. Sir John Bourn, head of the NAO, the main watchdog on government spending, has qualified his certification of the accounts because demands for £65.6m of work have not been accepted by clients.

has nearly 100 solicitors and barristers throughout the country who are prepared to give local groups legal advice and take a case through the courts or planning enquiries. In one case legal aid has been granted to 1,500 tenants and residents in east London living near Canary Wharf allowing them to press claims for damages of up to £10,000 each against Olympia and York, the developers, and the London Docklands Development Corporation.

Continued fall in spending

A fall in personal disposable income and continued reluctance among consumers to spend rather than save, hindered the recovery of consumer demand in the second half of last year. Central Statistical Office figures have revealed. Real personal disposable income fell by 0.2 per cent in the third quarter compared with the second and by 0.6 per cent compared with the third quarter of 1990.

Shipyards may have to close

At least one of the UK's shipbuilding yards will be forced out of business, Sir Robert Easton, chairman of the Clydebank Yarrow Shipbuilders, has predicted. Yarrow, part of the GEC group, is competing to build a new batch of up to three Type 26 anti-air warfare frigates for the Royal Navy against the Tynebridge yard Swan Hunter, Camber-based VSEL, and the Southampton yard Vickers. The cost of the 10 Type 26 frigates placed so far, six have been won by Yarrow and the remainder by Swan Hunter.

Holiday groups risk price war

Thomson, Britain's biggest holiday company, has announced discounts worth £15m and warned its rival package tour companies that they risked provoking a price war. Thomson said it decided to knock an average 250 of the cost of more than 800,000 holidays in response to aggressive pricing by Airtrans and Owners Abroad who are competing for second place. Owners Abroad announced price cuts last month and said it would offer free places to children on some of its holidays.

Steel jobs to be axed in Wales

British Steel has confirmed that 219 workers will be made redundant by the end of the year at its South Wales steel-making plant in Cory, Wales. Another 139 are being axed at Port Talbot steel works, west Glamorgan, cutting the workforce to 4,200 - a third of the level 10 years ago.

UK to complain at TV rules

The UK government is to make a formal complaint to the European Commission over alleged discrimination against British television companies by other EC member nations. The decision follows an appeal by Central Independent Television to Mr Peter Lilley, the trade and industry secretary. Central argued that whereas under UK legislation an EC company is able to own 100 per cent of a British TV company, in every other EC country there were some restrictions or conditions on foreign ownership.

IRA 'behind Irish bank raid'

The IRA is suspected of having carried out the biggest bank raid in Ireland's history, in which five armed robbers made off with a cash haul estimated at close to £2.5m. The raid, on Monday, was at a cash holding centre, run by the Allied Irish Bank, in the southern Irish town of Waterford, where the Irish government's Central Bank holds cash reserves, to provide liquidity to regional banks or to absorb their surpluses on a day-to-day basis.

Tool group to close plant

Bridgeport Machines, one of the UK's largest manufacturers of machine tools, is to close its manufacturing plant at Bridlington, Humberside and transfer production to Leicester. The closure is one of the biggest in the recession, which has reduced order levels in parts of the domestic machine-tool market by as much as 40 per cent over the past year. The Bridlington plant will be phased out over the next six months, and only a small number of the 163 people employed there will be offered new jobs at Leicester.

Bank balances not monitored

Many Britons do not bother to keep track of how much money they have in the bank, according to Mercantile Credit, the personal loan company owned by Barclays Bank. A survey commissioned by the company says more than half of all adults do not keep track of their bank balances and almost a third admit to spending money regardless of whether they have sufficient.

Legal help on environment

The Environmental Law Foundation has been formed to help citizens protect their local environment. The organisation

JAPANESE INVESTMENT

NSK extends break as orders decline

By Chris Tighe

NSK, the Japanese bearings manufacturer, has extended the Christmas and New Year shutdown at its European plant in the north of England until next Monday because of the impact of the recession on sales.

The 900 employees at the plant at Peterlee, in north east England, should have resumed work on January 2.

The plant, which exports 80 per cent of its output to Europe and Scandinavia, has been particularly affected by the economic slowdown in Germany, its biggest market. There has been an estimated 30 per cent drop in European market demand in the past year.

Management of NSK Bearings Europe were yesterday reluctant to discuss the possibility of short time working or redundancies but Mr Bill Constance, deputy managing director, said: "If the current recession continues we would have to consider very seriously further measures to those we have already taken."

NSK, Japan's largest bear-

ings manufacturer and the second biggest worldwide, has invested £100m at Peterlee. Its success helped persuade Nissan to select a north east location for its car plant. NSK's automotive components division, which employs 50 at Peterlee making steering columns, is not affected.

Mr Constance said NSK had anticipated some improvement in market demand in early 1992, but it was now clear this was not going to happen in the third quarter.

Komatsu, the Japanese earth moving equipment manufacturer, was also forced by the recession to lengthen the new year closure at its sole European production plant. Its 400 employees at Birtley, Tyne and Wear, returned to work on Monday instead of January 2.

Komatsu last year shed 30 jobs at Birtley and yesterday Mr Clive Morton, personnel director, said the plant's workload for 1992 was down again. A decision has yet to be taken on how it will cope with lower production this year.

Car plants make quality main priority

By Andrew Jack

JAPANESE car producers based in Europe are far more concerned with quality, price and the potential for developing long-term relationships than having suppliers located in close proximity, the Institute of British Geographers' (IBG) conference in Swansea, Wales, was told yesterday.

As a result, few European car component suppliers have clustered around car assembly plants operated by Japanese investors, according to Professor Ray Hudson and Mr David Sadler of Durham University's department of geography.

The conference also heard that a European Community survey found 40 per cent of

component suppliers claimed to operate just-in-time production (JIT), which allows very short production cycles and delivery within a few hours.

On closer analysis, however, only 5 per cent actually used these methods. They also often applied only on a very limited range of products.

Many analysts have forecast that the European car industry would develop geographically along the lines of that in the US, where many JIT producers locate near to assemblers.

But the study found little evidence of the pattern being repeated in Europe.

Dr Sadler said the US distribution was caused by the fact

only 25-30 per cent of components by value are sourced from external suppliers.

In Europe, there is a far stronger tradition of independent suppliers, representing about 50 per cent of components by value. In Japan, more than 70 per cent of components are sourced externally.

Large suppliers of important car sub-systems such as braking and engine parts were generally not located near to Japanese assemblers.

"Talk about clusters is very much overblown," said Dr Sadler. "Japanese car assemblers are sourcing from across Europe. Only a few low val-

ue-added or very specialist components are clustered close to the plants."

The smaller degree of clustering in Europe is also the result of political pressure from national governments and the EC, he said.

He said European production capacity by Japanese investors would increase sharply by the mid 1990s.

European companies would have to respond to their requirements over the next two or three years or face increased competition from component suppliers from Japan and Eastern Europe, he added.

Academics question innovation from Far East

By Andrew Jack

JAPANESE INVESTORS in the north east of England are not as innovative as has been assumed in the past, two academics from Newcastle Polytechnic told the IBG conference yesterday.

Mr Frank Peck and Mr Ian Stone said that while Japanese companies claimed to have very high incidence of modern

management techniques, detailed analysis showed their actual practices were often less sophisticated.

Linguistic confusion and a desire to appear at the forefront of modern production techniques meant that the questions were often misinterpreted and the answers exaggerated, they said.

Almost 70 per cent of investors, for example, said they had "single status" plants with no distinction between managers and shopfloor workers; 49 per cent said they had workers' consultative committees and 71 per cent team working.

For the Japanese investors, these figures were 100 per

cent, 77 per cent and 100 per cent respectively. In each case, detailed interviews revealed that the techniques were often not applied to vital production areas.

The survey covered 54 of the 106 inward investors in manufacturing plants with more than 20 employees in the north east over the past decade.

German voting system favoured by Labour

A SYSTEM of proportional representation based on the German model is emerging as favourite to be chosen by the opposition Labour party as the basis for electing candidates to a proposed Scottish parliament.

Such a move by the Scottish party would not be binding on the party nationally, but it would have a strong influence on Labour's current debate on electoral reform and set a precedent for abandoning the UK's exclusively first-past-the-post electoral system.

Mr Alistair Darling, Labour's constitutional spokesman, said a consensus is "developing" in its Scottish party that an additional member system of proportional representation

should be used to elect assembly members. Labour is committed to establishing a directly elected Scottish assembly with significant legislative and tax-raising powers "at the earliest possible moment".

The preferred approach would be similar to the system used in Germany since 1949, although Mr Darling stresses that the intention is not to import it "in pure form."

"We would want to adapt it to meet circumstances that were particular to Scotland," he says.

Under the additional member format, voters cast two votes - one for an individual constituency candidate just as at present, and another for the

party of their choice. In Germany, half the seats in parliament are filled with the first-past-the-post winners, while the other half are allocated from party lists, reflecting voters' party preferences.

Mr Darling said Labour would not necessarily stick to this 50:50 ratio. If it adopted the German system totally it follows that constituencies would be twice as big as under an exclusively first-past-the-post format.

"The party is veering towards the additional member approach - and away from the alternative vote model which has also been under consideration - since it would mean that a constituency link could

be maintained, he says.

He nonetheless describes as "wild" the criticism most often levelled against the additional member system: that it creates two classes of MPs.

Mr Darling says that Labour has "no plans" to address what it regards as the separate issue of Scottish representation at Westminster if the proposed assembly is created.

Since Scotland already numbers among those regions which are over-represented in the House of Commons, this appears to leave its plans vulnerable to opposition attack on the grounds that they would pamper an area accounting for an important slice of the party's Westminster representation.

Labour has promised that it would grant its proposed assembly the power to adjust expenditure levels by varying Scottish income tax rates. The organisation's other responsibilities would include the electricity industry, the Scottish Development Agency, industrial training and the operation of regional development policies.

The party's commission on electoral systems is due to present its recommendations to the national executive committee later this month. Mr Darling is in Germany this week preparing a study to help the commission finalise these recommendations.

David Owen



Darling: seeking flexible Scottish voting system

BUSINESS AND THE ENVIRONMENT

Private talks in the park

The UK government is pressing on with its programme to privatise the maintenance of the eight royal parks in and around London despite furious opposition from the Transport and General Workers' Union, which represents the royal parks' 940 employees.

The scheme, the brainchild of Michael Heseltine, environment secretary, has also been criticised by some MPs and peers. But there has been no lack of tenders from landscaping and grounds maintenance companies.

Heseltine sees the policy as an extension of compulsory competitive tendering which has led many local authorities to put out park maintenance to private contractors. It is estimated that this market is worth £100m a year.

The results of some of the tenders are expected to be announced in the next few days. However, it is already known that Glendale Industries, based at Chorley, Lancashire, has won the £500,000 per annum three-year contract for the maintenance of Green Park and St James's Park in central London.

Glendale has made bids for some of the other royal parks contracts. "We believe we can provide a better service in most of them and a better quality of horticulture for the same or less money than they are costing at the moment," said Tony Hewitt, managing director of Glendale.

But Ron Tindall, district officer of the TGWU, says: "It is purely political - privatisation for privatisation's sake." Heseltine is unrepentant. "It is important that we get value for money and draw up contracts with high-quality specifications. If you make changes people always predict disaster."

The upkeep of the parks, which is the responsibility of the Environment Department, costs £20m a year. In addition to the two contracts to Glendale there are Regent's Park, Hyde Park, Greenwich, Bushy, Richmond and Kensington Gardens.

John Hunt

To be a virgin wood pulp producer in a world turning increasingly to recycled paper is unfortunate. Worse still is to be based in Brazil - which means being immediately identified with Amazonian rainforest destruction. For such a company in this shrinking market to have doubled its capacity and become the world's largest producer of eucalyptus pulp seems sheer madness.

Erling Lorentzen, chairman of Aracruz Celulose, admits that his timing could have been better. While his company has just completed a \$1.2bn project to increase capacity to more than 1m tonnes per year, the pulp industry has, he says, seen a tremendous change of consumer attitudes.

Yet Aracruz has become a showcase for how a thorny environmental area can be turned into an economically feasible and environmentally sustainable development project which Lorentzen claims even the greenest of greens cannot reproach. Lorentzen, a Norwegian who came to Brazil in 1983, sees it as his challenge to convert a suspicious world to the use of paper produced from sustainable forestry.

Not only has his company invested heavily in forestry, always met 100 per cent of its pulp needs from plantations and planted 1.5m native trees to preserve biodiversity, but he has hired an environmental director and a British PR company to plead his case. He is also lobbying hard for next year's World Environment Conference in Rio to use paper from his pulp.

"Paper produced from sustainable forestry may not have the same ring about it as recycled paper," admits Gordon Knight, PR adviser for Aracruz, "but it is better than recycled paper because with recycling one does not know where the original came from. We need to break this myth that saving paper saves rainforests."

Aracruz is well qualified to do this. Its pioneering forestry work has won international recognition such as the prestigious Marcus Wallenberg Prize in 1984 and it will feature as a case study of responsible environmental management in a book being compiled by the Business Council for Sustainable Development to coincide with the Earth Summit.

So developed now is its technology that the Aracruz forestry team, led by Yara Ikemori, is exporting seeds back

Christina Lamb describes how a Brazilian pulp producer has achieved sustainable growth

Chopping down rainforest myths



to Australia from where the company initially bought them. Its techniques are also used in South Africa, Spain, Portugal, Argentina and Colombia.

Aracruz has developed the perfect eucalyptus tree - one which grows quickly with a minimum of side branches in order to reduce the amount of land needed for plantation. Carlos Roxo, the environmental director, explains: "Through genetic engineering we've adapted the tree to the local environment and tried to get the best tree for the area in terms of disease resistance and fibre quality."

The tree improvement programme began in 1973 when Aracruz bought seeds from places with similar conditions such as Indonesia and Australia. As Brazil could not obtain foreign technology the company sent scientists such as Ikemori abroad to places like the Oxford Forestry Institute. According to Ikemori: "By 1980 we could select the best trees and propagate them."

Having found the best tree

Roxo says the turning point was "realising we could produce trees much faster and better through a cloning process than with seeds". The simple method is based on planting eucalyptus from propagated rooted cuttings. When trees are felled the stumps have an average of 30 sprouts, each of which is cut into three parts and planted. After 75 days a seedling develops and is planted.

Not only is this quicker than using seeds but the cuttings grow with exactly the same characteristics as the mother tree, whereas seeds display variation. Brazil's climatic conditions mean planting can occur the whole year round. Aracruz plants an average of 100,000 seedlings and rooted cuttings per day. So far the company has planted 123,000 of its 200,000 hectares.

Aracruz trees take only seven years to reach a mature height of 35 metres compared with 12 years in Spain and Portugal and 35 years for pine trees in northern Europe. According to Roxo, Aracruz's

average yield is 35 cubic metres compared with a Brazilian average of 18 and a European of three. "This means we need 10 times less area than in Europe," he says.

Ecologists complain that eucalyptus plantations damage the soil, encroach into native forest and reduce biodiversity, but the Aracruz team rebuts these charges. The soil is monitored continually and nutrients added; careful land planning means the plantations have never encroached. For variation Aracruz now has more than 100 clonal banks - each developed for a particular soil and considered a new species. Lineu Siqueira, environmental resources manager, heads a programme to preserve the remaining original forest in which he has so far identified 156 bird, 36 mammal and 3,000 insect species.

The area around the Aracruz mills on the palm-fringed coastline of Espírito Santo state resembles a checkerboard with row after row of eucalyptus trees like upturned broomsticks standing to atten-

tion, interspersed with darker green patches of remaining native forest - one hectare for every 2.4 of eucalyptus.

The landscape is different from when Aracruz bought the land and started plantations in 1967. The coastal Atlantic forest had been almost entirely stripped by farmers, cattle raisers, loggers and charcoal burners, leaving land suitable only for coffee plantations.

"Eucalyptus should really be treated like sugar cane as a crop - one which produces huge volumes of wood in a very short time," explains Roxo. "We do not cut the Amazon and replace it with eucalyptus - we plant on land a few thousand kilometres away which has already lost biodiversity and doesn't generate anything. By giving this land an economic function we are preventing further incursion into the Amazon."

As part of this aim seedlings and credit are distributed to local farmers to plant eucalyptus on degraded land. This prevents them from cutting down trees to sell for fuel.

"People cannot say that others have no right to cut down trees even if that's the only way they can earn a living," believes Lorentzen. "The way to both help them and relieve pressure on forests is through development and you cannot give people anything better than a job."

Lorentzen, who was one of the first signatories of the Business Charter for Sustainable Development, is the leading Brazilian crusader for industry to adopt environmental protection measures.

Aside from its forestry programme the company has spent nearly \$300m on environmental measures including a \$100m project to introduce a chlorine-free bleaching process. Aracruz generates almost all its own power. Effluents go through primary treatment, then enter a series of six lagoons before being discharged into the sea 1.7km away from the coast.

Lorentzen maintains that environmental protection measures may be costly but necessary. In his case they also make good business sense: "We export 80 per cent of our production so we have to ensure that our product is environmentally acceptable to our clients and their customers in Europe and the US." Aracruz issues clients with a policy resolve which they can show to customers who may be tending towards recycled paper. "It's not only our philosophy. It's our self defence," he says.

Recycling scheme takes 'soft' option

By John Thornhill

The current heated debate about what to do with the world's waste was given a boost yesterday as Gateway, the UK food retailer, pitched in with a study which suggested that Britain could recover 80 per cent of household waste for recycling in a way which would make both environmental and economic sense.

The report argued that the UK could achieve the highest waste recovery and recycling rates in Europe mainly by concentrating on recovering the organic fraction of domestic waste which constitutes 60 per cent of its volume.

Most other recycling schemes have been almost exclusively devoted to re-using the "hard" elements of domestic rubbish such as glass, metals, paper and plastics, and have largely ignored the potential for recovering "soft" materials such as soiled paper and putrescibles (waste food and garden clippings).

The report suggests these soft materials could be used to produce a contaminant-free compost using the WMC process - a British technology capable of separating organic material from the rest of the domestic waste stream.

Research at the Long Ashton Research Station, a government institute, has shown that the compost produced by this process has very similar properties to the best of the commercial, peat-based composts.

The report proposes that a full-scale commercial experiment should be conducted to test the viability of the WMC process. The scheme could be financed by the creation of a National Recycling Fund which would levy a small recycling tax on packaging materials and newsprint. The fund could also pay for the creation of a comprehensive national system of banks for glass, metals, plastics, paper, textiles and batteries.

Gateway commissioned the report from Landbank Consultancy, an environmental group headed by Bryn Jones, a former chairman of Greenpeace, as part of a programme of environmental research in the packaging field.

Its aim was to establish an effective alternative to the

German "Dual System" which - to the horror of large segments of the international packaging industry - has set the benchmark for waste recovery and recycling schemes throughout Europe. The report criticises the German system, which has created a separate industrial system for recovering waste, as being an expensive duplication of existing waste collection networks.

Gateway's Waste As A Raw Material proposals will now be sent to every local authority in the UK in an effort to shape the course of the debate. "We would like to take recycling out of the commercial-political environment and make it a national issue. What we really need is an integrated national recycling scheme," says Jones.

The Landbank Consultancy has, however, established a reputation for coming to controversial conclusions. An earlier report it produced for Gateway attempting to assess the "cradle-to-grave" impact of various packaging products was fiercely criticised by many sections of the industry - even though it formed the basis of a drive by Gateway to reduce the energy content of its packages by 50 per cent over the next five years.

Elements of the Waste study are also likely to draw fire, especially the comparison of the economic benefits of door-to-door collection systems and recycling banks.

Several recycling projects in North America and Europe, such as that being conducted by the European Recovery and Recycling Association in Adur District in Sussex, have attempted to establish a commercially-driven kerbside recycling system. But Jones argues: "It does not make commercial sense to use more energy collecting the stuff than can be gained from recycling it."

Instead the Waste proposal argues for an intensive network of recycling banks for metals, plastics and glass at a density of one bank for every 400 households combined with banks for recovering newspapers and textiles at a density of one bank for every 2,000 households.



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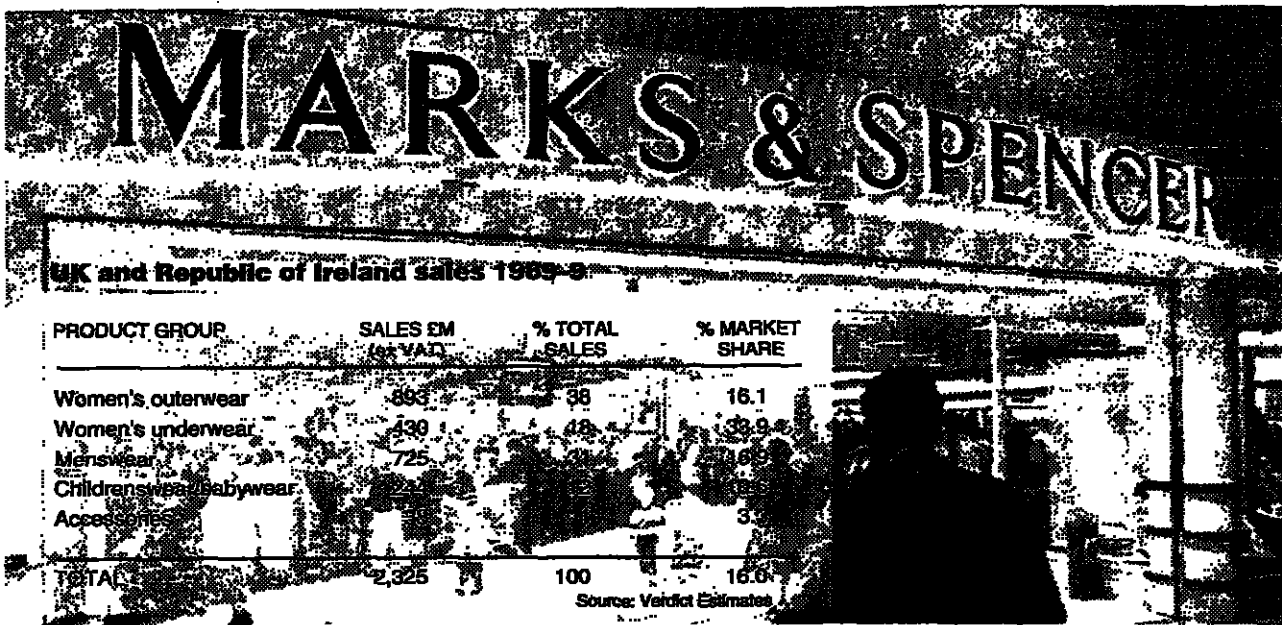
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WILLIS CORROON

MANAGEMENT

John Thornhill and Alice Rawsthorn investigate the background to tensions between Britain's largest clothes retailer and its suppliers

Why sparks are flying



When the managers of a Midlands clothing company or a Yorkshire woolen mill talk about preparing for a "royal visit", they are less likely to be referring to the Queen than a delegation from Marks and Spencer.

Suppliers tell how factories are repainted, new uniforms issued and machinery scrubbed spotless in preparation for these visits. Such reverence speaks volumes about the exacting standards that M and S demands from its manufacturers. It also says much about the power that M and S exercises over them.

M and S, or "Baker Street" as its suppliers like to call it in reference to its head office, has dominated the UK's textile and clothing companies for decades. It is also an important customer for a string of other manufacturing industries such as food, drink, cosmetics and furniture.

This year, M and S will buy more than 14.5bn of goods from its suppliers with more than 80 per cent of them manufactured in the UK. Baker Street is not only the biggest single customer of Britain's clothing companies - buying at least a quarter of all the clothing made in the country - it also exercises enormous influence over the whole industry's development.

Clinton Silver, M and S's deputy chairman responsible for merchandise procurement, even suggests the company has helped save the sector. "If we had a policy of buying as cheaply as we could and played harlot from supplier to supplier abroad, there would be no British textile industry," he says. Many in the industry accept that this is true.

Through its network of overseas stores, M and S has also been a significant exporter of UK goods. It accounts for 25 per cent of all UK clothing exports and achieves the impressive feat of selling fashion goods to France and British-made shirts to Hong Kong.

Yet some manufacturers now suggest that this unique relationship - the envy of the retailing world - is under threat. Tensions are arising as a result of the recession and the shortening lead times in the supply chain that have resulted from greater use of information technology - a trend known in industry jargon as Quick Response.

Over the years the suppliers have privately grumbled about the company and its tough negotiating tactics. But in recent months the grumbles

have become much louder. Some suppliers - notably Stelmann, the German clothing group - have been groaning in public.

These criticisms have been inflamed by the news of cut-backs at several long-established suppliers such as SR Gent, fuelling speculation that M and S has become even tougher, even too tough, with its manufacturers.

The manner of M and S's dealings has also attracted fire and its decision to share the costs of the VAT increase between itself and its suppliers rather than raising prices provoked considerable antagonism. The head of one big clothing group said he was called into Baker Street and simply instructed to comply with the decision in "an apalling manner".

Another supplier described the group's behaviour as "outrageously high-handed". Silver, who has been at M and S for 40 years, seems unruffled by such criticisms although he accepts that the current recession has indeed exposed many difficulties.

"Recession finds out a number of problems and we had a new experience for me. A half a

dozen of our suppliers went bankrupt," he says.

But although he greatly regrets these corporate collapses he vehemently rejects the charge that they were in any way the fault of M and S. "I would say that every single one of them was tied up in imprudent financial activity taking over companies and expanding on the basis of debts which they were then unable to service," he says.

M and S accepts it is "no pussycat" when it comes to negotiating with its suppliers but points out that many of its manufacturers have built their businesses on the back of M and S's success. "They have grown from little rag trade businesses into successful public companies," says Silver proudly.

Many of these trading relationships stretch back 25, 50 or even 100 years and both sides have developed an intimate knowledge of each other's businesses, he says. Senior M and S directors meet the boards of each of its major suppliers twice a year where there are the "frankest of discussions" according to Silver.

Martin Taylor, chief executive of Courtaulds Textiles,

says it is "stupid" for suppliers to blame M and S for their problems. He argues that the company simply acts as a transmission mechanism telling the companies what consumers are prepared to pay.

Another industry figure comments: "M and S is a tough negotiator on price, but so it always has been. If M and S seems tough with suppliers at present, that is a reflection of market conditions."

The rumour over M and S's relations with its suppliers reflects the broader problems confronting the clothing industry. UK clothing companies have steadily lost share of their domestic market to lower cost producers from Asia, and more recently, Africa. The recession has merely accelerated the process, especially with the dollar standing where it does against sterling.

Whether it likes it or not, M and S will find it increasingly difficult to continue to source clothing at a competitive cost in the UK. The fact that the proportion of goods the company buys in the UK has fallen over the past 40 years from 98 per cent to 88 per

cent is indicative of the trend.

Baker Street already buys some goods direct from the Far East although mainly for the top tiers of its catalogue. "If you want hand-embroidered knitwear you have to go to the nimble fingers of the Far East," Silver says.

But he adds that M and S buys the overwhelming majority of the goods from the Far East through its existing UK suppliers, such as Courtaulds, Coats Viyella, SR Gent and William Beird, in order to preserve quality standards and simplify warehousing and distribution arrangements.

But M and S would still prefer to have a strong flexible supplier base close to hand and has even encouraged overseas manufacturers to set up in the UK. For example, Delta, an Israeli manufacturer of leisurewear and underwear, has recently opened a factory in Scotland partly as a result of M and S's prompting.

Silver argues that having a responsive local manufacturing base allows the retailer to work closely with the manufacturer to develop new products. He cites the example of machine-washable lambswool fabrics, and easy-to-iron cotton

shirts which he describes as representing "the essence of Marks and Spencer".

The massive investment that the best UK clothing companies have made in advanced manufacturing systems has also enabled them to retain a competitive edge in terms of speed, cost and flexibility. Designs of shirts which previously took weeks to change can now be altered in a matter of hours using computer-aided design and manufacturing techniques.

Electronic data interchange (EDI) links have also been established between M and S and its suppliers allowing the supply chain to be managed more effectively. "You do not just place a contract and wave goodbye to it. Sizes and colours can be altered as the public expresses its interest," Silver says.

But although such flexibility is of great advantage to M and S, it can turn out to be a nightmare for the supplier, which increasingly has to stock up with raw materials in advance of orders and second-guess future levels of demand.

Silver accepts that quick response - or fast response as he calls it - can cause problems but argues that it has to be seen within the context of a stable trading relationship with regular predictable bulk orders being placed for about 80 per cent of its products. For example, in the summer M and S knows that 60 per cent of its women's blouses will be white.

"There is no point in moaning about it," said one women'swear supplier. "We have all got to meet the technological challenge whether we like it or not and make sure that the right quantities arrive at the right quality when they are required."

Whatever the tensions in the relationship, there is a widespread recognition that suppliers would rather deal with M and S than most other retailers. "M and S is always scrupulous in its dealings," says Taylor of Courtaulds. "They do not send back garments for spurious reasons. And M and S always, always pays on time."

M and S has indeed helped shelter the UK clothing industry from the coldest winds of international competition. But its ability to do so, while remaining fully competitive on the high street, will be sorely tested in the coming months as recession persists.

The clothing industry is grimly bracing itself for another rash of casualties.

Put the stress on self-preservation

By Dr Michael McGannon



There is no such thing as executive stress. At least that is what many of you seem to think as you ignore the warning signs that could eventually spoil your job prospects and damage your health.

Stress in itself is neither good nor bad. It occurs when the body and the mind are in a state of extreme alert because of some new demand or challenge. A limited amount of stress can actually be good for you and your company. But once the stress becomes intense it overwhelms your ability to cope. Your performance starts to suffer, as does the quality of your life.

Fighting stress to convert it into a healthy experience can be difficult, as it means changing your lifestyle and your priorities.

Where to begin then? The first step is to broaden your definition of success to include self-preservation (for the family and friends) and self-fulfilment. Do not exchange precious years of your life, your marriage or your health for one more rung on the career ladder.

Secondly, listen carefully to your body and your mind. Start to decipher individual signs and symptoms, not as something to anaesthetise, but as red flags warning of a potentially serious problem.

The symptoms that I frequently encounter in multinational executives include: high blood pressure, chronic fatigue, nervous eating/drinking, sleeplessness, peptic ulcers, emotional problems, tension headaches, obesity and depression.

Our nervous system has evolved much more slowly than our lifestyles. What may have been a perfectly appropriate response for our cave-dwelling ancestors to a physical stress no longer serves the 20th century business person.

During the stressful moment, the adrenal glands secrete two powerful "stress-hormones": adrenalin and cortisol, which will provide the energy to meet the new

demand through either fight or flight.

Both actions help consume these stress hormones but neither are appropriate in today's offices. Instead, the executive is left stewing in his or her own stress juices in front of the computer.

A new strategy is called for to decompress this situation. At the moment when the body and the mind scream for something as basic as oxygen for the proper functioning of the brain, heart and other vital organs) or water (to cool an otherwise overheated system), modern managers reach for alcohol (which depresses body and forces the body to lose precious water) or cigarettes (which decreases oxygen-carrying capacity of the blood). Sometimes the response to stress is more dangerous than the stress itself. Ask yourself: is this part of the solution or part of the problem?

After deciphering your symptoms, you must go for the long-term treatment ticket, the "cure". In doing so, you may or may not find alliances in the medical community. To treat an acute, short burst of stress with tranquilisers, "sleepers", ulcer and headache medications may be entirely appropriate. However, to treat long-term, chronic stress with medications simply silences the alarms that the symptoms are sending out.

The real cure may be something relatively simple like losing weight, stopping smoking, taking regular exercise, drinking less, or going on holiday. It may be something more complex involving psychotherapy. Either way, nature is unforgiving to us when we ignore its messages.

Lastly, have the courage to talk about it. Seek help from a friend, your spouse, a member of the clergy, or a professional therapist. Stress already has a long and illustrious cortege of victims. With an honest and rational approach, stress can be converted from a serial killer of international managers to an opportunity for self-knowledge and growth. Don't forget: life is the real career, not just business.

The author is medical director of INSEAD's business-health course.

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Announcement by the Review Board

The Independent Review Board for Government Contracts is now embarking on the seventh comprehensive General Review of the profit formula used for pricing non-competitive Government Contracts.

The Board will take into consideration written representations on any aspect of the profit formula which are received before 29 February 1992. The Government and the Confederation of British Industry may be asked to comment on a submission unless the author has objected to its disclosure.

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ARTS

TELEVISION

Making a drama out of a movie

Several times over the years this column has complained about the broadcasters' habit of applying the word "film" to pieces of fiction which have never had a proper cinema release. Quite often the production has had nothing whatsoever to do with the cinema and yet it is tagged in *Radio Times* with the reversed white-on-black "film" logo normally applied to real movies, and in *TV Times* with the even more explicit black-on-white "film" logo with sprocket holes down the sides which unmistakably symbolises celluloid and, to most viewers, says "This is a real movie". Many newspapers have adopted a similar device which most use not at their own discretion but when advised to by the broadcasters.

Before going any further let us deal with that word "movie". It has only one meaning and everyone understands it, whereas a "film" can be anything from the little spool on which you take your holiday snaps to a wildlife documentary by David Attenborough. Thus "movie" will be the word used here to mean a feature film made for the cinema.

But why all the fuss? There is, surely, less and less distinction between fiction made for the cinema and for television: does anybody really care any more? Ten years ago, as we approached the launch of Channel 4, that was becoming a popular attitude. Channel 4 proposed to use its drama budget and its corporate clout to destroy the differences. The chronically troubled British cinema was to be revived by British television (long the repository of drama talents which in the US or France would have lived solely in cinema) and work such as *The Company of Wolves*, *The Draughtsman's Contract* and *My Beautiful Laundrette* would be either commissioned or co-produced by Channel 4 and shown on both large and small screens.

At the time this policy seemed not only attractive but inspired and almost heroic. Simultaneously we were getting used to the American idea of a pecking order for movie release, starting with metropolitan cinemas and moving on to local cinemas, video rental outlets, satellite subscription channels, pay cable, terrestrial television, sell-through video and local television. There was, furthermore much talk of "convergence", meaning the tendency of all the mass media and information industries - film, video, computer games, television, Reuters reports - to converge on the customer's VDU. Under these circumstances what could it matter whether a bit of fiction had originally been intended for the cinema or for television?

Ten years ago I would have subscribed to the convergence theory, and put considerable faith in Channel 4's drive to dismantle the barriers. But a decade later, having watched not only the three comparatively successful works named above but also a succession of hybrids such as *The Poughman's Lunch*, *Good and Bad at Games* and *Remember*, lacking both the power of continuity that you get with good

television drama series, and the "big occasion" feel of real movies, I find myself once again deeply suspicious of the claim that there are no significant differences. With the word "convergence" slumbering again in the dictionary and Channel 4 having pretty well abandoned its hybrid policy, the Christmas and New Year holiday, with its scores of television dramas and movies of all vintages, seemed like an ideal occasion to do a little survey.

The result was far more definite than I would have expected. Once in a blue moon you will find a movie which television might have produced as one of its own dramas. *Baby Boom*, for instance, with Diane Keaton playing a New York yuppie who "inherits" a baby in a will, drops out of the rat race, and ends up making gourmet baby food in Vermont, could perfectly well have been made for television. Yet it would inevitably have been a second-rate one-off, and the whole idea would have been stretched out like chewing gum, thin and sagging in the middle. Not that the movie was any great shakes.

"With television you are perpetually aware that the material has been officially 'approved'"

Even more rarely you come across a television production which could conceivably have been created for the cinema, for example BBC1's *Bernard and the Genie*, in which Lenny Henry played a cool genie making his first appearance for a couple of millennia, and for the first time outside the Middle East. Many of the lines were well up to the standard you would expect from Richard Curtis, who co-wrote the *Blackadder* series.

"You met Jesus?"

"Of course. He helped out with the wine at my brother's wedding."

And, "If I could just remember the songs of Mr. Barry White I could sing every babe from Mount Hebron to the Red Sea."

One of the reasons this seemed so atypical of television (British television, anyway) is that it was full of magic and special effects, and thus non-naturalistic. The new British drama in the last fortnight, both one-offs and series, has shown once again, as though we needed showing, that the home industry is dedicated unwaveringly to realism, either social realism (agonising family situations) and/or, more commonly still, surface realism. No matter how far fetched the plots of *Miss Marple* or *Poirot*, no matter how incongruous the accents, the sets and locations are dressed with an obsession for surface detail which now amounts to fetish. I cannot swear to it, but I believe I saw the handle of a 1950s Gaggia espresso coffee machine behind David Suchet's head in the supposedly

1936 setting of *The ABC Murders* on ITV on Sunday; that is the sort of point-scoring to which we are being driven.

The more you watch and the more you compare, the clearer becomes the difference between movies and television drama. With television you are perpetually aware that the material has been officially "approved" by some bossyboots who sincerely believes that he knows better than you do what is good for you. Of course cinema has had to put up with the Hays Office and the British Board of Film Censors, yet despite such bodies there has always been greater freedom in the cinema. Even something as simple and funny as the free-wheeling sexuality in *A Fish Called Wanda*, shown on BBC1, with Jamie Lee Curtis turned on by her lovers speaking Italian or Russian is difficult to imagine in a television originated fiction.

The most telling evidence, however, was in BBC1's screening of *The Accused* last Thursday. This movie, with Jodie Foster playing a young woman who is gang-raped in a bar after she has been drinking, smoking pot, and giving an exhibition of suggestive dancing, has been criticised as "exploitive" because it includes an explicit depiction of the rapes. It may be legitimate to argue that the scene should not be there at all, though to me it seems essential since it is the viciousness of the men's behaviour - the foul language of the hysterical onlookers as well as the brutality of the actual rapists - which will silence those viewers who argue "She asked for it". No woman ever asks for that.

What is surely not legitimate is to re-edit that scene, as the BBC did, cutting out the swear words and deleting the painful and horrifying scenes from the rapes, so that it all becomes that much more harmless and acceptable. Not only does this destroy the power of the scene to silence the apologists, it also obscures the second and perhaps even more important message: that rape has practically nothing to do with sex and everything to do with violence. The BBC behaved like some dim old fool taking a knife to the private parts of all the nudes in the National Gallery to "save" the rest of us from "offence": an act guaranteed to insult the artist, the subject, and the public.

Worst of all, having bowdlerised the movie, they then had the cheek to send out billings, to be accompanied by all those "Film" logos, claiming to offer "The first showing on network television of this graphic and disturbing drama" for all the world as though they really were showing the work as directed by Jonathan Kaplan and including the full Oscar-winning performance of Jodie Foster. The time has surely come for programme journals and newspapers to take it upon themselves to explain when a movie is really a movie and when it is something different.

Christopher Dunkley

Jean-François Gardell, Gilles Ragon and Sophie Marin-Degor

Lully's 'Alceste' in Paris

Some centenaries work. Lully's tercentenary came in 1987: in Paris the echoes have not died down but rather increased. From being a respected name in books and useful provider of warm-ups for song recitals, he is climbing up the classical charts. At the *Champs-Élysées*, the beautiful theatre now one of the city's auxiliary opera houses, a spectacular staging of his *Alceste* brilliantly inaugurates a series of annual Lully revivals, backed up by concert performances of relevant works (Gluck's *Alceste* included), lectures, exhibitions, and a series of illustrated booklets about "tragédie lyrique". At the *Opéra-Comique* they are giving the *Arts Florissants* production of *Arts* which won much praise in the tercentenary year.

No half-measures or cheese-parings over *Alceste*. Producer Jean-Louis Martinoty has surrounded himself with a team of talents: Hans Schwaenckh (sets), Daniel Ogier (costumes), Jacques Benyeta (lighting). The choreography, essential feature of an opera written by an expert dancer for a society mad about dancing, is by Marie-Genevieve Massé and François Raffinot. The *Compagnie Baroque* provides the dancers. Someone recently described Lully as "the Diaghilev of his time, but a Diaghilev who could compose like Stravinsky and dance like Nijinsky". That is not all, he coached, conducted and produced. Only Wagner rivalled him, and he didn't dance.

Preparations for the first *Alceste* in 1674 were shared between Versailles and Paris, the heavy transport expenses for scenery and machines paid by the passionately interested Louis XIV, who attended rehearsals when he could. Because of court mourning the premiere took place not at Versailles but in Paris in the *Palais Royal*, the public theatre where Lully's operas were shown sooner or later to enthusiastic audiences ready to go again and again. Since Lully had a monopoly, there were no alternative choices.

Alceste was the second of the "tragédies lyriques" Lully wrote with Philippe Quinault, whose exceptional gifts as a librettist are now rediscovered. There are many differences from the version of the

story used by Gluck. *Alceste* is betrothed but not yet married to Admète. Alcide (Hercules) plays an important role: he loves *Alceste* devotedly. Having retrieved her from the underworld after she has sacrificed herself to save Admète (wounded in battle), he nobly gives her up to the man she loves. Lycomède, King of Skyros, is also in love with her.

Comedy mingles freely with the serious matter. Alcide and Lycomède have confidants, Lychas and Straton, both in hot pursuit of *Alceste*'s confidante Céphise, whose view of morality is in complete contrast - she welcomes both young men and would like more. One famous episode is the rough and ready but not unfriendly treatment by Caron (Charon) of the dead souls clamouring to cross the Styx in his bark.

It is the great achievement of this staging that the producer, aided by Quinault and Lully's dramaturgical and musical skills, has ensured that the darker moments - *Alceste* and Admète grieving for his approaching death, the long scene of public mourning for *Alceste*, and most of all the sacrifice of *Alceste*, stand out strongly from the comedy and the mass of spectacle and movement. An art-form long regarded as dauntingly old-fashioned and overcomplicated is now, with each major revival of Lully or Rameau, being revealed as full of life, relevance, entertainment value and, given the means, eminently stage-worthy.

Schwaenckh's designs boldly and imaginatively blend French Baroque with modern styles. There are machines galore - gods and goddesses descend from the skies on puffy silver clouds, fat little Cupids fly about, huge blown-up photographs of formal gardens or seascapes are viewed through tall windows with giant Venetian blinds with revolving slats polished like mirrors. There is a stunning effect when they reflect a floor-cloth painted like a baroque ceiling. Costumes are Baroque theatre traditional, worn in the French way with pride and self-consciousness.

As the heroine, Colette Alliot-Lugaz gives yet another enchanting performance. She uses more, and more convincing,

period gesture than anyone else. Howard Crook sings Admète with his usual poise. No-one could make the character seem worth so much sacrifice. Jean-Philippe Lafont asked indulgence for a bad throat, but his Alcide is a noble, commanding, moving figure. He is one of the lucky ones who can dominate a stage while keeping still. François Loup mops and mows as the oily Lycomède. The comedy roles are in the expert hands of Sophie Marin-Degor (Céphise), Gilles Ragon (Lychas), Jean-François Gardell (Straton), Gregory Reinhart (Caron), Michel Gens (Phéas). In the big mourning scene the voice of Véronique Gens rings out finely.

One stumbling block of tragédie lyrique has always appeared to be the recitative for which Lully studied in detail the declamation of leading players of spoken theatre. Now we have a generation of singers who can perform these scenes clearly and naturally. And because so many of Quinault's lines are simple, direct and even witty, these same recitatives, weaving in and out of short, expressive "airs", become a positive pleasure. Spectacle is indeed an essential part of French serious opera, but the words remain paramount. In Lully's day the libretto was published in advance, studied, and taken to the theatre.

The *Grande Scène* at La Chambre du Roy (orchestra, authentic instruments) and the lively Ensemble Vocal Sagittarius (chorus), were under the direction of Jean-Claude Malgoire, who firmly outlined the shape and varying moods of the score even if one missed the greater rhythmic buoyancy and keener textures of other ensembles of this kind. The opera is given, so far as I could tell, virtually uncut. Dresden and Vienna contributed painted cloths, British firms supplied engineering and lighting technology. The list of technical personnel is as long as their handling is efficient. Paris programmes are less specific than ours about financial support. I gather sponsorship came from the Conseil Supérieur du Mécénat Culturel and the Caisse des dépôts et consignation. *Alceste* is a co-production with Montpellier.

Ronald Crichton

Dog in a Manger

COCKPIT THEATRE, NW5

I have seen only five plays by the Spanish master Lope de Vega (1562-1635) - he wrote at least 500, possibly 800 - but what staggers me about these few is the way he shows love and jealousy as subversive forces. Here is another superb work, which, though here receiving its first professional production in Britain, is according to the advance blurb, perhaps the most enduringly popular of them all.

The anonymous dog in a manger is a countess, Diana. No sooner does she find that her secretary Teodoro is paying clandestine attentions to her lady-in-waiting Marcela that she realises she loves him herself. What should she do? Love is social property: she vacillates: she wins his love, she rejects it, she punishes Marcela, she sends him away, she keeps him at court. She treats him, as Marcela remarks, like a bucket in a well - raising him only to empty him, lowering him only to destroy him.

Dog in a Manger is a comedy. That is, Lope makes it richly funny and gives it a

happy ending, sort of. Yet its central situation is so real and disturbing that until the last minute we don't know how it will end. Or even how we want it to end. There is a wonderful ambiguity about both Diana and Teodoro. How much is her love really just possessive jealousy? And how much is his love sheer ambition? Lope never quite makes them that transparent to us, but he makes them wonderfully intense. In the most burning scene of confused emotions, Diana boxes Teodoro's nose and makes him bleed; but he, amid his shock, longs to "stroke the hand that struck".

De Muses treated a similar subject in *Don Play With Love*, recently broadcast on BBC radio, though the twists and turns of his plot culminate in a bitter conclusion. The thrill of Lope's play lies in its tragicomic shifts of tone, and its floods of oxymorons and imagery. Teodoro compares the Countess to the sun, and himself to Icarus, sure to fall for flying so near the heat but later he likens her to a mere sunflower, turning her head this way and

that. The Countess reminds him that her name is Diana, the moon, and that he may ascend into the moonlight without scorching. At her next rejection, therefore, he sees himself to a wolf howling for the moon. And so the language blooms in quick accord with the plot.

The translation, by John Farddon, indulges in expletives and terms of abuse that, though funny, are out of character. It is, however, fresh and fluent and often uses rhyming quatrains with surprising success. The staging, which Martin Lloyd-Evans directs and which was seen on the 1991 Edinburgh Fringe, is not for refined connoisseurs of verse-speaking or gesture - and yet I have known more experienced actors turn Spanish baroque drama into something far more flat, repressed and unlyrical. Jane Hillier (Diana) and David Howarth (Teodoro) lead a cast who relish all the vigour, surprises and range of this exhilarating play.

Alastair Macaulay

Sophisticated Ladies

GLOBE THEATRE

People who saw *Sophisticated Ladies*, a celebration of Duke Ellington, in New York and Paris in the mid-1980s still speak of it with great admiration and affection. The production that has finally appeared in London is not on that level. In short, it is not sophisticated.

The Globe is a relatively small theatre - too small for this kind of tribute. An 11-man band plus leader sits not in the pit but on the stage, taking up more than half the space and thus leaving little room for anything else. When staircases are introduced at the sides to give height, they look distinctly wobbly. No-one is going to dance the night away in these conditions.

Although the second half is better than the first, almost to the point of it being advisable to arrive at the interval, there are imperfections throughout. "Sophistication" is one of those relative words that mean different things to different audiences: it does not apply to these ladies. There is a plentiful supply of legs: indeed at times one was reminded of the old television *Toppers* in the days of the BBC monopoly. The faces are as pretty as the legs, but on the whole they tend to be between the three little maids from school variety and ordinary arts.

The men are in an altogether higher class, notably Horace Oliver, a 19-year-old who has already done a national tour with



Jacqueline Dankworth

42nd Street and appeared in *Porgy and Bess* at Glyndebourne. Oliver leads the gang in "Drop Me Off in Harlem" and later does a splendid competitive tap dance with Jon Peterson. That is one of the peaks of the evening.

Other memories that linger are the insistent bass-playing by Fraser Sævi and the piano-playing of Malcolm Newton. Jacqueline Dankworth, daughter of Cleo Laine, has a plausible shot at "In a Sentimental Mood", but it is not much more.

The main puzzle is why a show which on the face of it seems to promise so much should turn out to be so disappointing. Part of the answer lies in the lack of variety. It would seem almost impossible to fail with a song like "I'm Beginning to See the Light", yet if you belt it out as if it were "When the Saints Go Marching In", the subtlety - the very light and shade that the song is about - are lost. There are very few changes of mood in this production.

Lack of variety is underlined by the almost entire absence of dialogue. Since there are no characters, there is no characterisation. There is also no story. The piece could do with the odd joke or stroke of wit and at least some differentiation. In this production, it is not a patch on *Sueff*, *Porgy*, the Cole Porter story at the Vaudeville. In the end *Sophisticated Ladies* fails because it does not live up to the title. Perhaps it is being done on the cheap. That is not what sophistication is about. The direction is by Roger Haines.

Malcolm Rutherford

INTERNATIONAL ARTS GUIDE TODAY'S EVENTS

AMSTERDAM

Concerts 20.15 Nikolaus Harnoncourt conducts the Royal Concertgebouw Orchestra in music by Beethoven and Schubert, with piano soloists Martin Smet and soprano Charlotte Margiono, repeated tomorrow.
— in the Kleine Zaal tonight at 20.15: Gustav Leonhardt and members of the Kuijken family play music by Bach and Couperin. Sat at 15.00: Valéry Gergiev conducts the Rotterdam Philharmonic Orchestra (6718 345). Fri and Sun to Muziektheater: Offenbach's *Les brigands* (6255 455/credit card bookings 6211 211).

BERLIN

Deutsche Oper 19.30 Stefan Soltesz conducts Götz Friedrich's production of *Turandot*, with Gwyneth Jones in the title role. Tomorrow: Zar and Zimmermann (West Berlin 3410 249).

BIRMINGHAM

Symphonic Hall 19.30 Lawrence Foster conducts the City of Birmingham Symphony Orchestra in music by Wagner, with Anne

Evans, also Sat. (021-212 3333)

BONN

Oper 20.00 Hans Graf conducts Don Giovanni, with a cast including Benjamin Luxon and Inga Nielsen. Sat: Ronald Hynd's ballet *Rosolinde*. Sun: Orfeo ed Euridice (773657). Fri in Beethovenhalle: Michael Schoenwand conducts music by Glinski, Gubaidulina and Schubert (773656).

HAMBURG

Staatsoper 19.00 Plácido Domingo sings the title role in a gala performance of Verdi's *Otello*. Tomorrow and Sat: Bernhard Klee conducts Marco Arturo Marelli's new production of *Così fan tutte*. Sun: first night of *Requiem*, John Neumeier's new ballet with music by Mozart (351721). Deutsches Schauspielhaus 19.30 Shakespeare's *Romeo and Juliet*, directed by Michael Bogdanov. Fri and Sat: J.P. Donleavy's *The Ginger Man*. Sun: Hamlet (248713).

LONDON

Coliseum 19.30 James Holmes conducts Richard Jones' production of *Die Fledermaus*. Runs till Feb 10, with next performance on Sat. Tomorrow: Rimsky-Korsakov's *Christmas Eve* (071-836 3161). **Queen Elizabeth Hall** 19.45 Robert King directs *The King's Consort* and the Choir of New College Oxford in music by Purcell and Handel (071-928 8800).

MUNICH

Staatsoper 19.30 Ludwig Minkus' ballet *Don Quixote*, also Fri.

Tomorrow and Sun: Tchaikovsky's *The Maid of Orleans*. Sat: Die Fledermaus. Sun morning: Lorin Maazel conducts symphonies by Dvorak and Sibelius (221316). **Gartenplatztheater** 19.30 *The Nutcracker*. Tomorrow: Sondheim's *Into the Woods*. Fri: Hansel and Gretel (201 6767).

NEW YORK

THEATRE
● What about Luv? Austin Pendleton, David Green and Judy Kaye star in a revival of the musical version of Murray Schisgal's play. Runs till Jan 19 (York, 2 E. 90th St., 534 5366).
● On Borrowed Time: a first-rate revival of Paul Osborn's charming fantasy, originally staged in 1938. George C. Scott plays Grandpa, Teresa Wright is his wife, Matthew Porac is the grandson and Nathan Lane is Death, whom Gramps traps in an apple tree (Circle in the Square, 50th St. west of Broadway, 239 6200).
● Bluebeard: the Ridiculous Theatrical Company revives Charles Ludlam's 1970 play (Charles Ludlam, 1 Sheridan Square, 691 2271).
● Catskills on Broadway: a festival of ethnicity and all but unbroken laughter. Freddie Roman and Mal Lawrence are the Jewish comedians, Dick Capri handles the Italians and Marilyn Michaels does imitations of imitations (Lunt-Fontanne, 205 W. 46th St., 307 4100).
● Dancing at Lughnassa: Brian

Friel's award-winning play set in Donegal in 1936 (Hymn, 235 W. 45th St., 239 6206).
MUSIC AND DANCE
New York State Theater 20.00 City Ballet in four choreographies by Balanchine and Jerome Robbins. Season runs till Feb 23 (870 5570).
Metropolitan Opera 20.00 Michelangelo Veltri conducts *La bohème*, with a cast led by Veronica Piliaroel, Franco Farina and Paul Plishka. Tomorrow: Der fliegende Holländer (362 6000).

PARIS

Théâtre des Champs-Élysées 19.30 Jean-Claude Malgoire conducts Jean-Louis Martinoty's production of Lully's *Alceste*, with a cast led by Jean-Philippe Lafont, Colette Alliot-Lugaz, Howard Crook and Gregory Reinhart. Tomorrow: Margaret Price sings Strauss' *Four Last Songs* with the Orchestra National de Lille conducted by Jean-Claude Casadesu. Sat, Sun and Mon: dance gala (4720 3637).
Opéra Bastille 19.30 Friedemann Layer conducts Bob Wilson's production of *Die Zauberflöte*, with a cast led by Keith Lewis, Donna Brown, Cornelius Hauptmann and Carsten Stabell, also Sat and next Tues. Fri and Mon: Boris Godunov (4001 1616).
Salle Pleyel 20.30 Sian Edwards conducts the Orchestra de Paris in Haydn's *Symphony No 80*, Rakhmaninov's *Rhapsody* on a theme of Paganini (soloist Dmitri Alexeev) and Stravinsky's *Petrushka*. Repeated tomorrow (4563 0796).

PRAGUE

This week's events at the Smetana

Hall include a Prague Symphony Orchestra concert in the Czech Republic, conducted by Petr Altřícht, with a programme including Liszt's *Faust Symphony* (u Pražské brány 2, 232 5858).
The National Theatre repertory includes Dvorak's *The Devil and Kate* (tonight) and Smetana's *Bartok's Bride* (Fri). The Smetana Theatre has *Entführung* tonight. Tosca tomorrow and Die Fledermaus on Fri.
For pre-booking and information about other events, contact city centre ticket agencies (Bohemia, Na Příkopě 16, 222 338, or Melantrich, Wenceslas Square 38, 228714) and theatre box offices.

STRASBOURG

Palais de la Musique 20.30 Yuri Ahronovitch conducts the Strasbourg Philharmonic Orchestra in Shostakovich's Fifth Symphony and Tchaikovsky's Violin Concerto, with Vadim Repin (8837 6777).

STUTTGART

Staatsoper 19.00 Fabio Luisi conducts Giancarlo del Monaco's production of Cav and Pag, with Eva Randova as Santuzza, also Fri. Tomorrow: Alan Hacker conducts *Così fan tutte*. Sat: Rossini's *La scala di seta*. Sun: *Un ballo in maschera* (221795).

VIENNA

Staatsoper 19.30 Jan Latham-Koenig conducts Tosca, with Mara Zampieri in the title role and Neil Shicoff as Cavaradossi. Tomorrow: Meistersinger (51444 2960).
Musikverein 19.30 Edith Mathis,

accompanied by Geoffrey Parsons, gives a Liedertour in the Brahms-Saal, with music by Clara and Robert Schumann, Duparc and Strauss, also Fri (505 8190).
Tomorrow in the Konzerthaus: Parsons accompanies Olaf Bär in Die schone Müllerin (712 1211).
Fri, Sat and Sun in the Musikverein Grosser Saal: Václav Neumann conducts the Vienna Symphony Orchestra.
This week's Vienna Philharmonic Orchestra subscription concerts (Sat afternoon and Sun morning, also next Tues evening) are conducted by Zubin Mehta (505 8190).

ZURICH

Opernhaus 19.00 Raif Weikert conducts Bob Wilson's production of Lohengrin, with Ben Heppner in the title role and Lucia Popp as Elsa. Tomorrow and Sun: Eliahu Inbal conducts Tony Palmer's production of *La forza del destino*. Fri: Die Fledermaus with Hermann Prey as Eisenstein. Sat: two ballets by Bernd Roger Bienen (262 0909).
Tonhalle 19.30 Yoav Talmi conducts the Tonhalle Orchestra in a selection of Brahms' Hungarian Dances and an arrangement of the Sextett Op 18 for string orchestra, plus Mozart's Concerto for flute and harp. Repeated on Fri, when Brigitte Meyer will play Mozart's B major Piano Concerto K458 (201 1580).
Schauspielhaus 20.00 Party Time and two other short plays by Harold Pinter, also Fri and Mon. Tomorrow: first night of new production of Thomas Bernhard's play *Über allen Gipfeln* let Ruh, directed by Matthias Fonthelm, also Sat (251 1111).

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Hurry home,
Mr Bush

SADLY, Japan-bashing has now become a presidential activity, to the world's regret and Mr Bush's shame. The ostensible purpose to his current visit to Japan is to secure better access for US products in Japanese markets. But the real reason is to divert responsibility for the US's current - and deep-seated - economic ills away from his administration.

To blame any one president for America's relative economic decline would be absurd. But Mr Bush can, and should, be roundly condemned for descending to the depths of xenophobic, economic nationalism reached by so many of his Congressional opponents. US elections should not be fought at the expense of relations between the world's most important economic powers.

One depressingly familiar sign of the Bush administration's desperate slide towards mercantilism is its obsession with the size of Japan's trade surplus. The fact that Japan exports more to the rest of the world than the rest of the world exports to Japan does not mean that Japan's markets are not open to foreign producers.

Japanese trade policy is neither depressing US manufacturing output nor cutting American jobs.

Mr Bush well knows, Japan has a trade surplus because, as a nation, it saves more than it invests. The US has a trade deficit because it invests more than it saves, largely because the fiscal deficit is such a drain on American savings.

Bullying

Even less relevant as proof of unfair trade practices is the bilateral US deficit with Japan, which has, in any case, remained roughly constant over the past year. There may well be non-tariff barriers against exports to Japan. But the GATT is the forum in which to seek redress for anti-competitive trade distortions. Bilateral bullying for specific and self-serving trade concessions is not the right way.

Yet bullying the Japanese serves a particular, political purpose for Mr Bush. The US public remains worried by the lack of economic growth, in spite of repeated cuts in inter-

est rates, and the failure of US companies to stand up to foreign competition. The electorate is looking for a scapegoat, and Mr Bush is the only thing to avoid its being him.

So the Japanese are to get the blame. Hence Mr Bush's decision to take 21 professional scapegoat hunters with him. The inclusion of the chief executives of the US's failing big three car manufacturers is particularly pertinent. Few have been more shrill than Chrysler's Mr Lee Iacocca in their demands for state subsidies and protectionism. His lectures to the Japanese on the need for open and fair trade will have a certain irony.

Marked contrast

The CEOs of the US car industry, in fact, embody many failings of US corporate capitalism. Over the years they have paid themselves too much, collaborated with trade unions in short-term thinking which failed to create a well-trained and flexible workforce and underestimated the importance of product quality.

Not merely in these respects, but, above all, in the relatively poor performance of their companies, do they stand in marked contrast to their Japanese counterparts. The fact that the average US CEO earns 125 times the annual remuneration of a manufacturing worker, compared to just 16 times in Japan, is one indication of the contrast. The failure of the US corporate culture is just one part of America's structural impediments to efficiency. Add the poor record of US education, and the low savings rate, and the causes of the US's relative decline begin to emerge.

It would be naive to suggest that Mr Bush can solve any of these problems. But he should go home determined to look for ways to address them, rather than try to paint as the devil the very nation from which the US has most to learn. In so doing he risks shifting the parameters of next year's presidential campaign from whether the US should embrace protectionism to how tight the embrace should be. Mr Bush, once an ardent free-trader, knows how dangerous that would be, not just for the US but for the world.

Engineering
a solution

THESE ARE dark days for the UK engineering industry. It is beset by a recession, the severity of which took most companies by surprise, and frustrated that the government's mismanagement of macro-economic policy is forcing it once more to fight for its survival.

The industry also accuses the government of failing to provide a supportive long-term framework for investment, research and training. The substance to this charge is more difficult to judge and more central to any assessment of whether the relationship between the public and private sectors needs reform.

A report to be discussed today by the National Economic Development Council (NEDC) should be an opportunity to float new ideas on how the government and the industry might work together. Unfortunately it is as revealing about Nedo's shortcomings as it is about the challenges of the engineering industry.

The report is good on its analysis of the industry's record: strong increases in productivity and relative reductions in labour costs have not been matched by improvements in profitability, investment and innovation. The industry is still handicapped by a huge skills deficit.

But Nedo's policy prescriptions are a feeble restatement of conventional wisdom. It presents sensible recommendations for how government and industry might more effectively identify and promulgate world class standards of management, training and manufacturing systems.

Consensus

This is all so uncontroversial that the government can and no doubt will claim it is already doing much of it. Yet there is no indication that these measures will play a central role in enabling the industry to meet the competitive challenge it faces from its continental and Far Eastern competitors. It fails to exploit the way the market for ideas could be opening up a year after Mrs Thatcher's departure.

Nedo still sees its role as creating a consensus between political parties, employers and unions over issues such as industrial policy and training.

It was so battered by Thatcherism that it could only survive by becoming timidly uncontroversial. It has, in a word, been marginalised.

Building consensus over policy is not the problem it was in the 1980s. The main political parties are increasingly converging on economic policy. What they lack is not agreement but ideas. If Nedo's reports are to be of more value to industries such as engineering, it needs to shift focus.

Right issues

The starting point is to pick the right issues. If Nedo confines itself to promoting consensus between political parties, employers and trade unions, it will be limited to the terrain which the parties have chosen, for their own reasons. Instead Nedo needs constantly to point out where current policy debates are too short sighted or closed, a confident government would welcome a more unruly approach. For example, the engineering report does discuss the problem of aerospace companies of falling defence spending; but it does not mention the more controversial issues such as science policy and standard setting.

Second, Nedo should audit the effectiveness of policy. The widespread concern within the engineering industry over the way training has been disrupted by the creation of Training and Enterprise Councils is not reflected in this report. The report is bland and predictable where it should have a critical edge.

Third, it should expand the imagination of policy makers by provoking new ideas. In engineering this could have meant looking at the future of innovation policy; the impact on industrial relations of the proposed merger of the industry's two main unions, the engineering union, AEU, and the electricians union, EETPU; the way that utility regulation and public procurement might affect supplying industries; and the way policies on inward investment might be developed to attract more research and design facilities.

Nedo needs to move out of the shadow of Thatcherism. It needs to agitate the policy debate, not send it to sleep.

Do you long for the day when you can toss out the remote control on your video machine and, when you leave for work in the morning, tell it in plain English to record your favourite afternoon soap opera? Or perhaps you would enjoy flipping up a screen on your CD player, while travelling on the 758 train from Sevenoaks, and watching a movie on the way to work.

Better still, why not stay at home and work via a machine that fits in the palm of your hand, sending and receiving sound, text and crystal clear pictures by means of an inbuilt digital communicator? When work is done, you could relax by donning the video goggles, earphones and electronic sensors, and enjoying a computer-generated fantasy of your choice.

The technology for these devices, and many more, is developing at startling speed. Electronic gadgets that may still pass for implausible science fiction are suddenly looking like realistic, if expensive and risky, business propositions for high-technology companies. Indeed, technology is advancing so rapidly that the business strategy for consumer electronics companies is shifting fundamentally.

These companies, in Japan and elsewhere, have been working for years to develop technology to improve the performance of products we know and love, from televisions to stereos. Now they are faced with a simultaneous explosion of different technologies that have created almost limitless possibilities for the design of electronic goods. The question is: what are they going to do with them?

The pace of change, including the rapid advance of digital processing, has torn down the barriers between separate categories of goods, such as televisions, telephones, stereos and computers, and is leading to new types of products - many in the broad category of multi-media devices that perform multiple functions. It has also prompted a budding strategic alliance between Sony, the Japanese consumer electronics company, and Apple Computer, the US personal computer maker, two of the most innovative companies in their respective fields.

Companies' success in developing new products will determine whether they are able to maintain the rapid growth that has characterised the electronics industry for several decades. The growth products of the 1980s, such as video recorders, personal computers, or Walkman-type cassette players, are approaching market saturation and new products are needed to sustain the momentum. The electronics companies will also be keen to get a decent return from their research spending, which for Matsushita and Sony last year came to about 10 per cent of sales.

Hints of the brave new world in consumer electronics can be seen in products coming to market now:

- Video displays: Sharp, the Osaka-based electronics company, took the lead in offering compact portable video displays last year when it offered for sale an 8.6-inch colour television that hangs flat on a wall. The television uses liquid crystal display (LCD) technology that eliminates the need for the traditional bulky, heavy picture tube. Improvements in manufacturing technology in the coming years should steadily reduce the price below the current ¥550,000 (£2,350), and allow for larger flat-screen TVs that can be moved about easily and consume little electricity.

● Compact discs: the little CD read by a laser currently used for music is becoming an ever more capable performer. The digital information that it stores can be used for other functions, from text to moving colour images. Within a few years, most personal computers may come with a CD drive. Sony has tapped just a small part of the CD's potential with its Data Discman, which will be available in the UK from this spring and which can display reference books stored on a small 5cm CD. The latest model displays simple illustrations and produces sound - actually pronouncing the dictionary entries.

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Technology is changing at a rapid pace, but companies are still not sure where the developments are leading, says Steven Butler

Brave new world
of electronics

Already, in Japan, a 5.6-inch colour LCD television that should keep the kids quiet in the back seat of the car is available for about £400.

For big screens more popular in Japan and the US than Europe, the quality has improved steadily, both for large picture tubes and projection televisions, in which the image is projected on to a flat screen bigger than the 40-inch technical limit for glass tubes. The gradual increase in picture quality for traditional broadcast standards will continue as digital processing and other small improvements are introduced.

High-quality TV projection on to these large screens, up to 100 inches and more, will require high-definition television (HDTV). The gradual increase in picture quality for traditional broadcast standards will continue as digital processing and other small improvements are introduced.

Digital music: digital music on compact disc has already virtually put traditional long-playing records out of business. The technology is now being developed further: this year Sony is launching its MiniDisc, a compact disc (CD) player that, after a few years of miniaturisation, should be little bigger than a small matchbox. Meanwhile, Philips and Matsushita are launching the Digital Compact Cassette (DCC), which will play a digital tape about the same size as traditional (analog) cassette tapes.

Both the MiniDisc and DCC achieve miniaturisation by using new technology to compress digital data, although sound quality is compromised to some extent compared with a full-sized CD. Sony's MiniDisc, which can record as well as play music, will be smaller, giving it the edge on portability, and will contain circuits to prevent it skipping tracks when knocked about. This is a problem with portable CD players on the market today.

DCC machines have the advantage of being able to play old-style analog cassettes, as well as play and record digital tapes. But they will never be smaller than the most minute Walkman-type tape players, and it remains to be seen whether digital tape audio quality will be significantly better than for analog tapes, which have seen quality steadily improve.

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1. Wide screen television
2. Virtual Reality
3. Flat panel colour TV
4. Compact disc player

playing it. Sony is planning to use the CD-I to publish comic books in Japan, where they are extremely popular.

The storage capacity of CDs is also being improved. Pioneer Electronic and Sony are both working on technologies to increase capacity by between four and 20 times. If a CD could store an entire feature film, it could undermine the less portable and less flexible videotape business.

Yet the latest products using CDs, such as the CD-I, are taking electronics companies into unknown territory because they go far beyond the scope of traditional forms of entertainment. While no one could predict with certainty that video recorders would be so successful, there was at least a body of popular films and television

material that could be used on the machines. Similarly, an improved stereo system, like the compact disc player launched in 1982, had an obvious appeal to music lovers and a ready library of "software" - ie, popular music - to be recorded on CD.

It is far less obvious what to do with the CD-I. So far there is little software in the form of prepared compact discs to go with the new machines. This has become a general problem: advanced technology has vastly broadened the scope for what machines can potentially do, but the software has lagged far behind.

Mr Nobuyuki Iida, a Sony director, explains the dilemma: "In the past the hardware and software were separate businesses. The software was [freely

available]. Now we cannot think about hardware without software." Electronics companies are aware of the need to keep the supply of "software" growing, by gaining, for example, access to film libraries. Two years ago Sony paid \$3.4bn (£1.86bn) for Columbia Pictures and, in 1988, \$2bn for CBS Records, while last December Matsushita made a \$6.1bn (£3.35bn) acquisition of MCA, the US entertainment group that includes Universal Studios.

At least two new concepts under development are moving electronics companies on to uncertain ground:

- Virtual reality: the interactive computer simulation of visual, audio and tactile reality, triggered by body movements detected by electronic sensors, is still primitive.

Computers can generate the visual and auditory sensation of pushing a ball around in space in response to finger movements and the ball eventually is able to simulate the sights and sounds of much more complex environments - everything from tropical islands to space machines. Virtual reality machines put the participants into these environments, and allow them to manipulate them. An orchestra may respond to the beat of a simulator baton, or the world blow up at the touch of an imagined button.

Sony has set a team of scientists to work on the concept in the full knowledge that developing a successful mass market for virtual reality machines is beyond the company's traditional strengths in making the hardware. Mr Iida says: "For virtual reality we have to depend entirely on new artists. We need a lot of people like Steven Spielberg."

● Multi-media: this is the buzzword for a new generation of computers, still at the drawing board stage, with sophisticated video and audio capabilities. They could be, for example, small interactive machines that play CD-quality music, receive and display moving and still pictures, send and receive data, and perform computing functions. They could have applications in education, but the consumer market potential is uncertain.

"The possibilities for multi-media are very big," says Mr Masaharu Noyori, head of technology planning at Matsushita Electric Industrial. Yet, who needs it? In spite of the vast technological possibilities, Mr Noyori admits that the biggest problem facing Matsushita is working out what people want.

The dangers of spending millions on developing machines that flop in the market are huge. Market research is not necessarily a help because consumers themselves are unlikely to know what they want until machines hit store shelves.

Sony is teaming up with Apple Computer and Motorola to develop multi-media products. The details of their co-operation have not been announced, but Sony's expertise in audio-visual technology will be combined with Apple's experience in personal computing and Motorola's capabilities in digital cellular phone technology. Mr Iida says: "This is the merger of the computer and audio-visual industries. It will take 10 years, but it will come."

This is a brave talk. From a technical standpoint, less and less separates the many branches of the consumer electronics family. Yet creative genius, as much as engineering and manufacturing prowess, will be required to turn all this technology into products that succeed.

The necessity of tapping into the artistically "creative" side of the business has been recognised not only by Sony and Matsushita, but also by Pioneer, Toshiba and JVC, all of which have formed close links with American entertainment companies. Such has been the pace of their technological innovation of late that Japanese companies are having to make big new efforts to broaden their horizons, in order to exploit ideas developing elsewhere.

Lonrho's
loss

■ Terry Robinson's move into the chief executive's seat at Union International should be welcome news for the bankers to the Vestey empire. But what will the shareholders in his old employer, Lonrho, make of it?

Lonrho is very much the creation of its founder, Tiny Rowland and it is hard for an outsider to judge the relative importance of the rest of the top management team. The 47-year-old Robinson was only one of four chartered accountants on the board and although Robinson was a well-known Lonrho hand, he was not the finance director.

This job is shared by Philip Tarsh, chairman of the finance committee, and Robin Whitten, the treasurer. Paul Spicer, one of two new deputy chairmen, says that Lonrho's top management has always worked as a team, and Robinson's responsibilities will be "very easily absorbed" by the existing management. Talk of Robinson being "Tiny's heir-apparent" was ridiculous. The size of Robinson's share options - second only to Rowland's - suggests he was a very important person at Lonrho. His detailed critique of Alan Bond's empire helped bring down the Australian tycoon, and many regarded the unprepossessing northerner as the acceptable face of Lonrho. Whatever Lonrho says, he will be sorely missed.

Spring fever

■ In the spring, a Frenchman's (or Frenchwoman's) fancy must not turn to thoughts of harassment.

If they do, and if the transgressors are at work, Véronique Nèteru, France's state secretary for women's rights and daily life will pounce.

Penalties for sexual

harassment are increasingly common throughout the world. But the proposed French text is distinctive in one curious way. It describes the offence as "A word, gesture, attitude or behaviour by a hierarchical superior with a view to compel an employee to respond to a solicitation of a sexual nature".

This wording seems to imply either that there is no such thing as sexual harassment by a hierarchical equal or inferior, or that it is not an offence. Both of these propositions must be absurd.

Ménage à deux

■ There is an engaging family overtone to the European Bank for Reconstruction and Development's first big east-west investment, a \$20m stake in a consortium to buy 40 per cent of CSA, the Czechoslovak state airline. The consortium is headed by Air France, which is putting up only \$6m in cash. Air France is run by Bernard Attali. The EBRD is run by Jacques Attali, his twin brother. But I am promised it was an entirely arm's length arrangement.

High-tech livery

■ A trifling 598 years after London's merchants, the mercers, set themselves up as the City's first livery company, the Court of Aldermen has welcomed its 100th recruit, the Worshipful Company of Information Technologists.

With green and gold livery and the motto *cito* (swiftly), the 316 members are united in an appreciation of computers either as makers or users. Freeman of the new company include Lord Weinstock, chairman of GEC, Sir Colin Marshall, chief executive of British Airways, and Sir Brian Jenkins, the



"I hope we're not queuing for British beef"

current Lord Mayor. More obviously, its ranks include Peter Bonfield, chairman of ICL and Hilary Cropper, chief executive of the computing services group FL. This year's master is Alan Benjamin, a former director of communications at ICL. The world of livery companies may seem anachronistic in the computer age, but the information technologists are devoting themselves to the same good works livery company have espoused through the ages - education, training and medical research.

Mexican hold-up

■ No sooner had he arrived on a fact finding mission than Kenneth Clarke, Britain's education secretary, found himself on the Mexican school shelf. His main contact - Mexico's education minister - had just resigned. The British embassy stood in a corner holding its breath. Who was going to tutor Britain's pugnacious education

supremo on Mexican lessons for Britain's school kids? The local press delved deep into their government textbooks and correctly predicted that Mr Ernesto Zedillo Fonce de Leon, the budget minister, would be made education minister.

Other news reports did not receive such high marks. The mayor of Mexico city and the head of the ruling party were both tipped by high sources as the likely choice. Both were wrong. Mr Zedillo will not be replaced as budget minister at all. His department will simply be subsumed into the finance ministry.

Clarke, who has had seven ministerial jobs in 13 years, may raked up the confusion faintly familiar.

Beauty contest

■ The Treuband, much maligned by the remnants of east German industry, is offering good money to anyone who can find a replacement for "the ugliest word in the world".

Ludwig Tränkle, one of the busier officials at its Berlin headquarters, has put up DM500 out of his own pocket as a reward for thinking of a new name for his department, currently the directorate of *Abwicklung* or liquidation. His press team, who have also raked up DM500 of their own, object equally to the connotations. "We are not a firm of undertakers," says one, pointing out that their task is rather one of "surgical intervention" to maintain commercial viability.

Diary clash

■ Correct me if I am wrong. But is not January 28, the date when Hanson Industries' chairman Lord White has been ordered to appear in court in Colorado to rebut charges that he assaulted his young girlfriend, also the day of Hanson's annual general meeting at the Barbican?

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LETTERS

Investment in industry

From Mr Christopher Haskins.
Sir, Your leading article, "Dividends in recession" (January 5), highlighted one of the most worrying features of the British economy - the low level of investment in new plant and technology. You showed that a large proportion of my shareholders, the pension funds, only pay an effective rate of 13% per cent tax on the dividends we distribute. If we choose to retain some of this money in order to invest in plant and equipment, the same shareholders would effectively pay tax on these funds at a rate of 35 per cent, less the capital allowances - say a net 25 per cent.

Institutions have been pressing companies to maintain dividends, even if profits are reducing. There is an obvious tax reason for this. Some rights issue proceeds may even have been used to maintain dividend payments.

Meanwhile, our German competitors, under no such pressure, retain far more of their profits within their businesses, creating new technology and manufacturing capacity to enable them to increase their share of the British consumer markets.

Should not Mr Lamont, the Chancellor, and Mr Smith, the shadow Chancellor, be addressing this absurd situation? Christopher Haskins, chairman, Northern Foods, Beverley House, Hull, E Yorkshire HU1 3XG

Opening hours

From Mr H M V Gray.
Sir, Barry Hyman got his facts wrong when he wrote to you last week concerning bank opening hours. NatWest has been opening full branches from 9.30 am until 4.30 pm, since last summer, with some 420 outlets staying open until 5.30 pm. Some 230 branches are open from 9.30 am until 5.30 pm on a Saturday.

I believe that the combination of opening hours and number of outlets concerned compares very favourably with that offered by Mr Hyman's shops.

H M V Gray, general manager, UK branch business, National Westminster Bank, 41 Lombard, London EC2

Turkey and EC anti-subsidy proceedings

From Mr Izzet M. Sinan.
Sir, You refer ("Turkey in dumping move against Pakistan", December 12), to the EC anti-subsidy proceeding against Turkish polyester fibres and yarns. The reference is incorrect and incomplete.

First, the definitive resolution of the matter was in September 1981, so your reference to provisional duties in June 1981 was outdated. Secondly, of the 11 schemes investigated (and without prejudice to

Education: the casualties and the consensus

From Mr Alan J Bishop.
Sir, Your leader on Kenneth Clarke's plans to change the teacher training system in the UK ("Education and the election", January 6) rightly refers to them as "paucity electioneering".

In the subject I represent, mathematics, there is little support for yet more change in the schools and on the cheap. Already Mr Clarke's policies have guaranteed that we will be short of mathematics teachers for the foreseeable future. He has ensured that those mathematics teachers who are still teaching will be so overworked, overburdened with bureaucracy, and stressed, that they will have little time, energy or enthusiasm left to do an effective job.

The new plans are unlikely to stem the flow of experienced teachers out of school and will not attract more newcomers into mathematics teaching.

What these plans will do is change Britain from a country which has many of the best-trained maths teachers in Europe to one having many of the worst-trained. Teacher trainers come from all countries to study and learn from our methods and our professional approaches are admired worldwide.

Some politicians do recognise the complex nature of learning to teach successfully a subject like mathematics to all children. Mr Clarke clearly doesn't, and his ideological

actions should be questioned by all who understand the nature of professional responsibility.

Alan J Bishop, The Mathematical Association, Department of Education, University of Cambridge

No Teutonic plot on interest rates or on social charter

From Mr S Feacey.
Sir, As a businessman living in Germany I feel obliged to take issue with John Willman's ("With Friends Like Germans", January 4) intemperate comments.

Certainly the Bundesbank increased interest rates recently. It did so solely to correct an overheated domestic economy and in fact followed the Bank of England's example of 12 to 18 months ago. Moreover, the German Bundesbank is wholly independent of German government control and it is therefore incorrect to imply that it was part of a Teutonic plot to dominate Europe.

Second, what is wrong with

Germany recognising the independence of Croatia and Slovenia? Almost every British newspaper and periodical that I have read has been sympathetic to these new states and certainly the Foreign Office's apparent indifference to the situation has not improved matters one iota.

Finally, Social Charter. The Germans did not impose this on Europe. All EC members supported it with the exception of the UK government, which will conceivably lose the next general election as a result.

S Feacey, Lohney 24, 6550 Offenbach-Waldheim, Germany

Commitment to better quality statistics

From PA Manley.
Sir, Mr John Smith, the shadow Chancellor, makes some arguably valid points in his Personal View ("How to make the Budget a real budget", January 6) and in particular that relating to the need to ensure the independence of the Government Statistical Service. But he fails to make any commitment to introduce these reforms should he find himself the actual Chancellor.

This leaves one with the feeling that he wishes to keep his options open in the event of electoral success. Does he wish to be selective about the statistics he would present, and avoid full public debate on fiscal policy? Such an evasion is something for which he criticises the present government by innuendo.

PA Manley, 1-3 North Road, London N7

From Mr Robert Markless.
Sir, Mr John Smith is quite correct when he suggests that the government's economic decision-making has been affected detrimentally by the deteriorating quality of official statistics.

His criticisms echo those of many of us who for years have been concerned about the quality of statistics provided by government, not only in economics but in all fields of social policy. Indeed, I have yet to meet anyone outside the government and the Government Statistical Service (GSS) who does not believe that there is a problem.

John Smith's proposed solution whereby an independent statistical service is set up, may well be a long-term answer and should be the subject of further public debate. Such a radical change, however, would cause a great deal of upheaval and could take time to become established.

Any government seriously wishing to restore public confidence in official statistics would do well in the short term to set up an independent national statistics council to act as a watchdog, as we in the Social Science Forum have consistently argued. For such a body to be effective, it would have to be independent of government, reporting directly to parliament, as the National Audit Office does. It would have the responsibility of providing a mechanism through which interested parties could contribute to decisions about the content of official statistics and of adjudicating where accusations of political abuse were made.

Robert Markless, joint co-ordinator, Social Science Forum, 61 Richborne Terrace, London SW8

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Robert Mauthner

Suitable subjects for reform

A small, international force would help extend the United Nations' peace-enforcement role



FOREIGN AFFAIRS

The new United Nations secretary-general, Mr Boutros Boutros Ghali of Egypt, is taking over an organisation which has recently seen a great boost to its authority and prestige, but which still has a long way to go to attain its founders' ambitious goals.

The difficult task the world's top civil servant faces is to capitalise on the UN's new scope for action resulting from the end of the Cold War, by extending its role as a peace-maker and peace-keeper to the civil and ethnic conflicts which are likely to dominate the world scene until the turn of the century.

If, for the greater part of its 46-year life, the UN has had more detractors than admirers, superpower rivalry must take much of the blame. Though member nations never ceased to pay lip-service during the Cold War years to the UN's idealistic objectives, the maintenance of international peace and security, the organisation became little more than a forum for confrontation between the great powers.

The ending of the Cold War changed all that. The new spirit of co-operation between the US and the former Soviet Union was exemplified by the Security Council's endorsement of the US-led military operation against Iraq, one of the most effective joint actions in the UN's history. But with the break-up of the Soviet Union into several independent republics, the cosy new relationship built up between Mr Mikhail Gorbachev's Soviet Union and the west risks being transformed once again.

Russia, it has been agreed, will take over the Soviet Union's permanent Security Council seat. Plainly, it will not, given its present state of economic chaos and the prospect of more political upheavals, want to cross the US and its western allies or play too active a role on the international stage for some years. That might be seen as a benefit by some western governments. But Russia's very weakness, and the risk that growing internal social and economic tensions could lead to further violent upheavals in the states

of the former Soviet Union, is posing an entirely new problem for the UN. Instead of a balance of power, the international organisation is now likely to suffer from an imbalance of power.

The checks and balances within the Security Council which existed even during the declining years of the Soviet Union, could disappear altogether, leading to what even Washington's friends might consider an unduly dominant position for the US. That is an unhealthy situation in the longer term and it raises a question which most members of the Security Council, the permanent five in particular, have been unwilling to answer: has the moment arrived to increase the permanent membership of the council?

That two of the world's leading economic powers, Germany and Japan, the world's second most populous state, India, and South America's leading

are complex. But the difficulty of finding solutions cannot be a permanent pretext for failing to tackle a problem which is fundamental to the organisation's credibility.

If the composition of the Security Council is a suitable subject for reform, a revision of the limitations the UN has hitherto set on the kind of military actions it can undertake is also required to meet entirely new situations. The break-up of previously unified states such as Yugoslavia in an atmosphere of civil strife and bloodshed often has much wider than purely domestic implications. Because of regional ethnic dimensions it could set alight much of the Balkans, and therefore clearly comes under the heading of a situation that could threaten international peace and security.

So far, the UN has restricted itself to two kinds of military actions. The first are peace-keeping operations, strictly cir-

A revision of the limitations the UN has set on the kind of military actions it can initiate is required to meet new situations

nation, Brazil, should continue to be excluded from the UN's core institution is an anachronism which takes no account of international developments since the Second World War. Neither membership of the nuclear club nor being one of the Second World War victors should continue to be the main criterion for permanent Security Council membership at a time when economic factors arguably play a much greater role than military power in preserving or undermining international security.

No doubt, any suggestion that the number of permanent Security Council members should be increased would open a Pandora's box of problems. If Brazil, why not Nigeria? If Germany, why not Italy? Should the European Community be given a permanent seat instead of the separate seats held by Britain and France? All these and many other questions are as valid as

circumscribed by a number of criteria under which UN forces can be deployed only with the consent of all parties, after a ceasefire is in place, and on condition that their arms are used only in self-defence.

The other main military option open to member countries is the kind of large-scale operation which can be authorised by the Security Council under Chapter VII of the UN Charter, such as the one undertaken to counter North Korea's attack on South Korea in 1950 and to reverse Iraq's invasion of Kuwait in 1991. In both cases an *ad hoc* multilateral force was assembled under US command. Yet in spite of his official designation as commander of UN forces in Korea, US General Douglas MacArthur never reported directly to the Security Council and the US decision to cross the 38th parallel dividing North and South Korea did not receive the advance approval of the other

Council members. In short, the Security Council had no control over the military operations undertaken on its behalf.

In the case of the Gulf conflict, a UN joint command was not even formally established and it long remained unclear whether US war aims would lead American forces to take Baghdad in an attempt to overthrow President Saddam Hussein. This was certainly not an objective spelt out in any of the Security Council resolutions on the subject.

A growing body of opinion considers that contemporary "internal" conflicts such as the ones in Yugoslavia and Somalia and the earlier civil conflict in Liberia, require operations "somewhere between peace-keeping and peace enforcement" in the words of Sir Brian Urquhart, a former UN Under-Secretary-General. The big sledgehammer used in the Gulf is clearly not appropriate for use in such circumstances. But a genuine alternative solution is offered by article 43 of the UN Charter, under which all members would undertake to make armed forces available to the Security Council by special agreements "for the purpose of maintaining international peace and security".

Such a relatively small international force could be assembled quite quickly, since it would be made up of units previously earmarked by member states for contingencies of this kind. Placed under a UN commander directly responsible to the Security Council, it would be clearly identified with the UN from the start, instead of with the country providing the largest military contribution, as in the Gulf conflict.

The imprimatur of impartiality given by a genuine UN force would be of great political advantage in a situation such as the one in Yugoslavia, where the respective factions are particularly prone to accuse outsiders of bias in favour of one ethnic nationality or another. Moreover, nobody else, certainly not the European Community or the US, is likely to do the job required in Yugoslavia. Mr Boutros Ghali and the member states should not miss the best opportunity that they have had for decades to put the UN's peace-keeping and peace-enforcement capacity on a permanent footing.



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PERSONAL VIEW

Tax reforms — from the absurd to the ridiculous

By Andrew Dilnot

Impact of Labour's proposed tax changes*			
Income	NI loss	Income tax loss	Total loss
20,000	—	—	—
25,000	425	—	425
30,000	875	—	875
40,000	1,775	—	1,775
50,000	2,675	1,000	3,675
100,000	7,175	6,000	13,175

*Assuming 50 per cent income tax on income of £40,000 a year. Source: Institute for Fiscal Studies

the NI proposal a long overdue reform of an anomalous and unfair tax.

But the NI structure has become so anomalous and unfair that it is now impossible to remove the ceiling in one Budget, but not only politically risky, but also objectively too rapid a change. By the middle of 1991-92, average full-time male non-manual earnings had reached the NI ceiling of £20,280. We now have a system where the tax rate on

those earning below this level is higher at 34 per cent (combined income tax of 25 per cent and NI of 9 per cent) than on those above-average earnings facing 25 per cent tax plus a smaller NI percentage.

The NI system is a disgrace of which the government should be ashamed. Labour should be congratulated for recognising the problem, and being prepared to tackle it. But the immediate abolition of the ceiling would impose losses of £100,000 a year on 4m voters. If Labour did not

which the economy grows. Coming closer to sensible debate, Labour has made some spending commitments for the first year of a new parliament to increase child benefit and the state retirement pension. These increases would cost about £4bn a year. To pay for these benefit changes, Labour proposes the abolition of the National Insurance ceiling, and the new 50 per cent top-rate tax. The abolition of the NI ceiling would hit everyone earning more than £20,280. As yet, Labour has been vague about where the new 50 per cent tax rate will be imposed, but gross earnings of about £40,000 a year seem a reasonable assumption.

The table illustrates the impact of these tax changes at various income levels.

The clearest point to emerge is that the National Insurance

Almost 4m people would lose from the National Insurance reform; only about 750,000 from the new income tax rate

change is far more important than the new top income tax rate. Almost 4m people would lose from the National Insurance reform; only about 750,000 from the new income tax rate.

And even at an income of £100,000 a year the loss from the NI rise exceeds that from the additional income tax.

Far too much attention has been paid to income tax, and too little to the NI proposals. These two changes are of radically different types: the income tax increase is a simple piece of redistributive taxation,

those earning below this level is higher at 34 per cent (combined income tax of 25 per cent and NI of 9 per cent) than on those above-average earnings facing 25 per cent tax plus a smaller NI percentage.

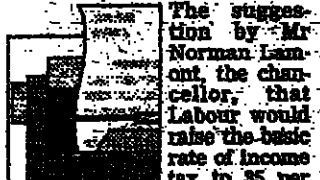
The NI system is a disgrace of which the government should be ashamed. Labour should be congratulated for recognising the problem, and being prepared to tackle it. But the immediate abolition of the ceiling would impose losses of £100,000 a year on 4m voters. If Labour did not

need the money to pay for its benefit promises, it would make more sense to phase in this reform. Even now, it might be possible to move to such a proposal, retaining the credit for equitable and efficient tax reform without imposing such large losses on voters near the middle of the income distribution.

Taxation may be a vital part of the pre-election debate, but thus far the main parties have contributed little to that debate. The Conservatives try to hide the increase in the tax burden since 1979 — and their lack of any strategy for the tax system as a whole — behind cuts in income tax rates. They also make silly accusations about what would happen to the basic rate of tax if Labour were elected.

Although the £35bn accusation is ridiculous, Labour does seem to have too many "priorities", given its limited intentions for raising more money. Its proposals on income tax continue to be vague, and it still tries to pass off its laudable NI reform as one which will only hit those on very high incomes.

Andrew Dilnot is a director for the Institute for Fiscal Studies



The suggestion by Mr Norman Lamont, the Chancellor, that Labour would raise the basic rate of income tax to 35 per cent is absurd. Mr Lamont's team tried to identify and cost all the public service aims of the Labour party, and came up with £50bn. The Treasury team then estimated that Labour could raise £10bn from a new top rate of income tax of 50p and the abolition of the National Insurance ceiling. That left a £40bn gap to be filled by a 30 per cent increase in the basic rate of income tax.

It may be that £50bn is what Labour's additional desired spending would cost, but there is no suggestion that they would increase spending by that amount immediately.

The Tories' own desires look quite expensive: they want to spend £20bn on cutting public sector borrowing to zero, and a further £12.5bn on cutting the basic rate of income tax to 30 per cent. The Tory wish list adds up to £32.5bn, not much less than £50bn.

Labour would not raise the basic rate by 30p, but neither could the party deliver enormous increases in public spending. The Conservatives could not cut taxes and borrowing in the short term. The sweet with which either party could reduce its aim depends almost entirely on the rate at

Gamsakhurdia supporters defy Georgian rebels as extradition talks begin

Gunmen fire on Tbilisi demonstration

By Neil Buckley in Tbilisi

GUNMEN in Tbilisi, the Georgian capital, again opened fire yesterday on crowds demonstrating in support of President Zviad Gamsakhurdia, who fled the country on Monday. Two people were reported to have been wounded.

The opposition military council, which has taken control of the republic, said it gave the orders to disperse the 3,000-strong demonstration. Last week at least two people were killed when masked gunmen fired into another pro-Gamsakhurdia crowd.

Mr Gamsakhurdia is believed to be in Ichevan, Armenia. Mr Tengiz Sigua, Georgia's acting prime minister, said he had spoken by telephone to Mr Levon Ter-Petrosyan, the Armenian president. The two had agreed that Mr Gamsakhurdia and his family could remain temporarily in the country, but would not be allowed to leave, he said.

About 100 supporters who fled with the president, many of them armed, were to be sent back to Georgia.

Yesterday's shooting incident was another blow for the military council, which is attempting to establish control in the republic. But Mr Jaba Iosseliani, one of the council's two leaders, was unrepentant. "I gave the order for the crowd to be dispersed, and I will do the same tomorrow and the day after if necessary," he said.



A smoke bomb lands among supporters of ousted Georgian president Zviad Gamsakhurdia during a rally in Tbilisi

imposed the "absolute minimum" of restrictions on Tbilisi residents, asking only that a curfew and a ban on public meetings be observed.

Mr Iosseliani, who denied anyone had been hurt in the incident, said his men had fired blanks. But in an apparent Mr Sigua insisted the use of firearms to disperse demonstrations had been prohibited. He also contradicted the

assertions of the council that the rest of Georgia had been quiet. He said there were reports of groups of Gamsakhurdia supporters seizing sections of railway line in western Georgia, and tearing down a television tower in Abkhazia, in the north-west.

Regional prefects appointed by Mr Gamsakhurdia were being replaced by men from the council, Mr Sigua said, and

were attempting to confiscate weapons and maintain order in the republic.

There were unconfirmed reports of meetings elsewhere in the country in support of Mr Gamsakhurdia. Travellers arriving in Tbilisi said they had heard shooting around the town of Kutaisi, 200km from the capital. Tbilisi's communications have been damaged in the recent fighting, making it

difficult to receive news.

Mr Sigua said he was urging the council to annul last Thursday's order to dissolve the Georgian parliament, which he hoped would meet again by January 15.

The military council has said it will hand over all its powers to the provisional government as soon as the situation stabilises.

EC steps up efforts to calm Moscow's fear over mad cow disease

UK, Russia act to settle beef row

By Our Foreign Staff

BRITISH and Russian officials were in intensive talks in Moscow yesterday to try to settle an embarrassing row over Russia's refusal to accept UK beef after because of claims it could bring "mad cow" disease to Russia.

Veterinary surgeons from the UK and the European Commission were also meeting their Russian counterparts in an attempt to persuade them that the beef is safe.

Mrs Lynda Chalker, the British minister for overseas development, is due to fly to St Petersburg tomorrow, when she will seek to defuse the row.

The announcement of Mrs Chalker's visit came as an exasperated British government said it had suspended delivery of 2,000 tonnes of frozen beef to Russia while steps

were taken to persuade the Russian authorities that British beef is free of the "mad cow" disease, bovine spongiform encephalopathy.

The beef rejected by Moscow officials at the weekend was the first tranche of the EC's food aid programme for Russia. The British meat was finally accepted by the northern Russian city of Murmansk, which has different health regulations from those of Moscow and where no cattle are reared.

The rest of Britain's meat aid consignment - accumulated by the UK under the EC's Common Agricultural Policy - has been put back into cold storage pending the return from Moscow later this week of Mr Keith Meldrum, the UK's chief veterinary officer.

Mr Meldrum, who flew to

Moscow on Monday, will hold further talks with the Russian authorities today.

The Ministry of Agriculture in London said that the beef sent to Russia had come from UK herds which might have been infected by BSE.

However, under EC regulations adopted in June 1990, the infected parts - mainly bones and offal - could be removed and the meat safely consumed.

But the meat could not be certified in the normal way. Only meat from herds which had been free of the disease for two years could be certified as BSE-free. The disease is a brain disorder which has ravaged British herds for the past five years and has also soured Britain's trade relations with other members of the European Community.

Sir Rodric Braithwaite, the British ambassador in Moscow, said Russian vets had sought assurances that none of the beef came from farms which had suffered outbreaks of the disease, but this was impossible to do.

Mrs Chalker's visit to St Petersburg, to discuss the distribution of £20m (\$36.4m) of animal feed grain sent by the British government, was planned before the beef dispute broke out. But she will discuss the problem with officials in the northern Russian city, formerly called Leningrad.

British officials said the first two grain shipments of about 20,000 tonnes each had already arrived and a third was due to leave Britain later this week. The feed grains have been distributed without any problems.

Ford to sell Japanese cars back to Japan

By Kevin Done, Motor Industry Correspondent, Detroit

FORD, the second largest US carmaker, is to export Ford-badged right-hand drive vehicles from America to Japan and to the UK, the world's biggest right-hand drive car markets, for the first time since the early 1960s.

The company said yesterday that a right-hand drive version of the new generation Ford Probe, a sporty coupe due for launch in the US in mid-1992, would be built in the US for export to the UK and Japan beginning in the autumn of 1990.

Ironically in view of the mounting automotive trade friction between the US and Japan, the Ford Probe is built at the US, Flat Rock, Michigan assembly plant of Mazda, Ford's Japanese affiliate in which it holds a 25 per cent stake.

The Probe is a Ford-derived version of the Mazda MX-6 coupe. Ford and Mazda have one of the most far-reaching alliances in the world auto industry. Mazda has engineered several models sold under the Ford badge, about half of the vehicles sold by Ford in the Asia-Pacific region are sourced in whole or in part by Mazda, while in the US some Ford vehicles are rebadged for sale by Mazda.

Mr Allan Gilmour, president of Ford's automotive operations, said that the right-hand drive version of the Probe would be "merely the beginning of a series of vehicles built in America that will be exportable to right-hand drive markets".

The current generation Ford Probe, which is now being phased out of production, is already exported to several left-hand drive markets, such as Germany, the Netherlands, Switzerland and Sweden.

Chrysler last year became the first of the big three US carmakers to announce plans to produce a right-hand drive version of a North American vehicle, when it said it would export vehicles to the UK, including a right-hand drive version of its Jeep Cherokee four-wheel drive vehicle.

Ford and Chrysler are only following some Japanese producers, however, which are already shipping right-hand drive versions of vehicles produced at their US plants to Japan and the UK, a trend begun by Honda with its Accord estate car.

US car sales, Page 4; Japanese motor sales, Page 4; Japanese investment in UK, Page 8

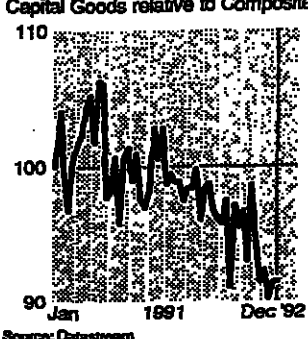
THE LEX COLUMN

Siren voices on the ERM

FT-SE Index: 2,482.9 (-10.3)

S & P Indices

Capital Goods relative to Composite



Background noise about UK membership of the ERM is plainly not going away. Yesterday brought a fresh appeal from a group of UK monetarist economists to quit the system entirely and revert to domestic monetarist policies, presumably along the lines of the early 1980s. Such agitation is relevant to the markets insofar as it puts pressure on sterling. Beyond that, the question is how far it belongs to the realm of the practical.

It is in principle self-evident that sound money is not desirable at any price: if, for instance, it were to reduce the UK to a permanently depressed region. But there are only four basic options. The UK can leave the ERM on the terms suggested by the monetarists, preferably with the addition of an independent UK central bank. But the monetarism of a decade ago remains deeply unfashionable; as for central bank independence, it is viewed with hostility by the Treasury. Second, the UK can revert to the older native tradition of inflation tempered by devaluation. But the stop-go policies of the 1970s are more unfashionable again.

This leaves only two practical options, both of which involve staying in. The first is to toughen things out at the original central rate, the logic being that since the ERM is designed to be painful it might as well get on with it. To devalue would be only to buy time until UK inflation brought the pain back. The second is to devalue anyway, on the grounds that time is worth buying until the mismatch between the UK and German economies is less extreme.

The obvious snag about the second is that it weakens faith in sterling while retaining the obligation to defend it, thus raising the theoretical possibility of higher interest rates again. A possible way out would be the perception by other ERM members that German monetary stringency is agreed to stay, leading to an agreed revaluation by the DM later in the year. But that has to be a matter of genuine consensus. The practical likelihood is that the Tories, for better or worse, will have to fight an election on the present terms.

Wall Street

It might be a negative indicator for US equities that the advisory panel of the Wall Street Week television programme is more bullish than ever before. It certainly sug-

gests a degree of caution about the stampede into equities since the discount rate cut on December 20. Could that simply reflect a one-off shift of funds from money market accounts? Or have investors scented the makings of robust recovery?

Retail investor enthusiasm for equities in an apparently overvalued market could be interpreted as the final flowering of a bull trend that can be traced back as far as 1974. But according to Mr Bob Farrell of Merrill Lynch, there is a danger of over-simplification. Non-cyclical growth stocks like biotechnology companies do look like peaking out. In contrast, the S & P capital goods index fell 13 per cent between March and mid-December. That sector is now rebounding from an overvalued position. There may thus be some way further to go in cyclical stocks - though not necessarily consumer-related ones like cars - even after the general buying frenzy dies away.

All of which must be encouraging for European fund managers wondering about adding to their US portfolio before the interest rate differential with Germany narrows and the dollar starts to recover. There are caveats, certainly. One is that the markets may be upset by injudicious fiscal priming in Washington. Another is that recovery may not materialise. Mr Farrell believes it will, though it may not last. The 1990s will see a much more stop-go kind of economy, he says. So investors will have to become used to trading in and out of the market.

European food

This week's purchase by Saint Louis of a 13.6 per cent stake in Source Perrier is another intriguing develop-

ment in the Agnelli family's pan-European food strategy. The ultimate goal may remain obscure, but the latest deal has two immediate implications. It notably strengthens the Italian grip on France's much-prized water company, and it underlines the growing alliance between the Agnellis and the Mitterrand family.

These two families are openly acting in concert at St Louis, where they have more than 50 per cent of the vote. By combining the new St Louis stake in Perrier with the 35 per cent held by Exor, the quoted holding company for which the Agnellis are currently making a full bid, they will now own 85 per cent of Perrier. Under French takeover rules that should trigger a partial bid for the rest, though minority shareholders should not expect any favours. The Agnellis would not be required to pay more than the FT1,235 per share forced out this week by St Louis, and with effective control already in their hands they will hardly wait.

The more interesting question is whether a more substantial shake-up of food and drink assets in France is on the cards. Notwithstanding stakes in ISN held directly through the Agnelli vehicle IRI (5.8 per cent) and indirectly via St Louis (3 per cent), a full bid for the food giant is difficult to envisage. It would be hugely expensive, would cause deep political ructions and would simply not be the Agnelli style. The Agnellis and their French friends are nevertheless emerging as a powerful new force in the European food industry, ready to mount a serious challenge to the likes of Nestle and Unilever in the 1990s.

Unit trusts

Bedlie Gifford's resignation from the Unit Trust Association no doubt owes something to Scottish thrift, saving as it does an annual subscription of £15,000. But it also betrays friction within the industry over plans to change the way units are priced. Coming after defections by the Prudential and others over robust UTA criticisms of insurance company commission structures, the latest departure further illustrates the gulf between different parts of the retail financial services sector. It would obviously be useful for the market if unit trusts, investment trusts and insurers were able to present a united front against the building societies. But that, it seems, is not the real world.

Employers attack Maastricht deal

By David Gardner in Brussels

EUROPEAN social policy threatens to become "a two-headed monster", which could damage EC business, as a result of last month's Maastricht summit, European employers said yesterday.

The UK agreed to the Maastricht treaty on European Union only after its 11 partners consented to keep existing social clauses and pursue their more ambitious aims in labour law through a separate protocol, allowing them to legislate through the Community and exempting Britain.

Mr Zygmunt Tyszkiewicz, secretary-general of Unice, the Europe-wide employers' organisation, said this was the worst of both worlds.

First, the retained social chapter - which will still be the basis for laws applying to all 12 member states - should have been tightened up. This would have prevented the European Commission from introducing laws like the controversial directive limiting the working week to 48 hours by using health and safety rules, which require only a qualified majority vote rather than unanimity.

Second, the protocol on social policy was full of legal holes. It left unclear, for instance, whether measures passed by the 11 become part of the body of EC law (the *acquis communautaire*).

If they do, as France and

Germany insist, then the diluted form of majority voting envisaged for the protocol could mean six countries legislating not only for all the EC, except the UK, but also for the seven European Free Trade Association countries which will fall into line with EC law once the European Economic Area is set up in 1993.

Mr Tyszkiewicz also pointed out contradictions between the protocol which allows positive discrimination in favour of women, for example - and the treaty, which does not. The protocol excludes "pay" from EC competence, but does not define exactly what it includes. This, the Unice secretary-general suggested,

might lead to loopholes, such as that which led the European Court to rule that pensions for men and women had to be equalised retroactively - the ruling which has soured the financial costs of which Maastricht also diluted through a protocol.

Patrik Blum adds from Lisbon: Mr Douglas Hurd, the UK foreign secretary, said in Lisbon yesterday that Britain was best closing with a bang the idea of a social dimension in the community.

"We believe there is a considerable range of measures which could and should be pressed ahead under the Portuguese and British presidencies," he said.

Middle East peace talks

Continued from Page 1

Mr Yitzhak Shamir, the prime minister, said: "We are very disappointed by the unjust and one-sided decision of the Security Council. It ignores completely the acts of murder against Israeli citizens."

"Israel will continue to fulfil its duty to safeguard the security of its citizens and will act against all those who encourage and incite terror and violence and will continue to move the peace process forward," he added.

The UN Security Council resolution, which received full US backing, was passed by a vote of 15-0.

Israel yesterday accused Washington of bowing to Arab pressure by supporting the UN resolution.

"We can only express our bitterness, our anger and our

regret that the US continues to pay a price to bring the Arabs to the negotiating table at the expense of Israel and of terror victims," said Mr Yossi Ben-Aharon, a senior aide to the prime minister and a member of the Israeli negotiating team to the peace talks.

The 12 Palestinians ordered expelled by Israel - most of them relatively unknown - are suspected of activism in Palestinian nationalist organisations. Israel has expelled 66 Arabs since the start of the Palestinian uprising in 1987.

Mr Shimon Peres, leader of the opposition Labour party, hinted that the timing of the move had been inappropriate. "They should have considered very carefully whether the expulsions were appropriate at this time and whether they would in fact achieve their aims," he said.

EC monitors killed

Continued from Page 1

are brave men doing a dangerous job and we and all the peoples of Yugoslavia are in their debt. The tragedy is bound to influence people's attitudes, but I think it will have the effect of redoubling efforts to achieve peace rather than weakening them."

Lord Carrington, chairman of the EC-sponsored peace talks which are due to resume in Brussels tomorrow described it as a "tragic incident" and hoped it would not scupper peace hopes. EC officials privately warned that the attack may jeopardise plans for a 10,000-strong United Nations peace-keeping force to be sent to Yugoslavia.

The helicopters were flying over Novi Marof, near Varazdin, about 50 km north-east of Zagreb, from which federal

army units had completely withdrawn in September. The Croatian interior ministry said one of two federal air force jets flying in the area turned and fired a missile at one of the helicopters.

Mr Alexandr Popovic, a 17-year-old who saw the helicopters come down, said: "I saw the plane fire on the helicopters. One helicopter was hit, the second one veered to the right to escape."

The five dead, who were the first EC monitors to die in the Yugoslav civil war, included the Italian pilot and co-pilot of the helicopter, which exploded in midair. The second helicopter, carrying four Italians and a Belgian, crashedlanded safely. Italy provides most of the pilots and logistical support for the 170-strong EC monitoring team, while France has supplied administrative back-up.

WORLDWIDE WEATHER

Ajaccio	C	12	54	Berlin	F	7	45	Cairo	F	26	82	Paris	F	16	64	Seoul	C	14	57	Madrid	C	14	57	Moscow	C	14	57	San Francisco	C	14	57	Toronto	C	14	57
Algeria	C	12	54	Bombay	F	28	82	Calcutta	F	28	82	Chennai	F	28	82	Columbo	F	28	82	Dhaka	F	28	82	Hankow	F	15	59	Hong Kong	F	15	59	Kobe	F	10	50
Amman	C	12	54	Buenos Aires	F	15	59	Chennai	F	28	82	Columbo	F	28	82	Dhaka	F	28	82	Hankow	F	15	59	Hong Kong	F	15	59	Kobe	F	10	50	London	F	10	50
Bahran	C	14	57	Bombay	F	28	82	Calcutta	F	28	82	Chennai	F	28	82	Columbo	F	28	82	Dhaka	F	28	82	Hankow	F	15	59	Hong Kong	F	15	59	Kobe	F	10	50
Bangkok	C	14	57	Bombay	F	28	82	Calcutta	F	28	82	Chennai	F	28	82	Columbo	F	28	82	Dhaka	F	28	82	Hankow	F	15	59	Hong Kong	F	15	59	Kobe	F	10	50
Bombay	C	14	57	Bombay	F	28	82	Calcutta	F	28	82	Chennai	F	28	82	Columbo	F	28	82	Dhaka	F	28	82	Hankow	F	15	59	Hong Kong	F	15	59	Kobe	F	10	50
Buenos Aires	F	15	59	Bombay	F	28	82	Calcutta	F	28	82	Chennai	F	28	82	Columbo	F	28	82	Dhaka	F	28	82	Hankow	F	15	59	Hong Kong	F	15	59	Kobe	F	10	50
Calcutta	F	28	82	Bombay	F	28	82	Calcutta	F	28	82	Chennai	F	28	82	Columbo	F	28	82	Dhaka	F	28	82	Hankow	F	15	59	Hong Kong	F	15	59	Kobe	F	10	50
Chennai	F	28	82	Bombay	F	28	82	Calcutta	F	28	82	Chennai	F	28	82	Columbo	F	28	82	Dhaka	F	28	82	Hankow	F	15	59	Hong Kong	F	15	59	Kobe	F	10	50
Columbo	F	28	82	Bombay	F	28	82	Calcutta	F	28	82	Chennai	F	28	82	Columbo	F	28	82	Dhaka	F	28	82	Hankow	F	15	59	Hong Kong	F	15	59	Kobe	F	10	50
Dhaka	F	28	82	Bombay	F	28	82	Calcutta	F	28	82	Chennai	F	28	82	Columbo	F	28	82	Dhaka	F	28	82	Hankow	F	15	59	Hong Kong	F	15	59	Kobe	F	10	50
Hankow	F	15	59	Bombay	F	28	82	Calcutta	F	28	82	Chennai	F	28	82	Columbo	F	28	82	Dhaka	F	28	82	Hankow	F	15	59	Hong Kong	F	15	59	Kobe	F	10	50
Hong Kong	F	15	59	Bombay	F	28	82	Calcutta	F	28	82	Chennai	F	28	82	Columbo	F	28	82	Dhaka	F	28	82	Hankow	F	15	59	Hong Kong	F	15	59	Kobe	F	10	50
Kobe	F	10	50	Bombay	F	28	82	Calcutta	F	28	82	Chennai	F	28	82	Columbo	F	28	82	Dhaka	F	28	82	Hankow	F	15	59	Hong Kong	F	15	59	Kobe	F	10	50
London	F	10	50	Bombay	F	28	82	Calcutta	F	28	82	Chennai	F	28	82	Columbo	F	28	82	Dhaka	F	28	82	Hankow	F	15	59	Hong Kong	F	15	59	Kobe	F	10	50
Moscow	C	14	57	Bombay	F	28	82	Calcutta	F	28	82	Chennai	F	28	82	Columbo	F	28	82	Dhaka	F	28	82	Hankow	F	15	59	Hong Kong	F	15	59	Kobe	F	10	50
San Francisco	C	14	57	Bombay	F	28	82	Calcutta	F	28	82	Chennai	F	28	82	Columbo	F	28	82	Dhaka	F	28	82	Hankow	F	15	59	Hong Kong	F	15	59	Kobe	F	10	50
Toronto	C	14	57	Bombay	F	28	82	Calcutta	F	28	82	Chennai	F	28	82	Columbo	F	28	82	Dhaka	F	28	82	Hankow	F	15	59	Hong Kong	F	15	59	Kobe	F	10	50
Yokohama	C	14	57	Bombay	F	28	82	Calcutta	F	28	82	Chennai	F	28	82	Columbo	F	28	82	Dhaka	F	28	82	Hankow	F	15	59	Hong Kong	F	15	59	Kobe	F	10	50

Temperatures at midday yesterday. C-Celsius, F-Fahrenheit. P-Precip, H-Hail, R-Rain, S-Snow, Sh-Show, T-Thunder.

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FINANCIAL TIMES
COMPANIES & MARKETS

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Wednesday January 8 1992

PLUMB
CENTER
WOLSELEY plc
The name behind the name

INSIDE

Tough times take
toll on retailers

Boots the UK chemists chain and retailing group, yesterday reported that sales in the final quarter of 1991 had fallen "somewhat short" of target, prompting a fall in its share price. Marks and Spencer, the food and clothing retailer, confirmed the impression that Christmas had been slow for retailers. **Page 22; Sports fly, Page 10**

MCC units may be sold

Price Waterhouse, administrators to Maxwell Communication Corporation, said yesterday that the sale of operating subsidiaries could take place soon following approval of its administration plan by a New York court last Friday. **Page 23**

Puzzle for fund managers



Fund managers returning to work this week after the extended Christmas and New Year break face something of a conundrum. They have to determine the weightings of equities, bonds, property and other investments in their portfolios. This time, the problem is more difficult than it is in most years. **Page 37**

Stepped for a hard time

Metals producers are bracing themselves for another punishing year in 1992. Recovery in the US is faltering as economic activity in the two remaining generators of growth - Germany and Japan - is slowing. **Page 24**

Skanska scales down forecast

Skanska, the largest construction and property company in Scandinavia, has scaled down its profits forecast for last year by SKr700m to around SKr1.1bn (\$180m). It made a profit of SKr2.37bn in 1990. **Page 16**

Further blow for Ratners

Ratners Group, the ailing jewellery group, was dealt a further blow yesterday as both Moody's and Standard & Poor's, the US credit agencies, announced they were to review its shares for possible downgrading in anticipation of poor trading results on both sides of the Atlantic. **Page 22**

Warburg stabilised BT price

S.G. Warburg Securities, the global co-ordinator for the flotation of the second tranche of British Telecom in December, yesterday said that it had bought 22.5m shares from the UK Treasury as part of the measures designed to help stabilise the share price. The announcement could imply that Warburg has bought up to 90m shares in the stock market since the December 9 float, which could have made it a profit of about £1.5m (\$2.33m). **Page 22**

Market Statistics

Base lending rates	32	London traded options	21
FTSE 100	21	London traded futures	21
FTSE 100 index	21	Managed fund services	21
FTSE 100 index	21	Money markets	32
Financial futures	32	New int bond issues	21
Foreign exchanges	32	World commodity prices	24
London stock index	21	World stock index	24
London share service	25-27	UK dividends announced	23

Companies in this issue

AT&T	20	Marks and Spencer	22
Abdellatif Trust	20	Mowlem (John)	22
Amtrix Int'l	22	NEC	20
Bering Securities	21	Paramount Comms	20
S&P Atlantic	20	Pittman	22
Beggs & Co	22	Polly Peck Int'l	22
Boots	22	Porache	16
British Telecom	22	Property Security	23
Century Life	20	Ratners	22
CGI	16	SC	16
DF Bank	21	Sears, Roebuck	20
El Alotchin	16	Sematech	20
Ferruzzi	16	Skanska	16
GECA Alstom	16	UNM	20
Javelin	22	United Energy	22
LSI Logic	20	VASP	20
MAW	20	Vica Int'l	16
		Whessoe	22

Chief price changes yesterday

FRANKFURT (DM)		PARIS (FF)	
Boots	5.5%	Boots	5.5%
Boots	5.5%	Boots	5.5%
Boots	5.5%	Boots	5.5%
Boots	5.5%	Boots	5.5%
Boots	5.5%	Boots	5.5%
Boots	5.5%	Boots	5.5%
Boots	5.5%	Boots	5.5%
Boots	5.5%	Boots	5.5%
Boots	5.5%	Boots	5.5%
Boots	5.5%	Boots	5.5%

LONDON (pence)		PARIS (FF)	
Boots	5.5%	Boots	5.5%
Boots	5.5%	Boots	5.5%
Boots	5.5%	Boots	5.5%
Boots	5.5%	Boots	5.5%
Boots	5.5%	Boots	5.5%
Boots	5.5%	Boots	5.5%
Boots	5.5%	Boots	5.5%
Boots	5.5%	Boots	5.5%
Boots	5.5%	Boots	5.5%
Boots	5.5%	Boots	5.5%

Consortium to supply business telecommunications service to Europe and the US
Orion satellite group completes financing

By Hugo Dixon in London

A CONSORTIUM of international companies including British Aerospace yesterday completed the \$500m financing to establish an international private satellite system in competition to those owned by the world's telephone companies. The Orion system, to be launched in 1995, will provide business telecommunication services throughout Europe and across the Atlantic.

Orion, which has been under

discussion since the mid-1980s, will compete with Intelsat and Eutelsat, the international and European satellite companies owned mainly by public telephone monopolies. The private US-based Pan American Satellite has a smaller competing system.

In addition to being a partner in the venture, BAE will be the prime contractor to supply the satellite system. It will also be a leading service provider via satel-

lite licences it has been awarded in recent years in the UK, Germany and France.

The venture has been structured as a complicated partnership to overcome US regulations which prevent foreigners owning more than 25 per cent of any radio licence. Orion Network Systems, the US group which has been promoting the project, is the general partner, while seven state-owned Italian telecommuni-

cations group, Matra and General Dynamics are sub-contractors to BAE to provide and launch the satellite system. Services will be provided both by the partners collectively through IPSP and individually as several of them have operating licences around the world.

Mr Aidan Paul of Robert Fleming, the UK merchant bank which has been adviser to the project since 1988, said Orion

would concentrate on "roof-top-to-roof-top" business communications. Businesses would be able to place satellite dishes measuring 1.2 metres across on their roofs and so establish their own private international communications networks.

The \$500m financing consists of \$90m of equity, supplied by the partners, and \$400m of debt, provided by a syndicate led by Chase Investment Bank.

William Dawkins on the Agnelli's increasing investment in the French market

Extended
welcome to
Italian family

Over the past five years, Italy's Agnelli family has gradually turned itself into France's largest foreign corporate investor, in turnover terms, almost without anybody noticing.

The Agnelli have slid into the French business establishment with a patient step, doing their best to avoid trading on sore spots. They have led a general increase in Italian investment there and provide an example of how to understand and infiltrate a foreign market, especially one as sensitive to foreign invasion as France.

The latest advance for the Agnelli's French interests comes via Saint Louis, the paper and sugar group in which they have a large minority stake. It has paid FF7.5bn (\$289.5m) for 13.8 per cent of Source Perrier. This stake, formerly held by Perrier itself, has indirectly tightened the Italian family's grip on the world's largest mineral water group. It also brings a powerful French shareholder into Perrier, soothing French fears that the group was about to pass into entirely foreign hands.

IFIL, an Agnelli holding group, owns only 6.4 per cent of Saint Louis - bought last July - but works in partnership with Worms et Cie, the French family-controlled holding group which holds 36 per cent of Saint Louis shares and nearly 49.5 per cent of the voting rights, so giving the pair a clear majority.

Separately, another Agnelli holding company, IFINT, is bidding for Exor, the wine-to-property

holding group in which it had been buying shares since the start of last year and which controls 35 per cent of Perrier. Between them, Exor and Saint Louis control 48.5 per cent of Perrier shares.

Saint Louis would hate to be seen as a pawn in the Agnelli's latest move. The deal has an industrial benefit for the sugar and paper group, says Mr Bernard Dumon, Saint Louis' chairman. He told shareholders on Monday that Saint Louis wanted to reinforce its food business and had been in contact with Mr Jacques Vincent, Perrier's recently retired chairman, since 1987. He did not exclude increasing Saint Louis' stake in Perrier further.

So what are the Agnelli's up to in France? They may not have a very fixed idea themselves, according to Mr Gian Luigi Gabetti, head of IFINT. "The Agnelli group must not be seen like some malleable bloc. There is no centralised programme, nor a central brain. What counts is personal connections... Co-ordination at the highest level to avoid collisions in business," he said.

Some Agnelli-watchers in Paris say that, in the food industry at least, the long-term prize is BSN, the leading French food group and Perrier's main competitor in mineral water. BSN's chairman, 73-year-old Mr Antoine Riboud, has made little apparent provision for his succession, and has become one of Italy's biggest food operators with the Agnelli's help.

BSN and IFIL's partnership began in early 1987 when they jointly bought Ferrarelle, an Ital-

ian mineral water producer, and exchanged small stakes in each other later that year. Since then, they have snapped up Galbani, the Italian cheese group, the Panzani and Agnelli pasta brands and a stake in Peroni, Italy's largest beer group. Last month, IFIL sold full ownership of its jointly-held Italian mineral waters to BSN, making the French company Italy's leading supplier of mineral water.

The bargain could be that the Agnelli will support Mr Riboud's food and drink ambitions as long as he is at the helm at BSN, on the understanding that their interests will be well placed to succeed him, speculates an observer. IFIL has always stressed that it will do nothing in BSN without Mr Riboud's agreement.

Whatever the Agnelli's ultimate goal, the rules by which they play in France are clear - to observe the sensitivities of the local establishment and to avoid

making hostile moves. IFINT, for example, briefly jostled two leading French banks last year by offering to buy only 66 per cent of Exor, but extended its offer to include all of the shares when it saw dissent in the air.

Food and drink is only the latest theme to enter the Agnelli's French interests which represent an estimated combined turnover of FF44bn, slightly ahead of IBM France, the second-largest foreign investor. There is a joint leisure venture between IFIL and Accor, the French hotel group, plus minority stakes held by IFIL in the Club Méditerranée holiday group and a number of other French companies.

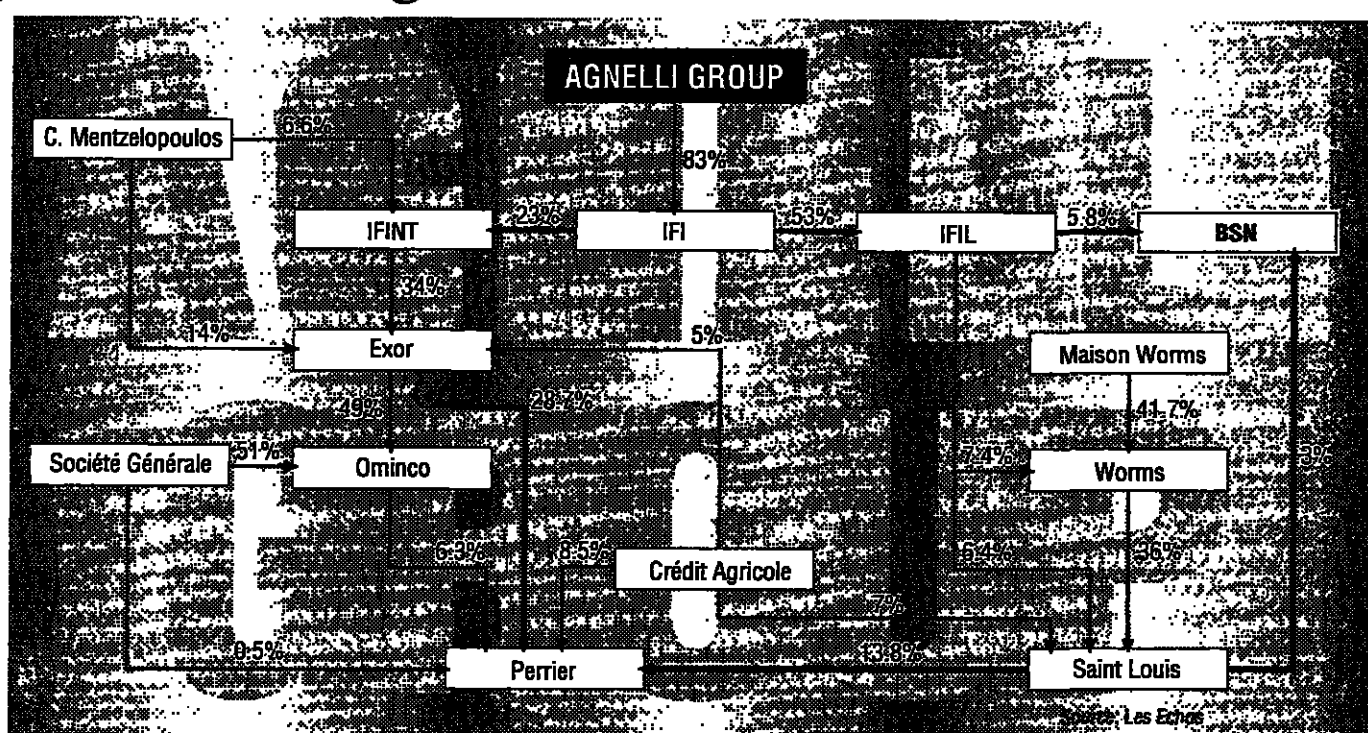
There are also the French automotive and components businesses of Fiat, the Italian car-maker chaired by Mr Giovanni Agnelli, with a FF30bn annual turnover. Fiat's French arm is headed by Mr Giorgio Frasca, who made the first contact with Mr Pierre Suard, chairman of the Alcatel Alsthom telecommuni-

cations and engineering group, which led in 1990 to the exchange of minority stakes between them. It is the same technique as used to seal the BSN partnership, although in the Alcatel Alsthom deal the pair also exchanged some businesses.

The Agnelli family's recent advances invite the question of whether France is attracting a general inflow of Italian capital. Mr Raul Gardini is another recent investor, with his acquisition of a stake in Sucres et Denrées, the commodity trader.

Not all Italian investors have had a smooth ride, as shown by the losses at Cerus, Mr Carlo De Benedetti's French holding company, following its failed bid for control of Société Générale de Belgique. But that has not dimmed the perception, that with the single European market, the Italian business world sees a profitable home for itself in France.

Lex, Page 14; Gardini looks to fresh horizons, Page 16



Giovanni Agnelli's Fiat group has entered France

Debt downgrade underlines
difficulties at Chrysler

By Martin Dickson in New York

THE severe financial pressures facing Chrysler, the smallest of the Big Three US motor manufacturers, were underscored yesterday when Standard & Poor's, the credit agency, lowered its rating of the company's debt.

S&P said the reasons included the weakness of the US car market and the fact that Chrysler had not taken action to improve access to the capital markets for its important and profitable finance arm, Chrysler Financial.

The agency said it had cut the ratings of both Chrysler and Chrysler Financial to single-B, plus from double-B-minus. Chrysler said it was disappointed at the move, which was "not warranted by the current financial outlook".

The leading credit rating agencies reduced Chrysler's debt from investment grade to "junk bond" status about a year ago, which made it more difficult for the company to raise debt capital.

Yesterday's move by S&P will reinforce that position, although Mr Robert Lutz, Chrysler president, said the change would have minimal impact on the company's cash position as will be seen in the fourth quarter earnings statement, relative to industry conditions.

Chrysler, in common with Detroit rivals General Motors and Ford, is suffering heavy losses because the US recession has cut demand for cars when US industry faces intense competition from Japanese rivals.

S&P said that Chrysler's cash reserves, saleable assets and access to bank credit should give it adequate financial flexibility at least for 1992.

However, it added that "negative cash flow this year due to persisting weak auto markets would leave Chrysler ill-prepared

to meet the challenges it will face to restructure the financially competitive North American automobile industry".

It said the fact no restructuring had been implemented heightened concern about Chrysler Financial's ability to cope with heavy debt maturities over the next two years, when more than half its \$15bn of debt outstanding is due to be paid back.

"If such actions are not implemented, substantial sales of Chrysler Financial assets will be required," the agency said. "Ultimately, Chrysler Financial's ability to support Chrysler's automotive operations could be affected."

It also pointed out that by the end of 1993 the company would have to contend with substantially higher pension contributions, renegotiation of its bank credit facilities and its labour contract.

Sears, Roebuck to cut \$50m in costs

By Nikki Tail in New York

SEARS, ROEBUCK, one of the largest retailers in the US, yesterday announced plans to eliminate around 7,000 jobs through a \$80m investment programme in automated "customer service" facilities.

The Chicago-based company, whose management has recently faced shareholder criticism and where retailing profits fell in the third quarter, said it hoped to achieve annual cost-savings of around \$50m from this year as a result of the move.

The investment will go on 28,000 new point-of-sale terminals, and 6,000 automated customer-service "mini-kiosks". Installation of the equipment is due to begin shortly and the company said this should be completed by the end of the first

quarter. Sears already operates some service kiosks - where customers can access service and credit facilities, for example - but these are usually in non-sales areas. The current proposal is to place these throughout the sales floors.

Sears said around 1,000 full-time non-sales jobs and around 5,900 part-time clerical positions would be eliminated.

It added that about 675,000 sq ft of back-office space would be converted to sales area. The company added that employees affected by the moves would be offered the chance to switch to another job in the store. Like most stores groups, Sears has a fairly high level of staff turnover.

The company said it planned to

test different delivery options for its catalogue merchandise. The aim was to increase direct home deliveries, reducing the amount of catalogue merchandise held at store pick-up areas. Sears sub-contracts most of the delivery operation.

The US retailer has been under pressure recently; the merchandise group, which covers the stores, catalogue business and the Sears credit card, reported a 60 per cent fall in after-tax profits in 1990 to \$257.4m, and cost-cutting has become a priority.

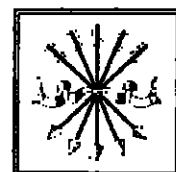
Sears has been hit by the expansion of Wal-Mart, the successful Arkansas-based discount retailer, and by K-Mart's more aggressive stance. These two large retail rivals have significantly lower cost bases.

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December 1991

INTERNATIONAL COMPANIES AND FINANCE

Former Lonrho director joins Vestey Group unit

By Michio Nakamoto in London

UNION International, the troubled arm of the Vestey Group, one of Britain's largest private companies, has appointed Mr Terry Robinson, a former executive director of Lonrho, the international trading group, as chief executive and a director.

The appointment comes amid mounting speculation over the future of Union, which could face administration if it is unable to win the support of bankers for a rescheduling of its substantial borrowings.

Union, which announced in October that it may breach its banking covenants, is in discussions with more than 70 international banks over the rescheduling of loans totalling about £350m (\$537m).

It recently appointed Schroder as financial adviser and the appointment of a chief

executive from outside the group is part of its restructuring. Mr Tim Vestey, who has led the group through its recent rocky period, will remain a director of Union and general manager of Vestey Group.

Mr Robinson, 47, recently resigned from Lonrho where he has been a group management accountant and since 1981, a director of the group. As one of Lonrho's most outspoken directors, he has often been mentioned as a possible candidate to succeed Mr Tiny Rowland, the group's 74-year-old chief executive.

At Lonrho, he was instrumental in shaping the group's defence against Mr Alan Bond, the Australian entrepreneur who built up a hostile stake in the group nearly three years ago.

Mr Robinson said his

appointment at Union was "very useful in establishing a positive relationship with the banks, and that the experience with developing countries which he gained at Lonrho and in developing strategies for businesses would serve him well at Union."

Union, which is involved in businesses ranging from meat wholesaling and retailing to property development, is burdened with unlet property developments that are likely to lead to a write-down of more than \$50m, and has been hit by recession in its major markets and hyper-inflation in Brazil where it has cattle interests.

While there was "every chance of moving out of any of the businesses," Mr Robinson said he believed the agro-industries would remain the rationale for Union.

Observer, Page 18

Skanska to cut forecast of profits by SKr700m

By Robert Taylor in Stockholm

SKANSKA, the largest construction and real estate company in Scandinavia, has scaled down its profits forecast for last year by SKr700m to around SKr1bn (\$180m). It made a profit of SKr2.37bn in 1990.

Skanska said the main reason for its latest gloomy profits prognosis stemmed from the financial troubles incurred by Selmer, Norway's biggest building company, in which Skanska has a one-third interest.

Selmer's other main shareholders are the troubled Norwegian banks, Christiania and den Norske, who joined Skanska in 1990 in a rescue of the company.

Skanska also blamed the "turbulence in the exchange and money markets during the autumn" as well as falling property values for the further revision in its profits forecast.

Selmer is estimated to have incurred a loss of SKr750m in 1991 because of difficulty in selling apartments in Oslo and in Spain as well as problems with its energy projects.

At a special shareholders' meeting held by Selmer on January 3, it was decided to write down the value of the Norwegian company's capital to zero. This meant a write-off of SKr297m for Skanska. It was also agreed to make a new share issue in Selmer worth NKr350m, though Skanska has still not made up its mind whether it will participate.

Skanska had earlier proposed a financial reconstruction for Selmer based on the provision of further credit for it from the Norwegian banks. However, the banks opposed this and made a counter-offer suggesting that Skanska should guarantee the further credit provisions for Selmer, something that Skanska in turn rejected.

Last October, Skanska reported profits (after financial items) for the first eight months of 1991 of SKr1.19bn, against SKr1.71bn. At that time it said it expected a profit for the year of around SKr1.7bn after estimated write-downs of SKr900m.

Gardini looks to fresh horizons

William Dawkins examines an expanding food processing alliance

MR RAUL Gardini, former chief of Italy's Ferruzzi agro-industrial and chemicals group is branching out on his own, and adding to the pace of Italian expansion into the world food processing business.

It was early December when Mr Gardini and his French business associate Mr Jean-Marc Vernes, paid FF1.65bn (\$318m) for a large slice of France's commodities industry.

They went on to attract help from an international consortium of some of the biggest players in the world sugar, grain and starch industries, creating a large and potentially very influential alliance, with tentacles in the US, across Europe and in the territories of the former Soviet Union.

The deal gave Mr Gardini and his allies majority control of Cacao Barry, the world's largest cocoa bean processor, and Sodivianos and Vital, France's largest meat trader and processor, plus a stake in their former owner, loss-making Sucres et Denrées (Suden), France's top commodity dealer.

It makes Mr Gardini a potential competitor to Béchim Sey, the French sugar group chaired by Mr Vernes, which is controlled by Ferruzzi. Mr Gardini said he would try to avoid competing against Eridiana, Ferruzzi's sugar division, "but if we can't avoid it, we can't," he added.

Mr Gardini, chairman of Gardini e Associati (GEA), the holding group which controls the former Suden companies, will spend much of this month visiting managers before settling on firm plans.

The establishment of food processing businesses in east-

ern Europe, where demand can only grow and where "the exporter must become an investor," said Mr Gardini. "One can set up in a market that needs imports, but if possible, one must also get established in the country. Currently, neither Cacao Barry nor Sodivianos are in the countries of eastern Europe. We will have to reflect on this," he said.

He wants wider co-operation with his partners. Archer Daniel Midland (ADM), the large US grain processing company, the Luxembourg-based holding group which controls extensive European starch interests.

Each have a 5 per cent stake in GEA. Tate & Lyle admitted just after the deal that GEA was more interesting as a "convenient vehicle" for pooling the partners' world contacts and industry insights, than as an investment in the Suden businesses.

It is too early to go into details. "The knowledge that each partner has of international affairs could lead to joint projects. Our territory is the experience that each one of us has. Rather than fighting between us on certain projects, we will be able to realise them together," said Mr Gardini.

He dismissed any suggestion that his new partners would hold the whip hand over GEA, by virtue of their market power and the close links that exist between them.

"This is a natural and simple association between people from the same profession," insisted Mr Gardini, pointing out they have all agreed that he should be "president director general of the group in the French sense of the term".



Raul Gardini: a natural and simple association

meaning that he has wider powers than an Anglo-Saxon chairman or chief executive. He added that it was he who asked them if they would like to join, rather than the other way round.

Mr Gardini said he had an "intellectual affinity" with Mr Dwayne Anderson, the 73-year-old head of ADM, who has extensive and very highly placed contacts in the former Soviet Union.

Mr Pierre Callebaut, chairman of CIP and Mr Neil Shaw, chairman of Tate & Lyle are "old acquaintances," added Mr Gardini, though senior French sugar industry executives said they thought the Englishman and Mr Gardini were fierce competitors.

The close ties between Mr Gardini's new allies are not surprising, given the clubbish traditions of the world sugar industry. ADM, for example, is a 50-50 joint venture of Tate & Lyle's largest single shareholder, while CIP's Mr

Callebaut has been on the UK company's board since 1986 and is said to be a close ally of Mr Anderson. Tate & Lyle and CIP jointly own CST, a leading European starch and sweetener group.

Mr Gardini, Mr Jean-Marc Vernes and the Société Centrale d'Investissement (SCI), a French investment company which they jointly control, have 85 per cent of GEA between them, with the rest in the hands of their allies. "We have not thrown out the idea of having other associates so long as there are no conflicts of interests. This will permit us to enlarge our horizons," said Mr Gardini.

The progress of the alliance will be watched with the keenest interest by the French commodities industry.

Rival food processing executives do not believe that Mr Gardini's arrival can be seen as a guarantee of survival for the troubled Suden, which has made heavy job cuts and raised a FF1.1bn bridging loan from its banks since losing FF476m in 1989.

The French government seems to have taken on the role of defender of Suden's fortunes, after its controversial decision in November to allot to Suden and Interagra, another French food group, a 450m, food-for-oil barter deal with the Soviet Union.

This move raised a chorus of protest from French commodity group competitors, which claimed they were not asked to tender for this important contract.

However, the arrival of Mr Gardini does give Sodivianos and Cacao Barry an ambitious and cash-rich parent, in place of a deeply indebted one.

High-tech plastics joint venture

By William Dawkins in Paris

ELF ATOCHEM, the chemicals subsidiary of Elf Aquitaine, the French oil group, is considering a worldwide joint venture in high-performance plastics with Rohm and Haas, the US maker of Plexiglas.

The companies are planning three joint ventures, for their acrylic sheet and powder moulding businesses, covering the US, western Europe and the rest of the world, to reduce manufacturing costs, share research and development and expand their product

lines. High-performance plastics are used in buildings, car components and trim, sanitary ware, furniture and street signs, and the industry is dominated by some of the world's largest chemicals companies.

Elf Atochem would not give the market share of its high-performance plastic, Alkaglas, but it said: "To stay competitive in the coming decade, a company must be present on at least two, if not on the three, main markets - Europe,

northern America and Asia. It is already a reality for other producers."

The US joint venture will be 51 per cent controlled by Rohm and Haas; Elf Atochem will control the European business and the company for the rest of the world will be equally owned. Elf Atochem has annual sales of FF50bn (\$8.6bn), of which the equivalent of \$250m is in performance plastics, about the same as Rohm and Haas, which has total sales of \$2.8bn.

GEC Alstom buys German unit

By Andrew Baxter

GEC ALSTOM, the Anglo-French power engineering and transportation equipment group, has strengthened its presence in eastern Germany through the acquisition of Berlin-based TRO's high voltage switchgear and instrument transformer activities.

No terms for the deal were disclosed, but TRO is the main supplier for these products in eastern Germany. TRO is a much larger manufacturing

company which is in the hands of the Treuband, the privatisation agency.

The activities being sold have an annual turnover of DM50m (US\$33m), and will be taken over by Concordia Sprecher Energie, GEC Alstom's German subsidiary in high voltage switchgear and transformers. German turnover in this sector will rise to DM130m, giving GEC Alstom a dominant market position.

The acquisition is seen by GEC Alstom as a strategic move. The company is cautious about business prospects, but the TRO business could benefit from infrastructural spending by utilities and municipalities.

As part of the deal, the Anglo-French group has won agreement that it needs to employ only 200 people at the facilities it is acquiring, a much smaller number than had been employed by TRO.

Porsche sales slump in US

PORSCHE, the German luxury sports car company whose earnings have suffered as a result of weakness in world markets, yesterday said sales in the US had slumped from 9,100 to 4,400 last year, writes Andrew Fisher in Frankfurt.

In December, they totalled 270 cars against 800 the year before.

The steep decline in what used to be its dominant market - it sold nearly 70 per cent of output in the US before busi-

ness was hit by the 1987 stock market crash and dollar weakness - was generally expected in view of the recession in the US and the problems of the motor sector in North America.

Porsche will next week spell out details of its performance as its annual press conference near Stuttgart. It has already said that net profits in its financial year to July 31 1991 fell to less than DM60m (\$38m) from DM84m.

Regional Visa chief resigns

MR JACQUES KOSCIUSKO, managing director of Visa International's Europe, Middle East, and Africa region, has resigned after less than two years in the job, writes David Barchard.

The region is Visa's largest after the US and one of the main growth markets for the international plastic card and travellers cheque payment system.

Mr Kosciusko's decision took UK Visa member banks by surprise yesterday.

Barclaycard, the largest Visa issuer outside the US, said that it was sorry to see him go so soon.

A statement from Visa International's London offices yesterday said that Mr Kosciusko, who joined Visa in February 1990, was returning to France for strong personal reasons.

His successor is Mr Jean-Jacques Desbours, 57, executive vice-president for consumer products at Visa International.

This notice is issued in compliance with the requirements of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited (the "London Stock Exchange") and appears as a matter of record only. It does not constitute an offer or an invitation to subscribe for or purchase any securities of Blockbuster Entertainment Corporation.

BLOCKBUSTER VIDEO

Blockbuster Entertainment Corporation
(Incorporated in the State of Delaware, U.S.A.)

Introduction by

Merrill Lynch International Limited

162,040,114 shares of Common Stock, par value U.S.\$10 per share

Application has been made to the London Stock Exchange for admission of the shares of Common Stock of Blockbuster Entertainment Corporation to the Official List.

Listing Particulars relating to Blockbuster Entertainment Corporation are included in the Companies Fiche Service available from Extel Financial Limited, 37-45 Paul Street, London EC2A 4PB from 15.00 hours on 9th January, 1992 and may be obtained during normal business hours (Saturdays and public holidays excepted) until 10th January, 1992 by collection only from the Company Announcements Office, The London Stock Exchange Tower, Chapel Court Entrance, Off Bartholomew Lane, London EC2N 1HP and until 22nd January, 1992 from:

Merrill Lynch International Limited
Ropemaker Place, 25 Ropemaker Street, London EC2Y 9LY

Blockbuster Entertainment Corporation
901 E. Las Olas, Fort Lauderdale, Florida 33301

Dated 8th January, 1992

S.G. Warburg Capital B.V.
U.S.\$200,000,000 Floating Rate Notes 2006

unconditionally and irrevocably guaranteed by

S.G. Warburg Group plc

In accordance with the provisions of the Notes, notice is hereby given that, for the six month period, 8th January, 1992 to 8th July, 1992, the Notes will bear interest at the rate of 4 1/4 per cent. per annum. Coupon No. 12 will therefore be payable on 8th July, 1992 at U.S.\$5,529.51 per coupon from Notes of U.S.\$10,000 nominal and U.S.\$221.18 per coupon from Notes of U.S.\$10,000 nominal.

S.G. Warburg & Co. Ltd.
Agent Bank

Carrefour

SALES, TAXES INCLUDED AS OF DECEMBER 31, 1991

	Dec. 1991 (in FF millions)	% Dec. 91/ Dec. 90	Twelve months ended Dec. 31, 1991 (in FF millions)	% cumulated December 91/ December 90
Group sales	14,865	40.3	113,211	33.7
France	10,612	47.5	78,519	34.6

According to an agreement duly signed in December, Carrefour will dispose of its stake in Erteco Spain beginning 1992. This subsidiary operates 37 convenient stores in Madrid area under the Ahorro Diario name.

TENDER NOTICE
UK GOVERNMENT
ECU TREASURY BILLS

For tender on 14 January 1992

- The Bank of England announces the issue by Her Majesty's Treasury of ECU 1,000 million nominal of UK Government ECU Treasury Bills for tender on a bid-yield basis on Tuesday, 14 January 1992. An additional ECU 50 million nominal of Bills will be allotted directly to the Bank of England.
- The ECU 1,000 million of Bills to be issued by tender will be dated 18 January 1992 and will be in the following maturities:
ECU 300 million for maturity on 13 February 1992
ECU 300 million for maturity on 16 April 1992
ECU 400 million for maturity on 16 July 1992
- All tenders must be made on the printed application forms available on request from the Bank of England. Completed application forms must be lodged, by hand, at the Bank of England, Securities Office, Threadneedle Street, London not later than 10.30 a.m. London time, on Tuesday, 14 January 1992. Payment for Bills allotted will be due on Thursday, 16 January 1992.
- Each tender at each yield for each maturity must be made on a separate application form for a minimum of ECU 500,000 nominal. Tenders above this minimum must be in multiples of ECU 100,000 nominal.
- Tenders must be made on a yield basis (calculated on the basis of the actual number of days to maturity and a year of 360 days) rounded to two decimal places. Each application form must state the maturity date of the Bills for which application is made, the yield bid and the amount tendered for.
- Notification will be despatched on the day of the tender to applicants whose tenders have been accepted in whole or in part. For applicants who have requested credit of Bills in global form to their account with Euro-clear or CEDEL, Bills will be credited in the relevant systems against payment. For applicants who have requested definitive Bills, Bills will be available for collection at the Securities Office of the Bank of England after 1.30 p.m. on Thursday, 16 January 1992 provided cleared funds have been credited to the Bank of England's ECU Treasury Bills Account No. 59005516 with Lloyds Bank Plc, International Banking Division, PO Box 19, Hays Lane House, 1 Hays Lane, London SE1 2HA. Definitive Bills will be available in amounts of ECU 10,000, ECU 50,000, ECU 100,000, ECU 500,000, ECU 1,000,000, ECU 5,000,000 and ECU 10,000,000 nominal.
- Her Majesty's Treasury reserve the right to reject any or part of any tender.
- The arrangements for the tender are set out in more detail in the Information Memorandum on the UK Government ECU Treasury Bill programme issued by the Bank of England on behalf of Her Majesty's Treasury on 28 March 1989, and its supplements to the Information Memorandum. All tenders will be subject to the provisions of that Information Memorandum (as supplemented).
- The ECU 50 million of Bills to be allotted directly to the Bank of England will be for maturity on 16 July 1992. These Bills may be made available through sale and repurchase transactions to the market makers listed in the Information Memorandum (as supplemented) in order to facilitate settlement.
- Copies of the Information Memorandum (and supplements to it) may be obtained at the Bank of England, UK Government ECU Treasury Bills are issued under the Treasury Bills Act 1877, the National Loans Act 1968 and the Treasury Bills Regulations 1968 as amended.

Bank of England
7 January 1992

ROYAL TRUSTCO LIMITED
Yen 12,000,000,000 Reverse Dual -
Currency Debentures Due 1992

Notice is hereby given that the Rate of Interest has been fixed at 7.5425% and that the interest payable on the relevant Interest Payment Date April 7, 1992 against Coupon No. 17 in respect of Yen 10,000,000 nominal of the Notes will be NZ\$833.46.

January 8, 1992, London
By: Citibank, N.A. (CSSI Dept.), Agent Bank **CITIBANK**

SABRE VII LIMITED
FFY8,000,000,000
Floating Rate Secured
Notes Due 1993

For the 3 months period 6th January, 1992 to 6th April, 1992 the Notes bear the interest rate of 5.625%.

FFY14,219 will be payable from 6th April, 1992 per FFY1,000,000 nominal of Notes.

Yamachi International (Europe) Limited, Agent Bank

Business Language
Consultancy

GERMAN

two day revision courses
107 Trafalgar Place, London SW7 2QS
TEL 071 584 1111 FAX 071 584 1188

U.S. \$100,000,000
Security Pacific
Corporation
Subordinated Floating Rate
Notes due 1992

Notice is hereby given that for the Interest Period from January 8, 1992 to April 8, 1992 the Notes will carry an Interest Rate of 4 1/4% per annum. The coupon amount payable on April 8, 1992 will be U.S. \$1,181.70 and U.S. \$118.17 respectively for Notes in denominations of U.S. \$100,000 and U.S. \$10,000.

By: The Chase Manhattan Bank, N.A.
London, Agent Bank
January 8, 1992

Appointments
Advertising

Appears every
Wednesday &
Thursday (UK),
and Friday
(International
Edition)

U.S. \$200,000,000
American Express Bank Ltd.
Floating Rate Subordinated Capital Notes
Due 1999

Notice is hereby given that for the Interest Period 9th January, 1992 to 9th April, 1992 the Notes will bear interest at the rate of 4 1/4% per annum. The interest payable on 9th April, 1992 against Coupon No. 20 will be U.S.\$107.45 per U.S.\$10,000 Nominal and U.S.\$2,685.76 per U.S.\$25,000,000 Nominal.

DATED THIS 8TH DAY OF JANUARY, 1992.

Principal Paying Agent
ROYAL BANK OF CANADA
EUROPE LIMITED

Saitama International
(Hong Kong) Limited
(Incorporated in Hong Kong)

US \$100,000,000
Guaranteed Floating Rate Notes Due 1995

Holders of Floating Rate Notes of the above issue are hereby notified that for the Interest Period from 8th August, 1991 to 7th February, 1992 the accumulated interest amount payable is US \$276.31 per US \$10,000 nominal.

Agent Bank
Bank of America International Limited

ABBEY NATIONAL TREASURY SERVICES PLC
(FORMERLY ABBEY NATIONAL BUILDING SOCIETY)
£ 42,000,000 AMORTISING SUBORDINATED
FLOATING RATE SERIAL NOTES DUE 1997

In accordance with the provisions of the Notes, notice is hereby given as follows:

- Interest period : 3rd January, 1992 to 3rd April, 1992
- Interest payment date : 3rd April, 1992
- Interest rate : 11.25% per annum
- Coupon amount : £ 27,971.31 per Note of £ 1,000,000

BANQUE INTERNATIONALE A LUXEMBOURG
Société Anonyme

The Power of Ideas: M&A 1991.

During 1991, corporations around the world aggressively focused on restructuring both their balance sheets and their basic businesses. Their primary goal was to become globally competitive. Assets which did not meet this objective were sold, and operations which offered a competitive advantage were merged or acquired. The result:

122 Merger and Acquisition clients in 21 countries chose CS First Boston to advise them on over \$56 billion in transactions.

Major sectors of activity included consolidation in the U.S. commercial banking industry, worldwide privatizations, the development of Eastern Europe and a broad resurgence in Latin America. CS First Boston played a significant role in every one of these areas.

As 1991 clearly demonstrated, clients cannot afford to wait for change. Together, we must anticipate it and then use our insights, experience and resources to take advantage of it. This new global environment puts a premium on ideas and the people who can turn them into successful results. Results like the ones you see on these three pages.

CS First Boston Client

Description of Transaction

Automotive

Augat Inc.
Bratislavské Automobilové Zavody
Ford Motor Company
Pegulan-Werke AG, a subsidiary of Stora AB
Republic of Poland
Skoda Automobilový Koncern, s.p.

Acquisition of National Industries, Inc.
Establishment of a new Company with Volkswagen AG
Divestiture of Ford New Holland, Inc. to Fiat S.p.A.
Sale of Durmont to Girozentrale et al.
Sale of 51% Interest in Fabryka Samochodow Malolitrażowych S.A. to Fiat S.p.A. (Pending)
Establishment of a new Company with Volkswagen AG

Chemicals & Allied Products

Ecolab Inc.
M. A. Hanna
Hungarian State Property Agency

Joint Venture and Acquisition of the Cleaning and Sanitizing Businesses of Henkel KGaA
Acquisition of Colorant and Additive Concentrates Business from Akzo N.V. (Pending)
Privatization of Oxigén és Disszociációs Kft to Messer Griesheim GmbH
(a member of the Hoechst Group)
Divestiture of the Plant Protection Operations of The Maag Group to Ciba-Geigy

Roche Holding AG

Consumer Products & Services

American Standard Inc.
Countess York of California, Inc.
EnviroSafe Services, Inc.
Fedders Corporation
Hungarian State Property Agency
MacAndrews & Forbes Group Inc.
Pegulan-Werke AB, a subsidiary of Stora AB
Reebok International Ltd.
Revlon, Inc.
Revlon, Inc.
Sara Lee Corporation
Sara Lee Corporation
Sara Lee Personal Products (Australia) Pty. Ltd.
Sara Lee Personal Products (Australia) Pty. Ltd.
Sims Metal Waste Management Services Pty. Limited
The Stanley Works
Svenska Cellulosa Aktiebolaget SCA
Tatramat s.a.
Tonka Corporation
Unifit, Inc.

Divestiture of Tyler Refrigeration to Kelso & Company
Sale of 45% Interest to Inter-American Partners
Acquisition of Remaining Interest by EnviroSource Inc. (Pending)
Acquisition of the Emerson Quiet Kool Division from Jepson Corporation
Privatization of Lehel Hűtőgépgyár Rt. to AB Electroflux
Divestiture of Crosman Products Incorporated to Worldwide Sports & Recreation Inc.
Sale of Richetti to Partek OY
Repurchase of 32% Interest from Pentland Group plc
Divestiture of Max Factor and The Betrix Cosmetics and Fragrances to The Procter & Gamble Company
Divestiture of Clean & Clear Cosmetics to Johnson & Johnson
Acquisition of Majority Interest in Compack Trading and Packing Company from the Hungarian State Property Agency
Acquisition of 9 Textile and Apparel Businesses from Linter Group Limited
Divestiture of Pelaco Group Pty. Ltd. to Gazamore Pty. Ltd.
Divestiture of Yarn Businesses of Bradmill Textiles and National Textiles to Rocklea Spinning Mills
Divestiture of Waste Management Division to Ipodex Ordures Usines SA
Advice with Respect to Hart-Scott-Rodino Filing by Newell Co.
Divestiture of Austrian Tissue Operations to Papierwerke Waldhof-Aschaffenberg PWA
Joint Venture with Whirlpool International B.V. Taking a 43% Interest (Pending)
Sale of Company to Hasbro, Inc.
Acquisition of Macfield, Inc.

Financial Institutions

Banco de Crédito Industrial
Banco Commercial Antioqueno
C&S/Sovran Corporation
California Federal Bank FSB, a subsidiary of CalFed Inc.
Comerica Incorporated
Comerica Incorporated
Federal Government of the United States of Mexico

Fairness Opinion on Merger with Banco Exterior de España, S.A.
Merger with Banco Santander (Colombia)
Stock Swap Merger with NCNB Corporation to form NationsBank Corporation (Ticker Symbol: NB) (Pending)
Divestiture of Trust Services of America, Inc. to Northern Trust Corporation (Pending)
Acquisition for Stock of Plaza Commerce Bancorp
Merger for Stock with Manufacturers National Corporation
Privatization of 78.6% Interest in Banca Confia S.A. to an Investor Group



CS FIRST BOSTON

1991 M&A Results (Continued)

CS First Boston Client	Description of Transaction
Federal Government of the United States of Mexico Federal Government of the United States of Mexico Federal Government of the United States of Mexico Federal Government of the United States of Mexico Federal Government of the United States of Mexico Federal Government of the United States of Mexico First American Bankshares, Inc. Hibernia National Corporation House of Fraser MCorp Midlantic Corporation Midlantic Corporation Österreichische Länderbank AG People's Bank Security Pacific Corporation Society Corporation Society Corporation South Carolina National Corporation Thomas H. Lee Company United Banks of Colorado, Inc.	Privatization of Banca Cremi S.A. to Multivalores Privatization of Banco de Credito y Servicios Bancreser to an Investor Group Privatization of a 70.7% Interest in Banco Nacional de México (Banamex) to Acciones y Valores Privatization of Banco de Oriente to Grupo Margen Privatization of Banpais S.A. to C.B.I. Mexival Privatization of 77% of Multibanco Mercantil de México S.A. to Grupo Financiero Probusa Privatization of Bancomer S.A. to Valores de Monterrey S.A. Divestiture of Valley Fidelity Bank & Trust Company to First Tennessee National Corporation Divestiture of Credit Card Operations to First USA Inc. Divestiture of Retail Credit Card Operations to General Electric Capital Corporation Divestiture of MBank Waco and El Paso to Investor Groups Divestiture of United Penn Bank to Mellon Bank Corporation Divestiture of York Bank and Trust Company to First Maryland Bancorp Merger for Stock with Zentralsparkasse und Kommerzbank Wien AG Sale of Credit Card Portfolio to Bank One Corporation Stock Swap Merger with BankAmerica Corporation (Pending) Acquisition for Stock of Ameritrust Corporation (Pending) Divestiture of Trustcorp Bank Huntington, N.A. to Fort Wayne National Corporation Merger for Common Stock with Wachovia Corporation Acquisition of Old Stone Credit Corporation from Old Stone Corp. Merger for Stock with Norwest Corporation
Food & Beverage	
Brierley Investments Limited Cereal Foods Limited Garvey Holding AG Glenmore Distilleries, Inc. Heineken International Beheer B.V. Iberlat, S.A. Procordia AB Republic of Poland Whitman Corporation	Sale of 14.17% Interest in Lion Nathan Limited to an Investor Group Sale of the Biscuit Businesses and Nabisco Brand Names of Cereal Foods Limited to Lanes Biscuits Pty. Limited Sale of 89.3% Interest in OMSA Alimentacion S.A. to Management Sale of Company to United Distillers, a unit of Guinness Plc Acquisition of 50.3% Interest in Komáromi Sörgyár Acquisition of 50% Interest in Lactaria Española, S.A. (Pending) Sale of W. Weibull AB to SLR (Pending) Privatization of a 40% Interest in E. Wedel S.A. to PepsiCo, Inc. Spinoff of Pet Incorporated
Health Care	
American Medical International, Inc. American Medical International, Inc. E. I. du Pont de Nemours and Company E. I. du Pont de Nemours and Company E. I. du Pont de Nemours and Company Hospital Corporation International Ltd. Quali España, S.A. Rhone-Poulenc Rorer, Inc.	Divestiture of 3 Acute Care Hospitals to PSL Healthcare System, Inc. Divestiture of Compicare Holdings, Inc. to an Investor Group Divestiture of Istatat Microbial System to Carter-Wallace, Inc. Divestiture of Oncogene-based Cancer Diagnostics Initiative to Applied BioTechnology Divestiture of Vista Immunoassay System to Syva Company, a subsidiary of Syntex Corporation Merger with Bioplan Holdings plc (Pending) Joint Venture with National Medical Enterprises, Inc. to form New Teknon S.A. Sale of Certain Assets of Woelm Pharma GmbH to a 50-50 Joint Venture with Johnson & Johnson and Merck & Co.
Industrial & Other	
ABB Asea Brown Boveri Ltd ABB Asea Brown Boveri Ltd Beheersmaatschappij ENBI BV Cookson Group Plc Cross & Trecker Corporation Istel Corporation Ishikawajima-Harima Heavy Industries Co., Ltd. Lawson Mardon Group Limited Lion Nathan Limited Lundrigans-Comstock Limited Océ-van der Grinten N.V. Oerlikon-Bührle Holding Ltd. Papiripari Vállalat Treuhandanstalt Treuhandanstalt Treuhandanstalt United Dominion Industries Limited	Divestiture of Dry Branch Kaolin Company to Imetal S.A. Divestiture of Georgia Kaolin Company, Inc. to ECC Group PLC Divestiture of ENBI Group to Koninklijke Nijverdal-Ten Cate (Pending) Sale of 80.4% Interest in Cookson Pibrico Ltd. to Asahi Glass Co., Limited Sale of Company to Giddings & Lewis, Inc. Divestiture of Great Lakes International to Blackstone Capital Partners, L.P. Sale of 20% Interest in Jurong Shipyard Limited to an Investor Group Advice to Special Committee with Respect to Sale of an Interest held by Roman Corporation to Standuff Company, a unit of Cragnotti & Partners Capital Investment Divestiture of 75% Interest in New Zealand Can Ltd. to Amcor Limited Sale of Comstock Canada Limited to JWP, Inc. Acquisition of the Bruning Division from AM International Divestiture of the Welding Division to Soudure Autogene Francaise, a subsidiary of L'Air Liquide Sale of Majority Interest in Szolnok Papier Rt., a subsidiary of Papiripari Vállalat, to Brigi and Bergermeister Papierfabrik Aktiengesellschaft Sale of Comac AG's Underwater Pumps Division of Spezialpumpen Berlin to Dresser Industries, Inc. Sale of Dittersdorfer Hydraulik GmbH, a subsidiary of ORSTA-Hydraulik AG, to WR-Armaturen GmbH Sale of Piston Rod Division Stasskol GmbH of Comac AG to Management Acquisition of Certain Businesses from Robertson-Ceco Corporation (Pending)
Insurance	
ABB Asea Brown Boveri Ltd AmBase Corporation AmBase Corporation Associated Insurance Companies, Inc. CalFed Inc. Metropolitan Life Insurance Company Phoenix Mutual Life Insurance Company Topdanmark A/S	Advice on Restructuring of Sirius Gruppen AB Divestiture of Commonwealth Insurance Company to Fairfax Financial Holdings Limited Divestiture of Home Insurance Company to TVH Acquisition Corporation, an affiliate of Trygg-Hansa SPP Group Acquisition of Shelby Insurance Company from Alleghany Corporation (Pending) Divestiture of Beneficial Standard Life Insurance Company to Conseco Capital Partners, L.P. Acquisition of Certain Pension Business from The Mutual Life Insurance Company of New York Merger with Home Life Insurance Company (Pending) Advice with Respect to European Partnership (Pending)
Media & Telecommunications	
American Television & Communications Corporation The Australian Government General Cinema Corporation NYNEX Corporation Pacific Telesis Group Providence Journal Company and Kelso & Company Taft Broadcasting Partners, Ltd. Taft Broadcasting Partners, Ltd. TPI Enterprises, Inc. TVX Broadcast Group Inc.	Advice with Respect to Offer by Time Warner Inc. for Remaining Interests (Pending) Sale of Aussat Pty. Ltd. and licenses to operate Second Telecommunications Carrier to Optus Communications Pty. Ltd., a consortium of BellSouth Corporation, Cable Wireless Plc, Mayne Nickless Limited, AMP Society, NML Association and AIDC Fund Acquisition of Harcourt Brace Jovanovich, Inc. Divestiture of NYNEX Business Centers for Cash and Preferred Stock to Computerland Corporation Joint Venture and Related Transactions with Cellular Communications, Inc. Acquisition of King Broadcasting Company (Pending) Sale of Interest in WPHL Inc. to Tribune Broadcasting Company, a unit of Tribune Company (Pending) Sale of WGHP-TV to Great American Communications, Inc. (Pending) Formation of Exhibition Enterprises Partnership with American Multi-Cinema, Inc. Sale of Company to Paramount Communications, Inc.

1991 M&A Results (Continued)

CS First Boston Client

Description of Transaction

Natural Resources

The Anschutz Corporation
Arkla, Inc.
Baker Hughes Incorporated
BASF Corp.
Cabot Oil & Gas Corporation
Elcor Corporation
First Mississippi Corp.
Imperial Oil Limited
Imperial Oil Limited
Imperial Oil Limited
Imperial Oil Limited

Imperial Oil Limited
Kilroy Co. of Texas, Inc.
National Intergroup, Inc.
NERCO Inc.
NZFP Resources Limited
NZFP Resources Limited
NZFP Resources Limited
NZFP Resources Limited
NZFP Resources Limited
QFB Partners
Sunshine Mining Company
Tenneco Inc.

Texscan Corporation
Unocal Corporation

Sale of Certain Assets to Kerr McGee Corp. and Nippon Oil Ltd.
Acquisition of Minority Interest in Arkla Exploration Company (Pending)
Divestiture of Baker Hughes Vetco Services to Tuboscope Corporation
Divestiture of Wintershall Energy (Pending)
Advisor to the Special Committee of the Board of Directors Regarding Cabot Corp. Exchange Offer
Divestiture of Gory Associated Industries, Inc. to Redlands, plc
Sale of Certain Assets to Swift Energy Inc.
Divestiture of Certain Oil and Gas Properties to Saskatchewan Oil and Gas Corporation
Divestiture of Certain Oil and Gas Properties to Chauvco Resources Ltd.
Divestiture of Certain Oil and Gas Properties to Lasmo Canada Inc.
Divestiture of Certain Oil and Gas Properties to Texaco Canada Petroleum Inc. and Mission Energy Fuel Company
Divestiture of Certain Oil and Gas Properties to Various Buyers
Divestiture of Oil and Gas Assets to Nuevo Energy
Divestiture of Permian Partners, L.P. to Ashland Oil, Inc.
Acquisition of U.S. Gulf Coast Offshore Division from Union Texas Petroleum Holdings, Inc.
Sale of 49.6% Interest in Bridge Oil Limited to an Investor Group
Divestiture of Mawson Pacific Limited to Reynolds Australia Metals Ltd.
Divestiture of North American Oil and Gas Fields to New London PLC
Divestiture of Red Dome Gold Mine to Niugini Mining Limited
Sale of Interest in Wafi Gold Venture to CRA Limited
Divestiture of Petrolane Gas Service Limited Partnership (Pending)
Divestiture of U.S. Oil and Natural Gas Reserves to Sonat, Inc.
Divestiture of Tenneco Natural Gas Liquids Corp. and Tenneco Methanol Co. to Enron Gas Processing Company, a subsidiary of Enron Corporation (Pending)
Advice with Respect to Management Buyout
Divestiture of Southeastern U.S. Petroleum Products, Marketing and Distribution Operations to Louis Dreyfus Energy Corp. (Pending)

Technology

Argo-Tech Corporation
Bicoastal Corporation
Bicoastal Corporation
E. I. du Pont de Nemours and Company;
N.V. Philips Gloeilampenfabrieken
E. I. du Pont de Nemours and Company;
N.V. Philips Gloeilampenfabrieken
E. I. du Pont de Nemours and Company;
N.V. Philips Gloeilampenfabrieken

Electronic Data Systems Corporation,
a subsidiary of General Motors Corporation
First Financial Management
Hercules Incorporated
Infotron Corporation
Lockheed Corporation
NEC Corporation
Nokia Oy
NZFP Resources Limited

Schrack Elektronik AG
Sumitomo Metal Industries, Ltd.
Varian Associates Inc.
Varian Associates Inc.
Varian Associates Inc.
Varian Associates Inc.
Varian Associates Inc.
Varian Associates Inc.
Varian Associates Inc.
Varian Associates Inc.

Divestiture of Aircraft Accessories Division to Vestar Capital Partners, Inc.
Sale of Simuflite Training International to Southern Air Transport, Inc.
Sale of Librascope Corporation to Loral Corporation
Divestiture of Optical Disk Manufacturing to OD & ME Service B.V.
and OD & ME Systems B.V.
Divestiture of U.S. CD-ROM Operations, a unit of the Philips & DuPont Optical Joint Venture to Disc Manufacturing, Inc., a subsidiary of Quixote Corporation
Divestiture of U.S. Plastic Magneto-Optic Rewritable Disk Operations,
a unit of the Philips & DuPont Optical Joint Venture to Mitsubishi Kasei Corporation and its U.S. subsidiary Verbatim Optical Corporation
Acquisition of SD-Scicon plc

Acquisition of Alta Health Strategies, Inc. (Pending)
Divestiture of Aircraft and Electronics Units to B.F. Goodrich Company
Merger with Gandalf Technologies, Inc.
Advice with Respect to Proxy Contest from NL Industries, Inc.
Sale of Interest in Bull HN and Purchase of Interest in Compagnie des Machines Bull
Divestiture of Nokia Data to ICL Plc, a unit of Fujitsu Limited
Divestiture of 50% Interest in Kaiser Engineering Limited to American Capital and Research Corporation
Sale of 83% Interest to Creditanstalt Bankverein and Ericsson
Acquisition of 10% Interest in Read-Rite Corporation and Formation of Japanese Joint Venture
Divestiture of Cyropump Division to Ebara Corporation
Divestiture of Dry Vacuum Product Line to Vacuum Research Corporation
Divestiture of Radio Frequency Subsystems to Signal Technology Corporation
Divestiture of Several Non-Core Operations to DKP Electronics, Inc.
Divestiture of Solar Cell Product Line to Kopin Corporation
Divestiture of Solid State Operations to Litton Industries, Inc.
Divestiture of Space Communications Operations to Hughes Aircraft Company
Divestiture of Vacuum Systems, Electro-Optic Division and Molecular Beam to Intevac Corporation

Transportation

Deutsche Lufthansa AG

The Government of Venezuela

Iberia Lineas Aereas de España, S.A. and
Argentine Investors

Acquisition with Japan Air Lines Company, Ltd. and Nissho Iwai Corporation of 57.5% Interest in DHL Worldwide Express
Privatization of 60% Interest in VIASA to Iberia Lineas Aereas de España, S.A. and Provincial Financial Group
Acquisition of 85% Interest in Aerolineas Argentinas

Utilities

Fuerzas Electricas de Cataluña, S.A.
Iowa Southern Inc.
The Kansas Power & Light Company
Public Service Company of New Hampshire
Servicios Eléctricos del Gran Buenos Aires (SEGBA)
The Washington Water Power Company

Sale of 25% Interest to Empresa Nacional de Electricidad, S.A. (Pending)
Merger for Common Stock with IE Industries Inc.
Merger for Cash and Stock with Kansas Gas & Electric Company (Pending)
Merger for Cash and Securities with Northeast Utilities
Privatization (Pending)
Acquisition of Natural Gas Distribution Assets of CP National Corporation from ALLTEL Corporation

First Ideas, Then Results.



CS FIRST BOSTON

New Issue

January, 1992



International Bank for Reconstruction and Development

Japanese Yen 80,000,000,000
6 per cent. Notes due 18th October, 1996

Issue Price: 101 per cent.
plus accrued interest from and including 18th October, 1991

The issue will form a single series with the outstanding
Japanese Yen 75,000,000,000 6 per cent. Notes due 18th October, 1996

Nikko Europe Plc

Bank of Tokyo Capital Markets Group
Goldman Sachs International Limited
LTCB International Limited
Morgan Stanley International
Norinchukin International plc

Daiwa Europe Limited
IBJ International Limited
J.P. Morgan Securities Ltd.
Nomura International
Yamaichi International (Europe) Limited

Credit Suisse First Boston Limited
DKB International
Merrill Lynch International Limited
Mitsubishi Trust International Limited
Mitsui Trust International Limited
Paribas Capital Markets Group
Sumitomo Finance International Limited
Swiss Bank Corporation
UBS Phillips & Drew Securities Limited

Deutsche Bank Capital Markets Limited
Fuji International Finance PLC
Mitsubishi Finance International plc
Mitsui Taiyo Kobe International Limited
Nippon Credit International Limited
Salomon Brothers International Limited
Sumitomo Trust International plc
Toyo Trust International Limited
S.G. Warburg Securities

Yasuda Trust Europe Limited

PSIT Property Security Investment Trust plc

Interim Report

Six months to	30.9.91	30.9.90
Unaudited figures	£000's	£000's
Total rents	8,629	7,322
Profit before tax and extraordinary items	3,001	1,421
Profit available for shareholders	2,757	2,541
Dividend: preference ordinary	28 1,806	34 1,505

- Total rents up from £7.3M to £8.6M.
- Profit before tax increased from £1.4M to £3.0M.
- Total dividend rises by 20% as forecast.
- No off balance sheet accounting.
- No administration or finance costs capitalised.
- All interest relating to investment and dealing properties written off to revenue.

Copies of the full statement may be obtained from G. H. Caines Esq., Managing Director, Fitcham Park House, Lower Road, Fitcham, Surrey KT22 9HD.

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BankAmerica Corporation

(Incorporated in the State of Delaware)

U.S.\$400,000,000

Floating Rate Subordinated Capital Notes Due 1997

Holders of Notes of the above issue are hereby notified that for the next interest Sub-period from 9th January, 1992 to 10th February, 1992 the following will apply:

1. Interest Payment Date: 9th March, 1992.
2. Rate of Interest for Sub-period: 5% per annum.
3. Interest Amount payable for Sub-period: US\$222.22 per US\$500,000 nominal.
4. Accumulated Interest Amount payable: US\$437.50 per US\$500,000 nominal.
5. Next Interest Sub-period will be from 10th February, 1992 to 9th March 1992.

Agent Bank:
Bank of America International Limited

Yen 10,000,000,000 MEPC

Metropolitan Estate and Property International N.V.
(Incorporated with limited liability in The Netherlands)

Floating Rate Guaranteed Notes due 1995
Irrevocably and unconditionally guaranteed by

MEPC plc
(Incorporated with limited liability in England under the Companies Act 1929)

Notice is hereby given that for the Interest Period from January 8, 1992 to July 8, 1992 the Notes will carry an interest rate of 5.375% per annum. The amount of interest payable on July 8, 1992 will be Yen 271,736 per Yen 10,000,000 principal amount of Notes.

By: The Chase Manhattan Bank, N.A.,
London, Principal Paying Agent

January 8, 1992

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INTERNATIONAL COMPANIES & CAPITAL MARKETS

AT&T and NEC start advanced chip project

By Alan Cane

AT&T of the US and NEC of Japan are strengthening their collaboration in semiconductor technology to develop a high-performance memory chip which does not require continual electronic refreshment.

The companies said they intended to work together to design and manufacture fast static random access memory chips (SRAMs) able to store up to 4M bits of information. The project will involve further co-operation between NEC and AT&T's Bell Laboratories.

SRAM chips are used in a wide range of electronic equipment where they can have power-saving advantages over DRAMs, the most common kind of electronic memory.

The SRAM chips will be manufactured by NEC and sold by both companies.

The agreement is a step towards the establishment of manufacturing technologies for the next generation of semiconductors.

AT&T and NEC agreed last April to work on developing technology for advanced chips with memories four times more dense than current methods allow.

The agreement is one of several between Japanese and US semiconductor companies aimed at easing trade friction between the two countries. Other examples include an agreement between Hitachi and Texas Instruments.

Separately, International Business Machines of the US and Siemens of West Germany are collaborating on advanced memory design.

Vasp axes jobs as losses reach close to \$60m

By Victoria Griffiths in Sao Paulo

VASP, the Brazilian airline, is cutting its workforce by 5.5 per cent in the face of a nationwide recession which has driven the company into losses of up to \$60m for 1991.

Although Vasp won some market share from domestic competitors last year its ticket sales fell by 8 per cent as the recession in the Brazilian airline industry began to bite. Some 500 employees will be laid off out of a workforce of 11,000.

Mr Wagner Canhedo, the president and leading shareholder, launched an aggressive expansion campaign for the airline after the group's privatisation in 1989. The company expanded into the international market and has routes to the west coast of the US, Argentina and Aruba.

Mr Carlos Bright, a company spokesman, said the Vasp's troubles would not alter its plans. He said it intended to invest about \$3.5bn in the future and hoped to win routes to Miami, Brussels and Seoul.

Century buys life operations from UNUM

By Nikki Tait in New York

UNUM, the de-mutualised disability insurer based in Maine, announced it had sold its UK life insurance, pension and mortgage operations to Century Life of London.

UNUM did not disclose a sale price, but the NEL business - together with 18 per cent of NEL Permanent Health Insurance - was acquired by the US company for \$38.9m in July 1990 from Invesco MIM.

UNUM subsequently bought out the remaining 82 per cent of NEL Permanent Health Insurance for about \$52m.

In September 1990, the US insurer made clear it planned to divest the life and pension operations, retaining the NEL PHI subsidiary. This was renamed UNUM Ltd, and remains part of the US company.

UNUM shares shed 11% to close at \$78 in New York.

Deficit forecast at Bell Atlantic

BELL ATLANTIC, the US telecoms group, expects to post a 1991 year-end loss. It blames the loss on a \$1.55bn accounting change charge that will be retroactive to the first 1991 quarter, Reuter reports.

The company, which plans to reschedule payments for the first three quarters of 1991, said the charge related to its adoption of Financial Accounting Standard Number 106, which affects its accounting of retiree health and life insurance benefits.

In 1990, Bell Atlantic earned \$1.31bn, or \$3.58 a share, on revenues of \$12.56bn.

Excluding the charge, the company said its earnings from operations were on track to meet analysts' expectations.

LSI Logic pulls out of US semiconductor consortium

By Louise Kehoe in San Francisco

SEMATECH, the US semiconductor consortium set up some five years ago to develop world-beating chip manufacturing technology and stem Japanese competition, has lost one of its founding members.

LSI Logic has withdrawn from the consortium, marking the first defection from the industry group since Sematech was formed.

LSI's executives said they disagreed with the direction that Sematech had taken and disapproved of Sematech's increased emphasis on supporting US semiconductor production equipment manufacturers.

Two more of Sematech's original members are believed to be considering pulling out. However, Sematech's future is not in doubt. The consortium has strong support from its leading members, including International

Business Machines, Hewlett-Packard, Intel, Motorola and Texas Instruments.

LSI Logic's departure "leaves a dent but not a serious one," said Mr William Spencer, Sematech chief executive. Its departure comes as the industry group is asking for extended government funding for the next five years.

Sematech receives half of its annual \$300m budget from the US Department of Defence and the remainder from member companies. Sematech officials remain confident of continued government support, noting that the group has strong congressional backing for its efforts to increase the international competitiveness of the US semiconductor industry.

However, LSI Logic's withdrawal from Sematech demonstrates the difficulties

collaboration among competing US chip-makers.

"Sematech has significantly shifted its direction since the consortium was formed," said Mr George Wells, LSI Logic president and chief operating officer. The group's current programme is "not what we signed up for," he complained.

Shoring up the US semiconductor production equipment industry may well be a good idea but it is not where we wanted to see Sematech put its funds.

LSI, the leading manufacturer of application-specific integrated circuits chips that are tailored to meet the needs of individual customers, said the technology requirements of its specialised products have diverged significantly from those of mass production commodity chips over the past few years.

Profits at Paramount slide 52% to \$122m

By Karen Zagor in New York

PARAMOUNT Communications, the US entertainment and publishing company, yesterday blamed its 52.3 per cent decline in last year's earnings on a poor performance in entertainment and lower interest income.

For the fourth quarter to October 31, its profits fell 34.6 per cent to \$83.3m, or 70 cents a share, from \$110.5m, or 83 cents, a year earlier. Revenues rose slightly to \$1.17bn from \$1.18bn.

For the whole of 1991, Paramount had net income of \$122.3m, or \$1.03 a share, against \$259.1m, or \$2.19, revenues in 1990 were \$3.5bn, compared with \$3.87bn in 1990.

Paramount's provision for tax was \$39.2m in the 1991 quarter, against \$41.9m a year ago.

Earnings for the year include an after-tax charge of \$35.4m for write-downs on some film and television development commitments and recognition costs. Paramount's provision for tax in 1991 was \$57.5m, against \$121.9m a year earlier.

Mr Martin Davis, chairman and chief executive, said: "Fiscal 1991 results were clearly disappointing. However, we are

confident that the decisive steps we have taken to strengthen management, improve our infrastructure and sharply pare overhead costs will produce markedly better results in 1992 and in the long term."

The recent changes at Paramount include the surprise appointment last spring of Mr Stanley Jaffe as president and chief operating officer. Mr Jaffe's appointment was followed by the abrupt resignation of the head of Paramount's entertainment division, Mr Frank Mancuso, who was replaced by Mr Brandon Tartikoff.

Paramount said the results were in line with expectations, and shares in the company rose 11% to \$40 on the New York Stock Exchange.

Income from motion pictures was affected by a series of weak film releases, but Paramount's publishing division had strong operating income.

Madison Square Gardens' loss in the fourth quarter and the year reflected higher programming expenses at MSG Network, costs related to the venue's official reopening in September, and the opening of a new 5,600-seat theatre.

OBU assets rise 1.1% in third quarter

By Mark Nicholson, Middle East Correspondent

TOTAL assets for Bahrain's Overseas Banking Units (OBUs) rose marginally in the third quarter of last year, but were more than 10 per cent down on the same period in 1990 - a measure of the limited revival of confidence in the Gulf's banking centre since the Gulf war.

Figures released by the Bahrain Monetary Agency (BMA), the Emirate's central bank, show assets to have risen 1.1 per cent to \$51.57bn, compared with the second quarter. But total footings were 10.7 per cent down on the same period in 1990.

The BMA reported that total assets of OBUs in June 1991 stood at \$51.07bn. However, the preceding June assets stood at nearer \$71.2bn before the shock to confidence caused by the Gulf war, which led to a flight of both capital and expatriate bankers from the island.

OBU assets fell to their lowest level, \$48.98bn, in May 1991. The BMA bulletin showed there were 47 offshore banks operating on the island, down from 58 before the Iraqi invasion of Kuwait in August 1990.

FT/ISMA INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market. Closing prices on January 7

U.S. DOLLAR STRAIGHTS				OTHER STRAIGHTS					
Issue	RM	Offer	Yield	Issue	RM	Offer	Yield		
ABN 1/16 94	200	107	107	6.02	BATVIERE STRAIGHTS UNIT 7 94 LP	1000	94	95	5.74
ALBERTA PROVINCIAL 1989	400	100	100	6.10	COPENHAGEN TEL 1990 LP	100	96	96	5.24
ALBERTA PROVINCIAL 1990	400	100	100	7.18	WORLD BANK 1991 LP	100	96	97	5.11
BANK OF CANADA 1989	100	100	100	6.92	ADMIRALTY 1990	750	100	100	5.75
BANK OF CANADA 1990	250	100	100	7.07	ADMIRALTY 1991	500	100	100	5.75
BELGIAN 1991	150	107	115	+	ALBERTA PROVINCIAL 1989	500	100	100	5.75
BELGIAN 1990	150	107	115	+	BELGIAN 1990	150	100	100	5.75
BELGIAN 1989	150	107	115	+	BELGIAN 1989	150	100	100	5.75
BELGIAN 1988	150	107	115	+	BELGIAN 1988	150	100	100	5.75
BELGIAN 1987	150	107	115	+	BELGIAN 1987	150	100	100	5.75
BELGIAN 1986	150	107	115	+	BELGIAN 1986	150	100	100	5.75
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BELGIAN 1964	150	107	115	+	BELGIAN 1964	150	100	100	5.75
BELGIAN 1963									

UK COMPANY NEWS

Boots' sales fall 'somewhat short' of target

By John Thornhill

BOOTS, the chemists chain and retailing group, yesterday reported that sales in the final quarter of 1991 had fallen 'somewhat short' of target.

The news prompted a 3 1/2p fall in its share price to 421p and a shaving of analysts' profits forecasts.

Marks and Spencer, the food and clothing retailer, also confirmed the impression that Christmas had been slow for retailers.

Although it did not issue a formal trading statement, the company said it had achieved single-figure sales increases in

a "difficult" December. Ladieswear and foods performed well although menswear continued to be slack apart from gift products, such as socks and pants.

However, M and S said food sales had held up well in the face of Sunday opening by the big supermarket groups. "There was no measurable effect from our opposition being open on Sundays. We beat our estimates," it said.

Sir James Blyth, chief executive of Boots, described the company's performance as a

good result "taking into account the tough economic climate and the very heavy discounting in the retail market place".

Sales from comparable space at the Boots the Chemists chain rose by 4.5 per cent during the period. Personal care products and food were said to have sold well although demand for electrical household goods and cosmetics was weak.

In the retail division, Childrens World registered the strongest sales gains with a 13.6 per cent increase in like-

for-like sales while Boots Opticians showed a 6.6 per cent improvement.

Although continuing depression in the car market made trade difficult for Halfords, the car parts chain reported a "very substantial" increase in sales of car alarms.

"People may not be buying cars at the moment but they want to hang on to what they've got," the company said. Overall sales showed a 6.1 per cent increase.

Boots' interests in the DIY market, which include Do-it-all - jointly owned with WH

Smith - and Fads, suffered in a highly competitive market. Sales at AG Stanley, which takes in Fads, fell by 4.1 per cent while Do-it-all was 13 per cent down.

Do-it-all lost sales by not participating in a price war being waged before Christmas between Texas Homecare and B&Q. But Do-it-all has since started discounting, producing a noticeable uplift in sales.

Analysts are now estimating annual profits from Boots to come in at about the £365m mark.

SG Warburg supported BT price with 22.5m share buy

By Bronwen Maddox

SG WARBURG Securities, the global co-ordinator for the flotation in December of the second tranche of British Telecommunications yesterday said that it had bought 22.5m shares from the Treasury as part of measures designed to help stabilise the share price.

The announcement could imply that Warburg has bought up to 96m shares in the stock market since the December 3 float, which could have made it a profit of about £1.5m.

The terms of the offer allowed Warburg to over-allocate up to 7.5 per cent of the tranche, up to 115m shares, and to cover that position by buying in the market or from the Treasury if the price fell below the flotation price of 125p.

The measure was intended to help support the share price if necessary.

Given the strong demand at the float - institutions applied for nearly double the allocated shares - it has been assumed that Warburg over-allocated the full 7.5 per cent.

Yesterday's statement would then imply that it had bought up to 96m shares in the market.

The new partly-paid shares slumped after the float to a low of 120 1/2p on December 23, but have since recovered to 125 1/2p.

To make a profit from buying shares in the market, Warburg would have had to buy at below about 123 1/2p, given its commission costs.

If it had exercised the full over-allocated facility and had bought 96m shares in the market at the lowest price, it could have made £1.5m to £2m profit.

However, Warburg paid the Treasury 125p less commission costs for the 22.5m shares and so would not have made a significant profit on those.

Including that purchase by Warburg, the total number of shares sold by the Treasury is now 115m.

The government still owns 22 per cent of British Tele-

Ratners faces downgrading by US credit rating agencies

By John Thornhill and Karen Zagor

RATNERS, the ailing jewellery group, was dealt a further blow yesterday as both Moody's and Standard & Poor's, the US credit rating agencies, announced they were to review its debt for possible downgrading in anticipation of poor trading results on both sides of the Atlantic.

S&P will meet the company's management in the coming days to review the group's current trading results, plans and projections. But it placed the BBB rating on Ratners' variable-term preferred American depositary shares on credit-watch with negative implications.

Moody's also placed the BAA2 preferred stock rating of Ratners under review for possible downgrade.

In London, the move caused little surprise and was not thought likely to add significantly to the company's cost of borrowings given the low prevailing interest rates in the US.

Ratners shares marked time

yesterday as the market awaited further trading information from the company later this week. They closed 1/2p down at 21p.

The company, which has been looking to strengthen the board for many months, is also believed to be close to appointing a non-executive chairman, although any announcement will not necessarily coincide with the company's trading statement due out on Friday.

Reports that Mr Gerald Ratner might be removed from the company altogether were played down by some analysts. "It is hard to imagine a Ratner without a Ratner there," said one.

Chase Manhattan yesterday emerged as the custodial owner of 5.1 per cent of Ratners shares. This nominally makes it the second biggest shareholder behind Schroders Investment Management, which at the end of November controlled 9.9 per cent.

Whesoe calls for £8m to help finance US purchase

By Jane Fuller

WHESOE is making a \$31m (£11.2m) acquisition in the US and raising £8.1m in a rights issue to help pay for it.

The engineering and pipe-work group said it needed the 1-for-4 issue, priced at 185p, even though it had more than £10m in the bank last month.

Mr Chris Fleetwood, chief executive, said part of its cash was advance payments from customers and so not free. The group also needed the capacity to meet bonding requirements on large contracts.

Whesoe's recent expansion, including acquisitions in Italy and the US, could push up its turnover to between £20m and £30m this year, compared with £17.5m in the year to September. This would considerably increase working capital demands.

The purchase announced yesterday is of Varec, a California-based maker and distributor of tank gauges and vapour

control products. It is being bought from Rosemount, part of Emerson Electric.

Mr Fleetwood said the deal confirmed the policy of reducing Whesoe's dependence on the UK power industry. Varec would become part of the instrumentation and control division, which last year contributed just over a quarter of group turnover. Piping systems accounted for more than half, with the rest in project engineering.

The group has so far proved resilient to the US recession, pushing up pre-tax profits by 14 per cent to £7.4m last year. Mr Fleetwood said it was helped by the 60 per cent of sales that lay overseas, by long-term contracts and by its cash holdings.

The rights issue price of 185p compares with yesterday's close of 226p, down 8p after the announcement. The underwriters are Schroders and Hoare Govett are the brokers.

Nadir airline grounded

By David Barchard

NOBLE AIR, the airline owned by Mr Asil Nadir, the former chairman of Polly Peck International, has suspended all flights.

The Department of Trade and Industry said the airline had stopped flying after a strike by its pilots. A spokesman for Mr Nadir said that the airline had not ceased trading, but that there would be a break in its operations until mid-March when the tourism season got under way.

Noble Air, registered in Istanbul, was set up in 1988 to serve passengers travelling between western Europe and Turkey and northern Cyprus. Its ownership has never been entirely clear but yesterday Mr Nadir's spokesman said that it belonged to Mr Nadir and had been pledged as security with his creditors.

In November Mr Nadir was declared bankrupt with debts of some £80m. Many of them were owed to security houses from which he bought Polly Peck shares in the final weeks before the fruit and electronics group slid into administration.

Mr Ramadan Güney, the Turkish Cypriot cemetery-owner and distant relative of Mr Nadir, and who put up £1m surety for his bail in December 1990, has been named in the Turkish press as a possible buyer for the airline. Mr Nadir's spokesman was unable to confirm that Mr Güney had stepped in.

Rationalisation costs hit Aberdeen Trust

By James Buxton, Scottish Correspondent

ABERDEEN TRUST, the financial services group which secured a Stock Exchange listing last year, suffered a fall of more than 55 per cent in pre-tax profits in the year to September 30 1991 because of exceptional items related to rationalisation.

While operating profit was down by 6 per cent at £2.58m (£2.75m), exceptional items totalling £1.35m cut pre-tax profit to £1.23m (£2.75m).

During the year Aberdeen Trust disposed of the insurance broking, life and pensions and membership activities of the Country Gentlemen's Association, acquired in 1988. This entailed redundancy provisions and costs relating to vacant

properties. There was also a net extraordinary loss of £76,000 (loss of £417,000) comprising net profits of £234,000 from the sale of the CGA, and £300,000 flotation costs.

Aberdeen's turnover fell from £13.7m to £10.3m, largely reflecting the change in its activities with the sale of CGA. During the year it acquired investment management responsibilities from Argosy Asset Management which added £125m to funds under management.

It also bought Salfire Insurance Investments, an investment trust specialising in insurance. This brought a 47 per cent stake in Cheval Asset Management which manages fixed interest funds for Lloyd's syndicates. After the year end it bought

the remaining 53 per cent of Cheval, adding £300m to funds under management.

Aberdeen Trust now derives about 70 per cent of its turnover from fund management and the rest from providing accountancy services to CGA members. Mr Martin Gilbert, chief executive, said that the quality of the company's profits had improved with more from recurring management fees and less from dealing.

The company said that 1992 should be clear of exceptional costs, but warned that the outlook was uncertain because of political and economic worries.

A final dividend of 1.5p is proposed for an unchanged 2.5p total out of earnings per share of 3.06p (4.43p).

Mowlem may sue in order to obtain £12.25m award

By Andrew Bolger

JOHN MOWLEM, the construction group, said an arbitrator had awarded it £12.25m, plus costs, in the latest round of its dispute with Carlton Gate Development Company, a London development concern which went into receivership in November.

Mowlem claims that Eagle Star, one of Britain's biggest insurance companies, has a 50 per cent stake in CGDC and put the company into receivership to avoid its financial obligations.

Mr John Marshall, joint managing director of Mowlem, said his company would seek to obtain the sum awarded, plus costs, by suing Eagle Star and the banking consortium - led by Security Pacific Euro-

Finance - which owns the rest of CGDC.

He also intended to pursue the behaviour of the insurance company and the banks with the Department of Trade and Industry and the Bank of England.

Eagle Star said it continued to dispute Mowlem's claims and would strongly defend any court action.

It considered the result of the arbitration was largely meaningless, because CGDC was in receivership at the time of the hearings and so its criticisms of Mowlem were not presented.

CGDC was set up to build luxury flats on the site of the old St Mary's Hospital near the Regent's Canal on the edge of Maida Vale.

AmBrit resumes bid talks with United Energy

By Michio Nakamoto

AMBRIT International, the oil and gas exploration company, has resumed talks with a possible white knight just two days before the hostile bid offer by Pittencrief, the Scottish oil production and communications group, is due to close.

AmBrit said it was in discussions about a recommended offer with United Energy, a USM-quoted oil and gas group with which talks have already been terminated once before.

Mr Alan Russett, chairman of AmBrit, said that although discussions had been terminated just before Christmas due to the tight schedule, United had approached the group again.

Although it was up to United to make any offer, AmBrit had to make an announcement yes-

terday as its shares rose 10 per cent from 7p to 8p on the day.

A recommended offer by United would be equivalent to at least 5p cash per AmBrit ordinary, against Pittencrief's revised offer of 6p cash for every AmBrit share or one new Pittencrief share for every 28 AmBrit shares.

"It is not a final offer and until it is a final offer there is only one offer on the table," said Mr Michael Munro, Pittencrief chairman.

The announcement comes as Pittencrief raised its holding in its target to 39.9 per cent with the acceptance by Martin Currie - AmBrit's largest institutional shareholder, with a 9 per cent stake - of Pittencrief's all share offer.

FT LAW REPORTS

Digest of Michaelmas Term cases

THE VERACRUZ I

(FT, November 19)

A contract of sale of a vessel stipulated its delivery in inspection condition on a specified date, but repairs were necessary and the seller was unable to deliver on the due date. In the ensuing arbitration the buyer was concerned that the purchase price paid in London would be the seller's only asset within the jurisdiction. He applied *ex parte* for a Mareva injunction restraining the seller from dealing with the price payable on delivery so that the order was not to come into effect unless the seller allowed payment. The seller applied to discharge the injunction on the ground, *inter alia*, that until delivery the buyer had no cause of action for defective condition. Allowing the appeal in part, the Court of Appeal stated it was firmly established by principle that the right to an interlocutory injunction was dependent on a pre-existing cause of action.

HALLS v O'DELL

(FT, November 20)

In 1981 Halls of a company first intimated that they might have a claim against its directors for misfeasance but they were only ready to proceed with the action in 1983. Originating summonses under section 333 of the Companies Act 1948 were taken out in 1985. At first instance the directors succeeded in their application for striking out for want of prosecution. Allowing the liquidators' appeal, the Court of Appeal stated that there were many cases where the plaintiff had a choice and might initiate proceedings by writ or originating summons. There were other cases where it might be fortuitous whether a particular claim was made by summons or originating summons. Further, the test for dismissal for want of prosecution was the same as for ordinary actions, namely whether there had been an "inordinate and inexcusable delay" so as to prejudice the fair trial of the defendant. No such causal link had been established in this case.

IN RE A COMPANY, EX PARTE N.D. FRITCHARD

(FT, November 22)

The petitioners in a winding-up were members of three Lloyd's syndicates who claimed the company owed them £59,911 on a treaty of reinsurance. The company claimed that presentation of the winding-up petition was an abuse of process because the indebtedness was

disputed in good faith on substantial grounds. The WDA provided that books should be open to the inspection of an authorised representative of the reinsurers at any reasonable time during the continuance of this reinsurance or any liability hereunder. Similarly, the case of loss clause provided that all papers in connection with a claim should be "at the disposal of the reinsurers on this insurance or parties designated by them for inspection". The syndicate managers, however, wrote saying that there were claims unpaid and that no inspection would be allowed until payment had been received while the company was not willing to pay until it had been given the opportunity to inspect. Granting an *ex parte* injunction to restrain the winding-up of the company, Hoffmann J stated that it would be unfair to allow the syndicates to enforce their claim by a winding-up petition when they had flatly refused to allow any inspection at all.

NEW HAMPSHIRE

INSURANCE CO AND OTHERS

v STENOGRAPHIC CO AND OTHERS

(FT, November 26)

Three companies, two German and one Austrian, which formed a joint venture for the construction of an international airport in Iraq were collectively insured with the plaintiffs. The plaintiffs avoided the policy when subsequence occurred to the building and sought to issue writs on the defendants out of the jurisdiction. At first instance, they were prevented from so doing on the ground that, under section 3 of the Brussels Convention on Jurisdiction and Judgments, "matters relating to insurance" could only be brought in the courts where the defendants were domiciled. Dismissing the plaintiffs' appeal, the Court of Appeal stated that member states had already attempted to limit the definition of "matters relating to insurance" but had been unable to find a suitable demarcation line. For the court to draw a line would be to carry purposive construction far beyond any previous European court decision.

WELSH DEVELOPMENT

AGENCY v EXPORT FINANCE

CO LTD

(FT, November 27)

Exfinco authorised a company, Parrot, to sell goods on its behalf as agent to overseas buyers. The plaintiff, the WDA, guaranteed Parrot's obligations

to Exfinco and Parrot's counter-indemnity to the WDA was secured by debenture. When Parrot ceased trading, the issue was whether the WDA's receivers or Exfinco were entitled to sums payable by overseas buyers of the goods that Parrot had exported. Allowing Exfinco's appeal against a decision that the WDA was entitled under its debenture to those sums, the Court of Appeal stated that on termination, by clause 9 of the operating procedures, all amounts owed by overseas buyers became immediately due for payment by Parrot to Exfinco, and any payment received from buyers into the collection accounts after Exfinco had been fully repaid would be refunded to Parrot. Clause 9 was plainly drawn on the basis that moneys were owed to Exfinco by the buyers, because Exfinco had acted throughout as Parrot's undisclosed principal.

IN RE THE

ERAS EIL APPEALS

(FT, November 29)

A group of companies in the UK, Clarksons, had decided on a new way to write environmental impairment liability insurance (EIL). Risk-rating, underwriting and claims-handling were dealt with by participants in the pool, which was led by Scor, a French company. The pool was a disaster for all concerned and litigation ensued on both sides of the Atlantic. All the claims were derivative in the sense that they were not due to the initiative of the claimants but in response to allegations made against them by others. The defendants appealed against a first instance decision granting leave to serve the derivative claims out of the jurisdiction. Dismissing their appeal, the Court of Appeal stated that in the interests of justice the whole affair should be explored before the same tribunal. Clarksons were the organisers of the scheme and remained at the heart of it, however much of the day-to-day work was executed abroad. Only by bringing the principal players together could the responsibility for the disaster be ascertained and distributed between those concerned.

GALLIC LEASING LTD v

COBURN (HM INSPECTOR

OF TAXES)

(FT, December 3)

Gallie Leasing was a member of a group of companies and it was assessed to corporation tax for the period ending

March 31 1982. On October 31 it appealed the assessment and applied to postpone payment on the ground that "profits will be covered by group relief". Thereafter its accountants sent a computation of the assessable income submitted "subject to group relief". The general commissioners upheld the inspector that the references to group relief in the notice of appeal, in the note on the accounts, and in the accountants' computation, did not constitute a valid claim to group relief. Mr Justice Vinelott allowed Gallie Leasing's appeal, holding that in order to make a valid claim to group relief all that was required was for the claimant company to make it clear that a claim was being made. Allowing Gallie's appeal against a Court of Appeal decision in the commissioners' favour, the House of Lords said that allowance was permitted "on the making of a claim" under section 283(1) of the Income and Corporation Taxes Act 1970 but the provision said nothing about the procedure for making a claim.

OVERSEAS UNION

INSURANCE LTD AND

OTHERS v FIDUCIARY

GENERAL INSURANCE

(FT, December 4)

The seven plaintiff insurance companies instituted proceedings against a South African insurance company, for money allegedly due under reinsurance contracts. The contracts were identified by description and period and the affidavit identified the five contracts and exhibited the cover notes. They asserted an express or implied term of the contracts that premiums and claims should be paid in London, and that demands for payment had been made without satisfactory answers. At first instance, the writ outside the jurisdiction was set aside on the ground, *inter alia*, that the plaintiffs failed to establish a good arguable claim. Allowing the plaintiffs' appeal against that decision, the Court of Appeal stated the plaintiffs had produced evidence that they were contracting parties and that monies were due which was sufficient. With regard to the alleged illegality issue set up by the defendant, it was not enough to conclude that there was a *prima facie* case of illegality; there would have to be grounds to conclude a strong probability that the offences had been committed.

Aviva Golden

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UK COMPANY NEWS

Co-operating on a voyage into uncharted territory

Andrew Jack unravels the complexities of the transatlantic administration of Maxwell Communication Corporation

LAST WEEK'S legal rulings on the control of Maxwell Communication Corporation mark an unprecedented attempt at transatlantic co-operation in insolvency practice - but one that represents, at best, the end of the beginning.

The courts have approved an interim order which allows MCC to be run under both UK administration and US Chapter 11 proceedings. Three partners in Price Waterhouse have been given authority to take over from the directors and run the holding company while developing a strategy for its future, in co-operation with a US court-appointed examiner.

MCC's creditors have the chance to object to the arrangement in the US courts on January 15. Even if the order is extended, the administrators face uncharted territory with any subsequent step they take.

"We've done all this work and now we've reached the beginning," says Mr. Colin Bird, one of the joint administrators, who can now start turning his attention to issues other than legal ones.

A draft agreement was hammered out at the start of last week and backed by the High Court in London. It was approved by Judge Tina Brozman in the US bankruptcy court in New York on Friday.

At its heart is the concept of "mutual recognition". Mr. Mark Homann, Mr. Colin Bird and Mr. Jonathan Phillips, of PW are allowed to operate as administrators to MCC much as they would under UK insolvency law, but they are also recognised by the US court.

At the same time, Mr. Richard Giffin, a partner with Hebb and Giffin, a Connecticut law firm, is the examiner, appointed under US bankruptcy law. He acts as an officer of the US court, and is also recognised in the UK courts.

The administrators are recognised as the "corporate governance" of MCC, and are effectively empowered to run the company. They are generally allowed to make disposals and obtain loans up to a value of £7m without further approval.

They may also investigate the financial dealings of the subsidiaries and dismiss or reduce the powers given to executives within the group.

However, to make disposals or arrange loans worth more than £7m they must seek the approval of the examiner. For disposals or loans of above £25m they must go directly to the US court for approval.

Within the MCC group, Macmillan and Official Airline

Sale of operating subsidiaries could take place soon

Price Waterhouse, administrators to Maxwell Communication Corporation, said yesterday that the sale of operating subsidiaries could take place soon following approval of its administration plan by a New York court last Friday, writes Richard Gourlay.

Mr. Jonathan Phillips, a joint administrator, said it would be only a matter of weeks before the first subsidiary could be sold.

An early candidate for sale was Macdonald, the UK publisher with imprints that include Sphere and Futura.

At least three groups were interested in Macdonald, all led by former employees of the publisher. The three were Simon & Schuster, the Paramount publishing company, a company called Headline, led by Mr. Tim Healey-Buchanan, and Orion, formed by Mr. Anthony Cheetham, formerly of Random Century, with Lord Weidenfeld.

Mr. Phillips said the administrators had had 70 enquiries about sales of subsidiaries but that he could not say how many were serious.

The administration plan approved by Judge Tina Brozman of the US bankruptcy court would lead to creditors holding a controlling majority of the equity in the reorganised company.

It would be formed around the core businesses of Macmillan, the school publishing company, and Official Airline Guides, MCC's main assets, Mr. Phillips said.

Mr. Peter Leister, who became chairman of MCC after Mr. Kevin Maxwell resigned in order to avoid conflicts of interest, had gone "off salary", Mr. Phillips said. He was, however, remaining to help look after the interests of pensioners who have been badly hit by the unauthorised transfer of cash from their pension funds to private Maxwell companies.

He said Price Waterhouse "had a handle" on where the main amounts of cash missing from MCC went. In particular, they were still trying to trace the shares of Berlitz, the languages and education company.

Guides, and 15 subsidiaries held by these two companies, are granted special status within the court order, where they are called the "M&O Group".

The order states that Mr. David Shaffer, chairman of both companies, should continue in his role overseeing M&O, but should not dispose or bankruptcy petitions without the approval of the

administrators and the examiner. If the administrators in turn want to place parts of the M&O group into UK insolvency proceedings, they must give reasonable notice to the examiner, and place these companies into parallel Chapter 11 proceedings where relevant.

They must also seek the examiner's approval if they have other plans for the M&O companies such as requesting

any of them to borrow funds or pledge any assets or reducing Mr. Shaffer's powers.

Separately, the order states that the examiner or the administrators are also empowered to employ an investment banker if they see the need, and the examiner can delegate some investigations functions to PW where there is no conflict of interest.

Mr. Bird says there will be

frequent meetings with the examiner, and progress reports probably every week. "I don't mind these arrangements as long as it helps things to go smoothly," he says.

Mr. Evan Flaschen, a partner in Hebb and Giffin, admits that the examiner has been given considerable powers, while more normally the function is confined to investigating allegations made to the US courts. "It's a hard role to understand," he says.

He stresses that the examiner, while appointed by the court, cannot take on the court's powers. For example, the administrators can still appeal to the US court if they disagree with the examiner's decision. "The examiner is more a form of quasi-management," he says.

While MCC is a UK-registered company, he says that the US courts claim jurisdiction when there are directly-owned assets or substantial receivables in the country. Although there are often clashes between the US and other national courts over jurisdiction in bankruptcy cases, particularly with Canada, he says: "This is the first consensual approach I am aware of."

MCC's creditors meet in London tomorrow to determine their reaction.

If they accept, the administrators could sell businesses during the coming weeks. If they try to keep the group, or parts of it, together, they have three months under UK insolvency law to draft a plan for approval by creditors. Under US bankruptcy law they have 120 days to propose an "exit strategy" to the courts.

"The same commercial plan will result, but the mechanics will be different in the two jurisdictions," says Mr. Bird. "I hope we can take it that if we get the right commercial plan we can find the mechanics to get it approved - although it won't be easy."

In the meantime, Chapter 11 requires regular formal meetings with creditors. While these are not required in the UK, Mr. Bird says most successful administrations have regular informal creditors' meetings to win their approval, so the process will involve little extra work. "We will try to dovetail the two," he says.

Mr. Flaschen adds: "What strikes me is that with all the legal differences this is a business solution. So far we have been able to persuade the two courts that it makes sense even though it is not normally done. There are so many issues to grapple with in the short term. But our focus now is January 15."

Prices for electricity delivered to the consumer for the electricity trading area in England and Wales

Trading on 08/01/92

10 Year	10 Year	10 Year	10 Year
contract	contract	contract	contract
0000	17.21	17.08	17.08
0100	17.12	17.06	17.06
0200	17.08	17.04	17.04
0300	17.04	17.00	17.00
0400	17.00	16.96	16.96
0500	16.96	16.92	16.92
0600	16.92	16.88	16.88
0700	16.88	16.84	16.84
0800	16.84	16.80	16.80
0900	16.80	16.76	16.76
1000	16.76	16.72	16.72
1100	16.72	16.68	16.68
1200	16.68	16.64	16.64
1300	16.64	16.60	16.60
1400	16.60	16.56	16.56
1500	16.56	16.52	16.52
1600	16.52	16.48	16.48
1700	16.48	16.44	16.44
1800	16.44	16.40	16.40
1900	16.40	16.36	16.36
2000	16.36	16.32	16.32
2100	16.32	16.28	16.28
2200	16.28	16.24	16.24
2300	16.24	16.20	16.20
2400	16.20	16.16	16.16

MCC Settlements Limited

NEWS DIGEST

Property Security hits £3m

HIGHER RENTAL income and dealing profits enabled Property Security Investment Trust to more than double pre-tax profits in the six months to end-September - from £1.42m to £2.9m.

Net property and investment income rose from £7.52m to £15.64m, while there were dealing profits of £48,000 compared to losses of £587,000.

All interest in respect of investment properties continued to be charged to revenue. As from April 1 this year all interest in respect of dealing activities will be treated similarly, instead of being capitalised.

Sales of investments in property and securities, amounting to £589,000 (£1.42m), were taken as extraordinary credits. Including those, earnings came to 2.27p (2.08p) and the interim dividend is stepped up from a scrip-adjusted 1.56p to 1.56p.

M&W passes £2m mark over year

M&W, which operates convenience stores, cash and carry and distribution warehouses, saw its pre-tax profit rise from £1.99m to £2.18m in the year ended September 29 1991.

Turnover moved up from £80.6m to £86.1m. Operating profit showed little change at £1.78m, exceptional income fell to £25,000 (£307,000) but net interest received rose to £338,000 (£27,000).

Earnings were 9.31p (9.74p) and the final dividend is 1.25p for a total of 2.26p (2p).

Conrad Ritblat restructure

Conrad Ritblat, the property surveying partnership headed by Mr. John Ritblat, has announced plans to incorporate into a limited partnership at the start of February.

The move is intended to give the company a more streamlined management structure and help it grow through acquisitions.

Mr. David Pickard, chief executive, said there would be an internal market for the shares which would allow senior staff

to take money out of the business when they retired. The shares would be distributed among the 33 partners.

● Chesterton, one of the UK's largest surveyors, has merged with De Groot Collis, a long-established London surveying firm.

Chesterton has issued De Groot Collis with 3.78m new ordinary shares, representing 10 per cent of its increased share capital.

Halma expands in US with \$10m buy

Halma, the Buckinghamshire-based safety and environmental technology group, is expanding in the US through the acquisition of Perma Pure Products of New Jersey.

An initial cash payment of \$5.6m (£3.82m), satisfied by a placing of new Halma shares, will be followed by further amounts totalling \$4.2m by January 1992.

In the 12 months to September 30 1991, Perma Pure achieved pre-tax profits of \$220,000 on turnover of \$5.24m. Asset value at acquisition was about \$1m.

Simon raises £6.3m from disposal

Simon Engineering, the environmental and industrial services group, is continuing its programme of concentrating on core activities with the disposal of Simon Container Machinery.

The business and certain assets of the operation, together with its US affiliate, have been sold for £6.3m cash to SBS Handling Systems, a company formed in January last year to acquire SCM's materials handling and conveying systems operation.

Petbow management in £13m buy-out

Management of the Petbow group, a manufacturer of diesel generator sets, has concluded a buy-out from FLS Industries, its Danish parent.

Financing for the deal - a total of £13m - has been led by 3i, the investment capital group. Barclays Development Capital, BZW Buy-Out Trust II and Bank of Scotland have also participated. The new group will be renamed Power Group International.

Person to person, wherever we go



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COMMODITIES AND AGRICULTURE

Bush aide warns EC over objections to Gatt text

By David Blackwell in Oxford

US FARMERS will not easily be convinced that the so-called Dunkel text for the Uruguay Round of negotiations in the General Agreement on Tariffs and Trade is sufficient for reforms to go ahead, the Oxford farming conference was told yesterday.

If Europe persisted in its objections to the text - proposed by Mr Arthur Dunkel, Gatt director-general, as a way out of the present deadlock - said Mr Gary Blumenthal, special assistant to President George Bush for agricultural trade and food assistance, "it would not let a time-frame drive the agreement." However, it would be an agreement in name only.

In a strong attack on the European Community's Common Agricultural Policy, he suggested that "poverty through dominance" was a more fitting theme for the conference than "prosperity through excellence".

"Prosperity through excel-

lence is thematically incomplete without substantial reform of government policies which reward the inefficient, pacify or misdirect the industrious and punish the inept," he said.

Pointing out that the EC was spending, directly and indirectly, \$100bn a year on agriculture, he said that government-supported prosperity for European farmers had meant impoverishment for farmers elsewhere in the world.

He said it was inexplicable to Americans that Europeans tolerated such high taxes to support the CAP. EC consumers had to spend 2.5 per cent of their incomes on food, compared with 12 per cent in the US.

"EC wheat prices are 60 per cent higher than the world price, barley and beef prices are nearly double and milk prices are nearly triple the world price," he said.

Not only did the EC block the admission of goods, it then used export subsidies to dump surpluses on the world market. This cost the US \$60m in 1989 and led to global losses of \$77m in agricultural trade, he said.

After Gatt reforms, EC farmers would capture their fair

share of a free world market. The conference had been far too inward looking. "I strongly urge you to look at the world market, not just the home market," he said.

However, if the Gatt talks failed, "I won't say I blame Europe but it is hard to accept that the blame lies on both sides of the Atlantic".

Mr Blumenthal rejected suggestions that the EC said one thing and did another, and that US subsidies were comparable to those in the EC.

He said US farmers had been enthusiastic about the Gatt talks in the early stages, but only a "quality" agreement would ensure that they could be seen to benefit without rekindling their enthusiasm now.

Mr David Harvey, of the Department of Agricultural Economics and Food Marketing at Newcastle University, said that volatile prices for world agricultural commodities could be put down mainly to the fact that 90 per cent of world trade was not free. This destabilised both the world market and the EC budget.

He urged farmers to take on board the clear message that market forces were here to stay in the agricultural industry.

LME turnover up 25% in 1991

By Kenneth Gooding, Mining Correspondent

THE LONDON Metal Exchange, the world's largest terminal market for physical metal, increased turnover by 25 per cent last year compared with 1990, its financial strength enabled the exchange to return some contract levy money to members.

Mr Martin Abbott, the LME's director of marketing, said yesterday the results showed "growing metals industry confidence" in the LME and that its services were valued just as much in recessionary times as when prices were rising.

The strength of the increase in metals markets turnover, from 12.62m to 15.94m lots, showed there was an underlying real increase in physical business as well as the cash came in recessionary times from traders rolling over stock in LME warehouses, he pointed out.

Mr Abbott said that booming LME business did not necessarily mean that its members were doing well.

Their commission incomes were based on the gross value of contracts, so they suffered when metals prices were low - as they have been for the past year.

The LME gave back to members 40 per cent of the money paid to the exchange in contract levies during the first

LME WAREHOUSE STOCKS (As at Monday's close)	
Tonnes	
Aluminium	+5,400 to 1,014,380
Copper	+2,700 to 358,020
Nickel	+25 to 128,575
Lead	+1,486 to 13,328
Zinc	+1,285 to 158,175
Tin	-15 to 13,555

nine months of 1991. Mr Abbott said the LME's cash reserves were high enough to meet statutory requirements "and there is no particular reason that the market should decline a profit and pay taxes on it. It makes more sense to push the money back to the members so that they can pay the tax".

Of the six metals traded on the LME, only tin, the most recently introduced contract, showed a fall in turnover last year. Turnover fell by 0.5 per cent from 361,156 lots (of five tonnes each) to 359,436 lots.

Zinc showed the biggest gain, up 39 per cent from 142m lots (of 25 tonnes each) to 155m, followed by aluminium, up 34 per cent from 3.9m lots (of 25 tonnes each) to 5.24m.

Turnover of the LME's "flagship" contract, copper, was up 20 per cent from 5.67m lots (of 25 tonnes) to 6.8m.

Lead turnover improved by 15 per cent, from 610,351 lots (of 25 tonnes) to 705,944 while nickel was up by 25 per cent,

from 572,970 lots (of six tonnes each) to 715,555.

Trading volume on the Tokyo Commodity Exchange for industry reached a record 14,948,159 lots last year, surpassing the previous high of 14,836,566 set in 1990, Reuters reports from Tokyo.

The cumulative volume of platinum futures in 1991 reached 5,402,596 lots, up 6.8 per cent from 1990, and silver futures rose 10.7 per cent to 1,057,598. Volume of gold futures, meanwhile, totalled 4,567,630 lots, down 33.5 per cent.

Trading of rubber futures totalled 2,167,283 lots, down 6.2 per cent, and wool futures reached 145,854, more than seven times higher than the previous year.

"The Tokyo's precious metal complex showed wild volatility last year, in the face of market-moving news such as the Gulf War in January and the coup attempt in the former Soviet Union in August," an exchange official said.

"Platinum futures, in particular, attracted panic selling from local investors in May, following the report that Nissan had developed a platinum-free auto catalyst."

"These motivated local investors and trade houses to trade actively."

Metals producers prepare for a grim year

The Soviet collapse is likely to help keep prices depressed, writes Kenneth Gooding

METALS producers are bracing themselves for another punishing year in 1992. Recovery in the US is faltering at a time when economic activity in the two remaining generators of growth - Germany and Japan - is slowing.

"The outlook for the traded metals is looking grim," says Mr Stephen Briggs, analyst with the Metals & Minerals Research Services consultancy group.

"Very little industrial growth can be expected in 1992 and a second year of depressed prices does not bode well for metals producers," he adds.

"In 1991 they could to some extent live off the fat from the previous three years of high prices. Now that fat has gone."

Base metals producers have so far seen London Metal Exchange prices drop by at least 39 per cent (for copper) and as much as 63 per cent (for nickel) from the peaks reached in 1989-90.

Producers once believed they were in good shape to weather the expected recession. They had used windfall profits gathered in 1989-90 to repair damaged balance sheets.

But when the recession came, they were not prepared. The two industries were low on inventories and the eastern European market was a great deal of excess metal. That took years to absorb after the economic recoveries began.

In isolation, the present downturn would have been enough. The two industries that use huge quantities of non-ferrous metals - automotive and construction - had an awful 1991 and remain in deep recession.

Car sales in the ten largest national markets fell by nearly 7 per cent in the first nine months of 1991; the equivalent figure for commercial vehicles was nearly 8.5 per cent. Meanwhile, construction activity in the 24 Organisation for Economic Co-operation and Development countries dropped by 4.5 per cent in the first nine months of 1991.

Mr Thomas Back, chief economist at Metallgesellschaft, the German metals and industrial group, points out that it would have been extremely difficult for producers to have moved any faster because of the lack of statistics available from the eastern block countries. "Their foreign trade figures are incomplete and their production and consumption statistics in part unobtainable. This applies especially to the former Soviet Union," he says.

For example, even though the Soviet Union was a member of the United Nations Study Group on lead and zinc, it never gave production figures.

There have been widespread complaints that the Soviets have been dumping metals in the west. These cannot be substantiated, suggests Mr Back, because London Metal Exchange prices are binding for almost all transactions, whether west-east or east-west, with only minor variations.

"However, it is true that supplies from the Soviet Union are not based on domestic cost calculations but solely on the need to earn foreign currency," he adds.

So perhaps the most important issue for metals producers in 1992 is: what can be expected from the former Soviet Union?

Mr Briggs at MMRs points out that the accelerating political break-up of the region makes forecasting well nigh impossible.

"But most of the same factors which led to the massive exports of the past two years, namely domestic demand collapsing faster than production and the desperate need for foreign exchange, will remain in place."

"Neither is metals consumption in eastern Europe likely to pick up in the short term. East-west trade flows will therefore almost certainly remain a bear-

ANALYSTS' AVERAGE PRICE FORECASTS FOR 1992 (US cents a lb for base metals, US dollars a troy ounce for precious metals)										
	Aluminium	Copper	Lead	Nickel	Tin	Zinc	Gold	Platinum	Silver	
Bilfinger-Berthold Metals	50-60	85-95	23-28	325-375	240-260	48-58	n/a	n/a	n/a	n/a
James Capel	58	105	28	380	n/a	55	400	400	435	435
Carr Kitchell & Alston	53	100	28	360	258	55	400	400	430	430
Economist Intelligence Unit	50	101	28.3	368	365	52.5	n/a	n/a	n/a	n/a
Merrill Lynch	50	105	28	400	325	53	360	360	410	410
Metallgesellschaft	58	104	28.5	360	281	63.5	n/a	n/a	n/a	n/a
Metals Bulletin Research	57	95	27.2	380	275	57	375	365	4	4
Metals & Minerals Research Services	55	100	27	370	270	55	375	390	4.50	4.50
Ord Minnett	58	105	30	405	290	55	360	390	4.45	4.45
Smith New Court	55	100	28	300	270	50	360	390	4	4
S.G. Warburg	50	100	28	300	270	50	375	395	4.05	4.05
1991 actual	58.1	106.1	25.3	370	254	50.7	382	376	4.07	4.07

Source for 1991 averages S.G. Warburg

more widely based.

Nevertheless, production and consumption of most of the traded metals would have been roughly in balance in 1991 if it had not been for the unexpectedly fast dissolution of the Soviet Union and its eastern block satellites, and the unforeseen impact that had on metals markets.

Eastern European imports of lead, tin and zinc dried up while the region's exports of aluminium, copper and nickel to the west grew at a frightening rate.

Could or should the west have been almost entirely responsible for depressing metals prices, particularly as so much of the eastern European material ended up by being highly visible in London Metal Exchange stocks?

Could or should the western producers have reacted more quickly by cutting output?

Mr Thomas Back, chief economist at Metallgesellschaft, the German metals and industrial group, points out that it would have been extremely difficult for producers to have moved any faster because of the lack of statistics available from the eastern block countries. "Their foreign trade figures are incomplete and their production and consumption statistics in part unobtainable. This applies especially to the former Soviet Union," he says.

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"But most of the same factors which led to the massive exports of the past two years, namely domestic demand collapsing faster than production and the desperate need for foreign exchange, will remain in place."

"Neither is metals consumption in eastern Europe likely to pick up in the short term. East-west trade flows will therefore almost certainly remain a bear-

ish influence [on metals prices] in 1992."

Mr Back is more optimistic. He suggests that the new republics cannot allow their domestic economies to continue to fall further into disrepair. Moves already are afoot in Russia to limit the export of some raw materials so that its own processing industries have enough to maintain production.

In addition, the Soviet energy situation is ever more precarious and reductions in energy-intensive production processes, such as the extraction of raw materials, cannot be ruled out, says Mr Back.

"This would probably lead to a cut in production of non-ferrous metals. It would also signify that the metal glut from the east had passed its peak."

East-west trade will not be the only factor affecting metals prices this year. Extremely low prices last year forced producers to make output cuts - all the traded metals but copper have been affected so far - and the full impact will be felt in 1992.

However, Mr Briggs of MMRs suggests that more production cuts will be needed in the coming months. "The onus will be on western producers to rein back their output in order to prevent stocks rising considerably further," he says.

Much also depends on the US economy. Economists

remain generally confident that it should recover enough this year to stimulate demand for metals, particularly because consumer stocks are very low.

Mr Phillip Crowson, chief economist at the RTZ Corporation, the world's largest mining company, points out, however, that although the US government will do its best in an election year to kick-start the economy, the impact will not be felt until the second half of 1992.

He says: "It is difficult to see any movement [in base metals prices] except downwards or sideways."

Mr Crowson adds the usual rider about the upheavals in the former Soviet Union, and also suggests "we should not forget China" - formerly a big importer of metals from the west.

"China might come back in a big way as a metals buyer," he says, recalling market rumours that the recent buoyancy in copper prices was based on Chinese purchases.

While China's growing industrialisation offers metals producers a glimmer of hope for 1992, Metallgesellschaft's Mr Back offers another. He suggests: "In view of the unpredictability of developments in the former Soviet Union, even a complete halt to its metal exports could unleash a price explosion."

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Sugar estimate cut, but by less than expected

WORLD SUGAR output in the 1991-92 crop year is forecast to reach 113.1m tonnes, raw value, according to F.O. Licht, the influential German statistics agency, in its second production estimate, reports Reuters.

This compares with a previous forecast for 1991-92 of 114.06m tonnes made last October and a revised 1990-91 output estimate of 113.76m tonnes.

All the figures are based on national crop year estimates. The announcement pushed

world sugar futures prices down in New York because the production forecast was higher than traders had expected.

"The estimate was down by almost 1m tonnes but we were looking for a downward revision of up to 2m tonnes," one analyst said. "The drop in the Cuban output numbers [that] we expected apparently didn't come through."

At the London Futures and Options Exchange, the May raw sugar position was down 30 to 23.95 a tonne in late afternoon trading.

Pakistan cotton crop up sharply

PAKISTAN'S cotton production totalled 8.2m bales (each of 375 lb) during the start of the 1991-92 season in September and January 1, up from 7m bales in the corresponding period of 1990, reports Reuters from Karachi.

The 1991-92 harvest, which will run till April, was likely to reach 11m bales, up from the 1990-91 record of 9.7m, said Mr Khwaja Mohammad Ilyas, acting chairman of the Pakistan Cotton Ginners' Association.

He said the state-run Cotton Export Corporation of Pakistan had purchased 741,021 bales, up from last year's 23,600 bales.

MINOR METALS PRICES

Prices supplied by Metal Bulletin magazine (last week's in brackets).

ANTIMONY: European free market 99.6 per cent, \$ per tonne, in warehouse, 1,650-1,750 (1,640-1,680).

BISMUTH: European free market, min. 99.99 per cent, \$ per lb, tonne lots in warehouse, 2,80-3.30 (same).

CADMIUM: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 1.55-1.65 (1.55-2.10).

CORAL: European free market, 99.5 per cent, \$ per lb, in warehouse, 32.00-34.00 (29.50-30.50).

MERCURY: European free market, min. 99.99 per cent, \$

per 76 lb flask, in warehouse, 120-135 (110-120).

MOLYBDENUM: European free market, drummed molybdenic oxide, \$ per lb Mo, in warehouse, 2.25-2.35 (2.20-2.30).

SELENIUM: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 4.80-5.40 (same).

TUNGSTEN ORE: European free market, standard minimum 65 per cent, \$ per tonne unit (10 kg) WO₃, cif, 59-67 (same).

VANADIUM: European free market, min. 98 per cent, \$ a lb V₂O₅, cif, 2.30-2.45 (same).

URANIUM: European free market, min. 99.99 per cent, \$

MARKET REPORT

MOST London Metal Exchange contracts reversed direction yesterday, with zinc, aluminium and tin regaining some of their recent losses and nickel surrendering some of its recent advance. Zinc had got off to a shaky start, after the announcement of another rise in LME warehouse stocks, but a subsequent rally was underpinned by trade buying. The cash position closed at \$1,128 a tonne, up \$11 on the day, after losing some of its rise in view of the continued erosion of supply tightness for February delivery. Nickel's setback, which took the cash position \$45 lower to \$7,290 a tonne, followed the

announcement of a substantial stock rise but dealers said the selling was a reaction against recent gains. They added that the likelihood of overhead resistance above \$7,400 (for three months delivery metal) had inhibited an early advance, triggered by a Canadian producer Falconbridge's recent statement that it was considering further output cuts. The copper market continued its recent downturn, though more slowly, with cash metal ending \$3.50 down at \$1,130.50 a tonne. Dealers said the market was depressed by the three months delivery metal's failure to hold above \$2,150 a tonne.

Compiled from Reuters

SUGAR - London FOEX (\$ per tonne)

Raw Close Previous High/Low

Mar 194.00 197.00 185.20 193.20

Apr 194.00 196.00 194.00 192.00

May 194.00 195.00 193.00 191.00

Jun 194.00 194.00 192.00 190.00

Jul 194.00 194.00 192.00 190.00

Aug 194.00 194.00 192.00 190.00

Sep 194.00 194.00 192.00 190.00

Oct 194.00 194.00 192.00 190.00

Nov 194.00 194.00 192.00 190.00

Dec 194.00 194.00 192.00 190.00

Jan 194.00 194.00 192.00 190.00

Feb 194.00 194.00 192.00 190.00

Mar 194.00 194.00 192.00 190.00

Apr 194.00 194.00 192.00 190.00

May 194.00 194.00 192.00 190.00

Jun 194.00 194.00 192.00 190.00

Jul 194.00 194.00 192.00 190.00

Aug 194.00 194.00 192.00 190.00

Sep 194.00 194.00 192.00 190.00

Oct 194.00 194.00 192.00 190.00

Nov 194.00 194.00 192.00 190.00

Dec 194.00 194.00 192.00 190.00

Jan 194.00 194.00 192.00 190.00

Feb 194.00 194.00 192.00 190.00

Mar 194.00 194.00 192.00 190.00

Apr 194.00 194.00 192.00 190.00

May 194.00 194.00 192.00 190.00

Jun 194.00 194.00 192.00 190.00

Jul 194.00 194.00 192.00 190.00

Aug 194.00 194.00 192.00 190.00

Sep 194.00 194.00 192.00 190.00

Oct 194.00 194.00 192.00 190.00

Nov 194.00 1

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BUILDING MATERIALS - Cont.									
Notes	1991/92	1992/93	1993/94	1994/95	1995/96	1996/97	1997/98	1998/99	1999/00
Aluminum Siding	1.10	1.12	1.14	1.16	1.18	1.20	1.22	1.24	1.26
Aluminum Windows	1.10	1.12	1.14	1.16	1.18	1.20	1.22	1.24	1.26
Asphalt Shingles	1.10	1.12	1.14	1.16	1.18	1.20	1.22	1.24	1.26
Brick	1.10	1.12	1.14	1.16	1.18	1.20	1.22	1.24	1.26
Concrete Blocks	1.10	1.12	1.14	1.16	1.18	1.20	1.22	1.24	1.26
Insulation	1.10	1.12	1.14	1.16	1.18	1.20	1.22	1.24	1.26
Roofing	1.10	1.12	1.14	1.16	1.18	1.20	1.22	1.24	1.26
Windows	1.10	1.12	1.14	1.16	1.18	1.20	1.22	1.24	1.26
Doors	1.10	1.12	1.14	1.16	1.18	1.20	1.22	1.24	1.26
Flooring	1.10	1.12	1.14	1.16	1.18	1.20	1.22	1.24	1.26
Paints	1.10	1.12	1.14	1.16	1.18	1.20	1.22	1.24	1.26
Plumbing	1.10	1.12	1.14	1.16	1.18	1.20	1.22	1.24	1.26
Electrical	1.10	1.12	1.14	1.16	1.18	1.20	1.22	1.24	1.26
HVAC	1.10	1.12	1.14	1.16	1.18	1.20	1.22	1.24	1.26
Roofing	1.10	1.12	1.14	1.16	1.18	1.20	1.22	1.24	1.26
Windows	1.10	1.12	1.14	1.16	1.18	1.20	1.22	1.24	1.26
Doors	1.10	1.12	1.14	1.16	1.18	1.20	1.22	1.24	1.26
Flooring	1.10	1.12	1.14	1.16	1.18	1.20	1.22	1.24	1.26
Paints	1.10	1.12	1.14	1.16	1.18	1.20	1.22	1.24	1.26
Plumbing	1.10	1.12	1.14	1.16	1.18	1.20	1.22	1.24	1.26
Electrical	1.10	1.12	1.14	1.16	1.18	1.20	1.22	1.24	1.26
HVAC	1.10	1.12	1.14	1.16	1.18	1.20	1.22	1.24	1.26
Roofing	1.10	1.12	1.14	1.16	1.18	1.20	1.22	1.24	1.26
Windows	1.10	1.12	1.14	1.16	1.18	1.20	1.22	1.24	1.26
Doors	1.10	1.12	1.14	1.16	1.18	1.20	1.22	1.24	1.26
Flooring	1.10	1.12	1.14	1.16	1.18	1.20	1.22	1.24	1.26
Paints	1.10	1.12	1.14	1.16	1.18	1.20	1.22	1.24	1.26
Plumbing	1.10	1.12	1.14	1.16	1.18	1.20	1.22	1.24	1.26
Electrical	1.10	1.12	1.14	1.16	1.18	1.20	1.22	1.24	1.26
HVAC	1.10	1.12	1.14	1.16	1.18	1.20	1.22	1.24	1.26
Roofing	1.10	1.12	1.14	1.16	1.18	1.20	1.22	1.24	1.26
Windows	1.10	1.12	1.14	1.16	1.18	1.20	1.22	1.24	1.26
Doors	1.10	1.12	1.14	1.16	1.18	1.20	1.22	1.24	1.26
Flooring	1.10	1.12	1.14	1.16	1.18	1.20	1.22	1.24	1.26
Paints	1.10	1.12	1.14	1.16	1.18	1.20	1.22	1.24	1.26
Plumbing	1.10	1.12	1.14	1.16	1.18	1.20	1.22	1.24	1.26
Electrical	1.10	1.12	1.14	1.16	1.18	1.20	1.22	1.24	1.26
HVAC	1.10	1.12	1.14	1.16	1.18	1.20	1.22	1.24	1.26
Roofing	1.10	1.12	1.14	1.16	1.18	1.20	1.22	1.24	1.26
Windows	1.10	1.12	1.14	1.16	1.18	1.20	1.22	1.24	1.26
Doors	1.10	1.12	1.14	1.16	1.18	1.20	1.22	1.24	1.26
Flooring	1.10	1.12	1.14	1.16	1.18	1.20	1.22	1.24	1.26
Paints	1.10	1.12	1.14	1.16	1.18	1.20	1.22	1.24	1.26
Plumbing	1.10	1.12	1.14	1.16	1.18	1.20	1.22	1.24	1.26
Electrical	1.10	1.12	1.14	1.16	1.18	1.20	1.22	1.24	1.26
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Flooring									

Abbey Unit Tst Mngers (1000)H
80 Holmehurst Rd, Bournemouth
125-A, Bournemouth **0345 717373**

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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar remains under pressure

THE DOLLAR remained under pressure on the foreign exchange markets yesterday, stabilising against the D-Mark but falling back against the Japanese yen before finding late support in London.

The focus on the yen/dollar exchange rate came as US President George Bush and US Secretary of State James Baker, arrived in Tokyo for talks with Japanese ministers.

Dealers commented that the two sides may agree a controlled devaluation of the dollar against the yen as a means of moderating the US trade deficit with Japan. Some analysts expect the authorities to target a rate of around 120.

Against this background, the dollar slipped in the Eastern trading, ending in Tokyo at ¥123 from a ¥124.05 close in London on Monday. During the Tokyo day the US currency fell below ¥123 for the first time in three years.

In European trading the weak tone continued, with the dollar declining to ¥122.75. But a late bout of profit-taking pushed the Japanese currency down and the dollar finished at ¥124.25 in London, before dipping to ¥123.90 in New York.

The yen/D-Mark exchange rate also attracted significant trading volume, with the German unit firming from ¥81.60 to ¥81.83 during the day.

The US currency was less volatile against the D-Mark, following a substantial fall on Monday. In Tokyo the dollar closed at DM1.5180, from a DM1.5190 close in London on Monday. In Europe the dollar tested technical support at DM1.5190 before rallying to end at DM1.5195 in London. In New York it fell to DM1.5065.

However, analysts are expecting the dollar to weaken further against the D-Mark and other European currencies later this week if economic statistics show the US economy to be weakening.

If weak non-farm employment figures are released on Friday and poor producer price inflation figures tomorrow, this could prompt a further easing of US monetary conditions and a flight of international funds out of US financial assets.

Elsewhere, sterling slipped further against the D-Mark but remained above its "floor"

within the European exchange rate mechanism.

From a close of DM2.85 on Monday, sterling eased overnight in Tokyo to open at around DM2.8475 in London due to a weakening of the Spanish peseta, the strongest currency in the ERM.

Analysts noted that sterling fell in line with its permitted lower limit against the D-Mark within the ERM. The floor moved from around DM2.8470 on Monday to DM2.8408 yesterday due to a weakening of the Spanish peseta, the strongest currency in the ERM.

As the permitted floor moved lower, currency traders could push the pound down without the risk of being caught by concerted central bank intervention.

Sterling also suffered from press reports that Mrs Margaret Thatcher, the former prime minister, is in favour of a devaluation of the UK currency within the ERM.

EMS EUROPEAN CURRENCY UNIT RATES

Currency	Unit	% Change	% Spread	Difference
Spanish Peseta	133.63	-0.08	3.57	33
Belgian Franc	20.36	-0.01	3.62	44
Dutch Guilder	2.36	-0.01	3.62	44
French Franc	6.55	-0.01	3.62	44
Italian Lira	2036.27	-0.01	3.62	44
Portuguese Escudo	200.48	-0.01	3.62	44
Spanish Peseta	133.63	-0.08	3.57	33
Belgian Franc	20.36	-0.01	3.62	44
Dutch Guilder	2.36	-0.01	3.62	44
French Franc	6.55	-0.01	3.62	44
Italian Lira	2036.27	-0.01	3.62	44
Portuguese Escudo	200.48	-0.01	3.62	44

Central rates set by the European Commission. Currencies are in descending relative strength. Percentage changes are for the day. A positive change denotes a weak currency. The percentage difference between the actual market and the central rate for a currency, and the maximum permitted deviation of the currency's market rate from its central rate.

Adjustment: Sterling from 1991.

POUND SPOT - FORWARD AGAINST THE POUND

	1990				1991				1992				1993				1994			
US	1,876	1,885	2	1,878	1,870	8	1,862	1,833	29	1,825	1,818	7	1,811	1,804	7	1,797	1,790	7		
Canada	1,175	1,175	0	1,175	1,175	0	1,175	1,175	0	1,175	1,175	0	1,175	1,175	0	1,175	1,175	0		
Belgium	3,147	3,123	24	3,117	3,207	90	3,297	3,387	90	3,477	3,567	90	3,657	3,747	90	3,837	3,927	90		
France	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0		
Germany	2,962	2,955	7	2,948	2,941	7	2,934	2,927	7	2,920	2,913	7	2,906	2,899	7	2,892	2,885	7		
Italy	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0		
Spain	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0		
UK	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0		
Japan	11,181	11,292	111	11,403	11,514	111	11,625	11,736	111	11,847	11,958	111	12,069	12,180	111	12,291	12,402	111		
France	9,105	9,135	30	9,165	9,195	30	9,225	9,255	30	9,285	9,315	30	9,345	9,375	30	9,395	9,425	30		
Germany	2,962	2,955	7	2,948	2,941	7	2,934	2,927	7	2,920	2,913	7	2,906	2,899	7	2,892	2,885	7		
Italy	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0		
Spain	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0		
UK	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0		
Japan	11,181	11,292	111	11,403	11,514	111	11,625	11,736	111	11,847	11,958	111	12,069	12,180	111	12,291	12,402	111		
France	9,105	9,135	30	9,165	9,195	30	9,225	9,255	30	9,285	9,315	30	9,345	9,375	30	9,395	9,425	30		
Germany	2,962	2,955	7	2,948	2,941	7	2,934	2,927	7	2,920	2,913	7	2,906	2,899	7	2,892	2,885	7		
Italy	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0		
Spain	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0		
UK	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0		
Japan	11,181	11,292	111	11,403	11,514	111	11,625	11,736	111	11,847	11,958	111	12,069	12,180	111	12,291	12,402	111		
France	9,105	9,135	30	9,165	9,195	30	9,225	9,255	30	9,285	9,315	30	9,345	9,375	30	9,395	9,425	30		
Germany	2,962	2,955	7	2,948	2,941	7	2,934	2,927	7	2,920	2,913	7	2,906	2,899	7	2,892	2,885	7		
Italy	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0		
Spain	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0		
UK	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0		
Japan	11,181	11,292	111	11,403	11,514	111	11,625	11,736	111	11,847	11,958	111	12,069	12,180	111	12,291	12,402	111		
France	9,105	9,135	30	9,165	9,195	30	9,225	9,255	30	9,285	9,315	30	9,345	9,375	30	9,395	9,425	30		
Germany	2,962	2,955	7	2,948	2,941	7	2,934	2,927	7	2,920	2,913	7	2,906	2,899	7	2,892	2,885	7		
Italy	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0		
Spain	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0		
UK	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0		
Japan	11,181	11,292	111	11,403	11,514	111	11,625	11,736	111	11,847	11,958	111	12,069	12,180	111	12,291	12,402	111		
France	9,105	9,135	30	9,165	9,195	30	9,225	9,255	30	9,285	9,315	30	9,345	9,375	30	9,395	9,425	30		
Germany	2,962	2,955	7	2,948	2,941	7	2,934	2,927	7	2,920	2,913	7	2,906	2,899	7	2,892	2,885	7		
Italy	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0		
Spain	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0		
UK	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0		
Japan	11,181	11,292	111	11,403	11,514	111	11,625	11,736	111	11,847	11,958	111	12,069	12,180	111	12,291	12,402	111		
France	9,105	9,135	30	9,165	9,195	30	9,225	9,255	30	9,285	9,315	30	9,345	9,375	30	9,395	9,425	30		
Germany	2,962	2,955	7	2,948	2,941	7	2,934	2,927	7	2,920	2,913	7	2,906	2,899	7	2,892	2,885	7		
Italy	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0		
Spain	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0		
UK	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0		
Japan	11,181	11,292	111	11,403	11,514	111	11,625	11,736	111	11,847	11,958	111	12,069	12,180	111	12,291	12,402	111		
France	9,105	9,135	30	9,165	9,195	30	9,225	9,255	30	9,285	9,315	30	9,345	9,375	30	9,395	9,425	30		
Germany	2,962	2,955	7	2,948	2,941	7	2,934	2,927	7	2,920	2,913	7	2,906	2,899	7	2,892	2,885	7		
Italy	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0		
Spain	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0		
UK	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0		
Japan	11,181	11,292	111	11,403	11,514	111	11,625	11,736	111	11,847	11,958	111	12,069	12,180	111	12,291	12,402	111		
France	9,105	9,135	30	9,165	9,195	30	9,225	9,255	30	9,285	9,315	30	9,345	9,375	30	9,395	9,425	30		
Germany	2,962	2,955	7	2,948	2,941	7	2,934	2,927	7	2,920	2,913	7	2,906	2,899	7	2,892	2,885	7		
Italy	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0		
Spain	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0		
UK	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0		
Japan	11,181	11,292	111	11,403	11,514	111	11,625	11,736	111	11,847	11,958	111	12,069	12,180	111	12,291	12,402	111		
France	9,105	9,135	30	9,165	9,195	30	9,225	9,255	30	9,285	9,315	30	9,345	9,375	30	9,395	9,425	30		
Germany	2,962	2,955	7	2,948	2,941	7	2,934	2,927	7	2,920	2,913	7	2,906	2,899	7	2,892	2,885	7		
Italy	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0		
Spain	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0		
UK	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0		
Japan	11,181	11,292	111	11,403	11,514	111	11,625	11,736	111	11,847	11,958	111	12,069	12,180	111	12,291	12,402	111		
France	9,105	9,135	30	9,165	9,195	30	9,225	9,255	30	9,285	9,315	30	9,345	9,375	30	9,395	9,425	30		
Germany	2,962	2,955	7	2,948	2,941	7	2,934	2,927	7	2,920	2,913	7	2,906	2,899	7	2,892	2,885	7		
Italy	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0		
Spain	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0		
UK	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0		
Japan	11,181	11,292	111	11,403	11,514	111	11,625	11,736	111	11,847	11,958	111	12,069	12,180	111	12,291	12,402	111		
France	9,105	9,135	30	9,165	9,195	30	9,225	9,255	30	9,285	9,315	30	9,345	9,375	30	9,395	9,425	30		
Germany	2,962	2,955	7	2,948	2,941	7	2,934	2,927	7	2,920	2,913	7	2,906	2,899	7	2,892	2,885	7		
Italy	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0	1,876	1,876	0		
Spain	1,876	1,87																		

[illegible]

CANADA

Index	Stock	High	Low	Close	Chng	Index	Stock	High	Low	Close	Chng	Index	Stock	High	Low	Close	Chng
78900	Corst Sec	820.15	20.1	20.1	+0.1	5000	Lavon Mar	59.1	8.1	8.1	-	47000	StamCo	512.1	12.1	12.1	+0.1
5400	Canada	58.1	7.1	7.1	+0.1	39000	Labov	51.1	16.1	16.1	+0.1	21000	Scotco	170	180	180	+0.1
13000	Crown	17.1	7.1	7.1	+0.1							6000	Scotco	191.1	19.1	19.1	+0.1
3000	Danlon	24	24	24	+0.1	50000	Wheatside	58.1	8.1	8.1	+0.1	40000	Scotco	191.1	19.1	19.1	+0.1
4000	Darlan	35.1	5.1	5.1	+0.1	7500	Dea Corp	51.1	21.1	21.1	+0.1	8000	Scotco	191.1	19.1	19.1	+0.1
22400	Dominion	517.1	17.1	17.1	+0.1	15000	Magna	51.1	21.1	21.1	+0.1	40000	Scotco	191.1	19.1	19.1	+0.1
70100	Dominion	517.1	17.1	17.1	+0.1	14000	Maj L	517.1	17.1	17.1	+0.1	20000	Sherrill	52.1	30	30	+0.1
5000	Dominion	517.1	17.1	17.1	+0.1	20000	Ment TST	52.1	20.1	20.1	+0.1	18000	Sherrill	52.1	30	30	+0.1
1800	Dom Int	54.1	40.1	40.1	+0.1	4100	Mark Res	58.1	8.1	8.1	+0.1	800	Sherrill	518.1	18	18	+0.1
10000	Durand	20.1	20.1	20.1	+0.1	20000	MDS Hls	517.1	17.1	17.1	+0.1	1500	Sherrill	517.1	17	17	+0.1
28900	Empire	58.1	8	8	+0.1	20000	MDS Hls	517.1	17.1	17.1	+0.1	10000	Sherrill	517.1	17	17	+0.1
700	Empire Ltd	40.1	40.1	40.1	+0.1	4000	Midco	104	10.1	10.1	+0.1	8000	Sherrill	517.1	17	17	+0.1
20000	Empire	512.1	12.1	12.1	+0.1	8000	Mineco	516.1	16.1	16.1	+0.1	10000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	4000	Midco	104	10.1	10.1	+0.1	8000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	8000	Mineco	516.1	16.1	16.1	+0.1	10000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	4000	Midco	104	10.1	10.1	+0.1	8000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	8000	Mineco	516.1	16.1	16.1	+0.1	10000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	4000	Midco	104	10.1	10.1	+0.1	8000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	8000	Mineco	516.1	16.1	16.1	+0.1	10000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	4000	Midco	104	10.1	10.1	+0.1	8000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	8000	Mineco	516.1	16.1	16.1	+0.1	10000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	4000	Midco	104	10.1	10.1	+0.1	8000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	8000	Mineco	516.1	16.1	16.1	+0.1	10000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	4000	Midco	104	10.1	10.1	+0.1	8000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	8000	Mineco	516.1	16.1	16.1	+0.1	10000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	4000	Midco	104	10.1	10.1	+0.1	8000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	8000	Mineco	516.1	16.1	16.1	+0.1	10000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	4000	Midco	104	10.1	10.1	+0.1	8000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	8000	Mineco	516.1	16.1	16.1	+0.1	10000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	4000	Midco	104	10.1	10.1	+0.1	8000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	8000	Mineco	516.1	16.1	16.1	+0.1	10000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	4000	Midco	104	10.1	10.1	+0.1	8000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	8000	Mineco	516.1	16.1	16.1	+0.1	10000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	4000	Midco	104	10.1	10.1	+0.1	8000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	8000	Mineco	516.1	16.1	16.1	+0.1	10000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	4000	Midco	104	10.1	10.1	+0.1	8000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	8000	Mineco	516.1	16.1	16.1	+0.1	10000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	4000	Midco	104	10.1	10.1	+0.1	8000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	8000	Mineco	516.1	16.1	16.1	+0.1	10000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	4000	Midco	104	10.1	10.1	+0.1	8000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	8000	Mineco	516.1	16.1	16.1	+0.1	10000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	4000	Midco	104	10.1	10.1	+0.1	8000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	8000	Mineco	516.1	16.1	16.1	+0.1	10000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	4000	Midco	104	10.1	10.1	+0.1	8000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	8000	Mineco	516.1	16.1	16.1	+0.1	10000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	4000	Midco	104	10.1	10.1	+0.1	8000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	8000	Mineco	516.1	16.1	16.1	+0.1	10000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	4000	Midco	104	10.1	10.1	+0.1	8000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	8000	Mineco	516.1	16.1	16.1	+0.1	10000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	4000	Midco	104	10.1	10.1	+0.1	8000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	8000	Mineco	516.1	16.1	16.1	+0.1	10000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	4000	Midco	104	10.1	10.1	+0.1	8000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	8000	Mineco	516.1	16.1	16.1	+0.1	10000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	4000	Midco	104	10.1	10.1	+0.1	8000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	8000	Mineco	516.1	16.1	16.1	+0.1	10000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	4000	Midco	104	10.1	10.1	+0.1	8000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	8000	Mineco	516.1	16.1	16.1	+0.1	10000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	4000	Midco	104	10.1	10.1	+0.1	8000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	8000	Mineco	516.1	16.1	16.1	+0.1	10000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	4000	Midco	104	10.1	10.1	+0.1	8000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	8000	Mineco	516.1	16.1	16.1	+0.1	10000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	4000	Midco	104	10.1	10.1	+0.1	8000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	8000	Mineco	516.1	16.1	16.1	+0.1	10000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	4000	Midco	104	10.1	10.1	+0.1	8000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	8000	Mineco	516.1	16.1	16.1	+0.1	10000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	4000	Midco	104	10.1	10.1	+0.1	8000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	8000	Mineco	516.1	16.1	16.1	+0.1	10000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	4000	Midco	104	10.1	10.1	+0.1	8000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	8000	Mineco	516.1	16.1	16.1	+0.1	10000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	4000	Midco	104	10.1	10.1	+0.1	8000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	8000	Mineco	516.1	16.1	16.1	+0.1	10000	Sherrill	517.1	17	17	+0.1
30000	Empire	512.1	12.1	12.1	+0.1	4000	Midco	104	10.1	10.1	+0.1	8000	Sherrill	517.1	17	17	+0.1
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NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Continued on next page

NASDAQ NATIONAL MARKET

470 pm prices January 2

Stock	PV	Size	High	Low	Last	Chng	Stock	PV	Size	High	Low	Last	Chng	Stock	PV	Size	High	Low	Last	Chng
Albano's	0.25	585	30.0	29.0	29.0	-1.0	Dr Tech	0.20474	47	91.5	91.5	91.5	0.0	LDGS	0.44	284	27.5	27.5	27.5	0.0
ADC Corp	0.148	448	14.0	13.5	13.5	-0.5	Dr Tech	0.12	12	189.1	111.5	111.5	0.0	LDGS	0.12	77	399.74	27.5	27.5	0.0
Adco	0.12	100	12.0	11.5	11.5	-0.5	Dr Tech	0.12	12	189.1	111.5	111.5	0.0	LDGS	0.12	77	399.74	27.5	27.5	0.0
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Adco	0.12	100	12.0	11.5	11.5	-0.5	Dr Tech	0.12	1											


-1 1/2	Home Oils	15	56 1/2	15 1/2	15 1/2	OrthoServ	80	638	36 1/2	35 1/2	35 1/2	
-1 1/2	Home Oils	487	1792	4 1/2	3 1/2	Oshap		318	4 1/2	44 1/2	4 1/2	-1 1/2
-1	Home Inds	0.35	15	44	19 1/2	Ortho 8	0.41	12	1652	30 1/2	28	28
						Ortho 1	0.53	163	173	14 1/2	14	14 1/2

470 pm prices January 2

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1. **Introduction**

AMERICA

Blue chips consolidate gains but Dow registers new high

Wall Street

ALTHOUGH secondary stocks powered to new highs yesterday, there was little movement in the broader market, where share prices were mixed as investors consolidated some of the big gains earned during the recent rally, writes Patrick Harrington in New York.

At the close the Dow Jones Industrial Average was up 4.70 at 3,204.83, a new record for the index. The more broadly based Standard & Poor's 500 finished down 0.56 at 417.40, but the Nasdaq composite of over-the-counter stocks reached yet another all-time peak, finishing 4.39 higher at 602.29. Turnover on the New York SE totalled 253m shares.

The Dow has risen almost 300 points in the past two weeks, so it came as no surprise when the rally ran out of steam in the first two days of this week. As for whether the impressive winning streak had been broken completely or just interrupted, the balance of opinion among analysts was that further, if less spectacular, gains would be made over the coming weeks. Meanwhile, demand for secondary, growth-oriented, stocks showed no

signs of abating. Compag moved ahead \$3 to \$34 in active trading after the computer group said world-wide orders for its portable 486C personal computer had exceeded expectations. This rare piece of good news from the computer industry lifted others in the sector, with IBM climbing 82¢ to \$94 and Digital Equipment adding \$1 1/4 to \$90 1/4.

Sbarro jumped 55¢, or 14 per cent, to \$44 1/4, on the American Stock Exchange after Morgan Stanley, the brokerage house, upgraded its rating of the stock and put the Italian restaurant chain on its list of recommended growth stocks. Sears slipped 3/4 to \$38 1/4 after the giant stores group announced that it was cutting 7,000 jobs from its workforce, although the company said the plan would not involve any layoffs.

Gap, one of the few successful retailers during the recession, fell 3/4 to \$56 1/4 after Goldman Sachs was reported to have cut its price to \$55. On the over-the-counter market, Bioplasty declined 3/4 to \$4 1/4 in a delayed reaction to Monday's decision by the Food and Drug Administration to

urge doctors to stop using silicone breast implants until new information on their safety was assessed. Bioplasty is one of the main producers of the implants, as is Mentor which, after falling sharply on Monday, actually rose 3/4 to \$12 1/4. DNA Plant Technology soared \$4 to \$8 1/4 on news of a venture with Du Pont which is supplying a new form of Canola oil to the snack food business of Anheuser-Busch.

Canada

TORONTO declined in moderate trading, with gold stocks leading the way. The composite index ended 11.8 off at 3,512.9 and falls held an edge over rises by 316 to 297. Volume came to 218m shares, up from Monday's 22m. Ten of 14 stock groups closed lower, with the gold group down 1.6 per cent. Placer Dome, the most heavily weighted stock in the group, dipped 3/4 to C\$11 1/4. The pipelines group had the day's highest increase, 1.6 per cent. Silex "A" jumped 50 cents to C\$2.50. The company said it has agreed to sell its Quebec convenience store assets to Alimentation Couche-Tard Inc for an undisclosed sum.

Asset allocators explore the bond markets

US and Japanese interest rate cuts have led to second thoughts, says Richard Waters

Fund managers returning to work this week have been greeted with a conundrum. Traditionally, the new year prompts a reassessment of investment weightings. It is a time when asset allocators come into their own, determining the relative weightings of equities, bonds, property and other investments in their portfolios.

With the US and Japan lowering short-term interest rates at the tail-end of the old year, however, many of the strategy reviews undertaken in the closing weeks of 1991 already look out of date. In particular, the rise in share prices has already removed some of the attraction from equity markets which may have seemed cheap in historic terms.

That "cheapness" is most commonly expressed in terms of the ratio of bond yields to those on equities. For most major economies, that ratio was close to or below its average for the last decade as 1991 drew to a close, appearing to suggest that there was room for share prices to rise, accord-

ing to research from Smith New Court, the UK securities house.

After the severe volatility in the US and the UK in 1987, which had seen yield ratios climb way out of line with historic norms before plunging sharply in the stock market crash, the ratio had continued to move lower in the following years. The UK, in particular, with a ratio below 2.0, looked undervalued compared to recent years. Similar sharp falls had been seen in Japan and Germany since early 1990, as interest rates moved up in anticipation of the inflationary threat in both countries.

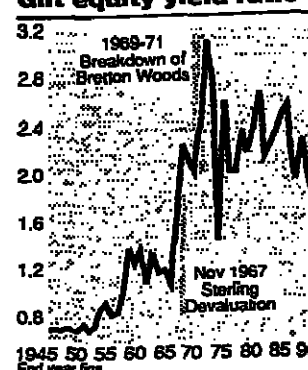
But recent historic parallels may be of little relevance in the years ahead. Most investors are betting on the fact that inflation has been linked in the major economies for the time being, and is set to fall in the coming 12 months. That view holds particularly for the European Community, where Germany's pre-Christmas rate rise seems to have set the tone for a low-growth, low-inflation period ahead. Against that

background, yield ratios could be set to fall to a new range.

The chart, showing the bond/equity yield ratio for the UK, illustrates how the ratio moved into a new range in the 1970s as inflation took hold and the Bretton Woods fixed exchange rate system broke down (being based on year-end figures, it does not show the sharp rise and fall during 1987). If investors believe in low inflation ahead, the ratio could fall back to pre-1970 levels, suggesting a return to a greater degree of fixed income investment, argues Mr Peter Lyon of Smith New Court.

That argument, expressed in different forms, has been the dominant theme in many recent investment analyses. The strongest opponent of this theory is Mr Sushil Wadhvani of Goldman Sachs, who argues that the yield ratio does not generally move with inflation, in spite of the 1970s experience. This is a minority view, however, and the consensus points to a greater interest in bond markets, although investment managers are not argu-

Gilts equity yield ratio



under-investment in fixed income assets has been made on the assumption that the equity returns of the 1980s will not be repeated. "It is too simplistic to talk about the 1980s against the 1990s," says Mr Sandland. "But by the end of the century, the 1980s will be seen as an eccentric decade for equity returns." He adds: "Our view is that over the next couple of years or so, returns on bonds and equities are likely to be roughly similar. Investment houses sold on the attraction of equities agree that bond markets are set for a sustained rally. As Warburg Securities points out, falling inflation, adequate fiscal discipline and the scope for falls in real bond yields, particularly in the coming year, all point to good returns. But Warburg adds: "To bet against equities is taking a very serious bet against history. Even in the low-growth, low-inflation late 1990s, equities outperformed bonds comfortably. It would take a severe change of circumstances to shift many fund managers from this view."

Merrill sees Dow 1992 peak of 3,400

WALL STREET'S momentum is so great, said Merrill Lynch's chief market analyst Mr Robert Farrell yesterday, that the current phase of "urgent buying" may well last until early February, even though the US market is overvalued, writes Peter Martin.

Mr Farrell, speaking in London, said that one interpretation of the current "stampede" is that it is a "classic blow-off" to a 15-year bull market. If that is so, the market might go up a lot better than it has in the past, but he added that he does not see it in 1993-94.

From March to November last year, the US market saw a continued strong performance from growth companies such as the biotechnol-

ogy industry, which offset weakness in cyclical capital goods and technology companies. The market's reaction has been across the board. However, Mr Farrell said that the economic conditions which favor growth stocks do not favor cyclical, and vice versa, so "it seems safe to assume that both groups cannot do well together in 1992 once the present stampede ends".

Changing economic conditions could lead to a better relation, and perhaps absolute, performance by cyclical stocks, he added. Such a scenario would limit the market's upside in 1992, to perhaps 3,400 on the Dow, with greater volatility than last year.

TURNOVER remained light on the Continent as investors considered their options for 1992, writes Our Markets Staff.

PARIS ran into profit-taking after its Christmas rally but ended up the day's lowest level. The CAC 40 index went as low as 1,771.83 before closing 8.84 down at 1,778.73. Turnover was estimated at FF1.65bn after Monday's FF1.75bn. Foreigners were conspicuous by their absence.

Euro Disney was one of the day's most active stocks, falling FF3 to FF148 with 625,100 shares traded, on active profit-taking after its recent rise. However, brokers were still positive on the stock. SG Warburg has issued a "buy" note on the Euro Disney convertible.

Oil and engineering shares were also lower, with Total losing FF25 to 1,017 and Alcatel down FF11 to FF54.

FRANKFURT again found itself with nothing to bite on and the DAX index fell 10.87 to 1,582.45 after a 3.72 decline to 1,586.25 in the previous session. Volume rose from DM3bn to DM3.5bn.

Dealers said that after a limited acknowledgment of the spurt on Wall Street, which helped holders of German shares adjust to year-end capital gains tax positions, the market was reverting to normal - which, said one, would mean it would follow the Dow on the downgrade much more comfortably than it had done in the recent rally.

There was price movement in carmakers where Daimler fell DM2 to DM74 and Porsche put DM8.50 to DM75 on the recent weakness of the dollar. VW dropped another DM6 to DM22, leaving it DM14.60 lower over the last three sessions. Most of the decline has followed the weekend revelation that output of VW's Golf model is likely to have fallen by 100,000 units last year, due to the change-over to a new design.

MILAN saw some interest in

SOUTH AFRICA

INDUSTRIALS built on Monday's gains, the index adding 17 to 4,273. The all-gold index closed at 1,182, up 14 and the overall index added 14 to 4,693. De Beers added 70 cents firmer at R91.75 but off an early high of R92.25.

Paris eases back in light continental volume

FT-SE Eurotrack 100 - Jan 7									
Hourly changes									
Open	10 am	11 am	12 pm	1 pm	2 pm	3 pm	close		
1087.90	1087.77	1087.49	1087.14	1086.02	1086.78	1086.22	1086.06		
Day's High 1088.32				Day's Low 1085.62					
Jan 6	1082.05	Jan 7	1087.01	Jan 2	1078.19	Dec 31	1079.41	Dec 30	1085.54

Base value 1000 (20/10/89, 1 point).

banking and telecommunications stocks but trading was thin despite the return of traders and fund managers from holiday. The Comit index rose 6.48 to 514.29 in turnover estimated at not more than Friday's L46.2m. The bourse was closed yesterday.

Trading was hampered by the teething problems of the new trading houses or Sims which came into operation at the start of this year. Italian investment fund data for December were hardly encouraging, with both equity and mixed funds continuing to suffer from redemptions.

Mediobanca, which has been

recommended as a "buy" by Goldman Sachs, rose L490 to L14,200. The broker expects the bank's earnings to grow by 23 per cent in 1992 after a 5 per cent decline in 1991. Among telecoms, Stet rose L70 to L1,170.

AMSTERDAM ended a dull session mixed to easier. The CSE Tenders index closed at 113.4, down 0.2 on the day.

The trading company Hagemeyer added F13 to F126.50 in response to the company's New Year message that there would be a big rise in 1991 earnings per share from 1990's F12.59. Wessanen added F1.50 to F162.50 after the company said

that 1991 earnings per share are likely to be 16 per cent higher than in 1990.

ZURICH ended above its lows as the Credit Suisse index fell 3.9 to 455.7, and turnover to pre-holiday levels. Industrials stayed in focus with the watchmaker, SMH, bucking the trend, its certificates closing SF20 better at SF700.

MADRID saw the general index 3.03 higher at 246.68. Banks and utilities led the upward in volume of around Pta12bn against Pta8bn last Friday.

STOCKHOLM produced a spike in turnover, which rocketed from SKR25m to an all-time high of SKR1.26bn. This was attributed to Sandvik's sale of its entire 10.1 per cent stake in investment AB Bahco to the holding company Industrivärden.

The Affarsvärlden General index closed 6.8 higher at 928.3. Bahco unrestricted B shares closed at SKR275, in line with the sweetened bid made by Industrivärden for all out-

standing Bahco Bs.

COPENHAGEN continued its modest, but consistent upward with the CSE index L32 higher at 359.65 and the biotech favourite, Novo Nordisk, among the leaders with a DKR3 rise to DKR56.

OSLO slid on profit-taking, the all-share index closing 1.92 lower at 430.95, reflecting declines in the industry and shipping indices and another minor recovery in banks. VIENNA rose in lively trading as domestic and foreign investors picked up bargains after the sustained decline in the latter part of 1991. The ATX index jumped 20.72 or 2.3 per cent to 922.58.

BRUSSELS continued to focus on the decline in the BIF rose BF30 to BF1.292 with a heavy 68,800 shares traded following the sale of its 30 per cent stake in a chain of pizza restaurants in Belgium and Holland. Delhaize eased BF20 to BF6.69. The Bel-20 index closed 1.48 higher at 1,108.01 in turnover of BF658m.

ASIA PACIFIC

Profit-taking causes Nikkei to retreat in quiet trading

Tokyo

PROFIT-TAKING pushed the Nikkei average back in quiet trading yesterday after Monday's 3.6 per cent gain, writes Shoko Terazawa in Tokyo.

The Nikkei closed 284.79 off at 23,588.39, after a high in the morning of 23,901.89 and a low of 23,514.28. Volume came to 220m shares, against 180m in Monday's half-day session.

Declines led rises by 631 to 306, with 143 issues unchanged. The Topix index of all first section stocks lost 15.76 to 1,746.57 and, in London, the ISE/Nikkei 50 index shed 3.30 to 1,322.35.

A stronger yen and lower bond yields failed to encourage investors. Hopes that the fall in short-term interest rates would prompt domestic institutions to shift funds into the stock market were not realised.

A fund manager at Dai-ichi Life said most institutional investors would find it hard to increase their equity holdings before they closed their books in March.

However, Mr Craig Chudler, strategist at UBS Phillips & Drew, said last month's discount rate cut by the Bank of Japan had triggered a significant change in the interest rate structure. "The decline in rates on postal deposits, the sharp fall in the overnight call rate and the bond market rally will prompt a gradual shift of funds into stocks," he added.

Interest rate-sensitive issues, which had gained ground during the past two trading days, reacted on profit-taking. Tokyo Electric Power lost Y70 to Y3,630 on institutional selling. Speculative stocks were higher on short-term trading by dealers. Nippon Carbon surged Y200 to Y1,590 on short covering. The stock has plunged recently on margin selling, falling over 50 per cent from its record high of Y3,450 set in mid-December. Toyo Ink gained Y50 to Y890.

In Osaka, the OSE average declined 44.90 to 2,742.37 in 8.5m share volume. Export related issues fell on small-lot selling. Shimano, the bicycle parts maker, lost Y70 to Y2,020.

Roundup

TOKYO'S fall on profit-taking encouraged investors to do likewise in the Pacific Rim, though Hong Kong managed to close at a new high.

HONG KONG resumed its record-breaking advance after Monday's pause, in spite of a wave of selling which brought prices off their afternoon peaks. The Hang Seng index registered a closing all-time high of 4,347.53, up 40.96. Turnover expanded to HK\$1.41bn from HK\$1.22bn.

Jardines Matheson Holdings rose HK\$3.25 to HK\$40.25, while Hutchison Whampoa gained 40 cents to HK\$14.90 on rumours that it might float its

telecommunications division. AUSTRALIA was disappointed when the central bank did not ease interest rates. The All Ordinaries index ended down 7.5 at 1,667.6 in steady turnover of A\$195m. BHP, which rose on oil exploration speculation on Monday, slipped 10 cents to A\$19.00.

NEW ZEALAND declined in thin trading as a jump in the local dollar prompted profit-taking. The NZSE-40 index ended 29.34 or 1.9 per cent lower at 1,506.52. Turnover fell to NZ\$13.7m from NZ\$15.5m. FIATWV continued to rise on hopes of lower interest rates. The weighted index gained 26.64 to 4,718.81. Turnover was T\$35.13bn (T\$33.88bn).

MANILA rebounded after some intraday profit-taking. The composite index rose 10.24 to 1,241.44, the highest since November 1989, as turnover fell to 80m pesos from 93m. The listing of the electric distribution monopoly, the Manila Electric Co, is due today.

SEOUL ended weaker on profit-taking in securities and large manufacturing shares. The composite index was down 4.83 to 845.27 in turnover of Won482.8bn, after Won440.2bn.

BANGKOK sold banks after Monday's gains, and turned to construction blue chips. Siam Cement hit its 10 per cent ceiling on foreign buying, closing 39.54 higher at B\$82. The SET index ended 9.43 up at 728.59 in turnover of B\$4.78bn.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	TUESDAY JANUARY 7 1992										MONDAY JANUARY 6 1992										DOLLAR INDEX			
	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg on prev	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg on prev	Gross Div. Yield	1991/92 High	1991/92 Low	Year ago (approx)						
Australia (69)	151.64	-1.3	120.07	119.20	119.80	133.18	-0.5	4.17	153.66	121.39	120.51	121.37	133.80	150.31	112.74	114.07	153.66	121.39						
Austria (20)	171.15	+1.5	135.81	134.54	135.21	138.07	+1.6	2.14	168.61	133.18	132.22	133.18	132.22	133.18	132.22	133.18	168.61	133.18						
Belgium (47)	145.11	-0.1	114.89	114.05	114.63	111.55	-0.4	5.31	145.11	114.89	114.05	114.63	111.55	-0.4	5.31	145.11	114.89	114.05						
Canada (115)	137.87	-0.2	109.18	108.37	108.91	114.01	-0.4	3.22	138.20	109.18	108.38	109.13	114.21	-0.4	3.22	138.20	109.18	108.38						
Denmark (37)	273.94	+0.5	215.90	215.33	216.47	210.20	+0.6	1.82	273.49	215.23	215.83	215.19	218.84	273.94	215.74	217.74	273.49	215.23						
Finland (15)	61.71	+2.0	64.69	64.23	64.55	70.70	+2.1	3.45	60.13	63.29	62.83	63.29	62.83	+2.1	3.45	60.13	63.29	62.83						
France (109)	151.34	-0.7	119.82	118.95	119.54	123.21	-0.5	3.60	152.33	120.32	119.44	120.29	123.84	152.33	119.11	127.81	152.33	120.32						
Germany (61)	116.18	-0.6	94.04	93.37	93.82	92.82	-0.5	2.46	114.94	94.34	93.67	94.32	94.32	93.67	94.15	106.06	114.94	94.34						
Hong Kong (59)	116.18	+1.0	161.78	160.73	161.44	178.21	+1.0	1.16	177.22	160.73	161.44	178.21	160.73	+1.0	1.16	177.22	160.73	161.44						
Ireland (16)	170.68	-0.7	136.14	134.17	134.84	137.47	-0.5	3.85	171.85	134.76	134.76	135.71	134.76	-0.5	3.85	171.85	134.76	134.76						
Italy (77)	76.58	+1.3	60.63	60.19	60.49	65.65	+1.5	3.33	75.56	59.89	59.26	59.67	64.70	75.56	59.26	64.70	75.56	59.89						
Japan (474)	138.20	-1.2	110.22	109.42	109.98	108.42	-1.0	0.78	140.95	111.33	110.63	111.33	110.63	-1.0	0.78	140.95	111.33	110.63						
Malaysia (68)	215.94	+0.1	170.98	169.73	170.59	224.90	-0.1	2.91	215.98	170.37	169.13	170.37	225.12	215.98	169.13	225.12	215.98	170.37						
Mexico (18)	1410.26	-0.5	1116.80	1106.52	1114.09	4737.51	-0.5	1.10	1417.3	1116.80	1106.52	1114.09	4737.51	-0.5	1.10	1417.3	1116.80	1106.52						
Netherlands (31)	215.94	-0.8	122.04	121.18	121.77	120.37	-0.8	4.49	215.55	122.79	121.89	122.77	121.40	-0.8	4.49	215.55	122.79	121.89						
New Zealand (14)	47.98	-1.4	37.99	37.63	37.81	45.93	-2.3	5.98	48.52	38.33	38.05	38.92	47.00	-2.3	5.98	48.52	38.33	38.05						
Norway (44)	141.02	-0.4	116.18	115.44	115.91	151.33	-0.3	1.16	141.02	116.18	115.44	115.91	151.33	-0.3	1.16	141.02	116.18	115.44						
Portugal (13)	141.02	-0.4	116.18	115.44	115.91	151.33	-0.3	1.16	141.02	116.18	115.44	115.91	151.33	-0.3	1.16	141.02	116.18	115.44						
Singapore (38)	223.83	+0.4	176.88	176.70	176.89	158.99	+0.3	1.16	222.61	176.88	176.70	176.89	158.99	+0.3	1.16	222.61	176.88	176.70						
South Africa (61)	255.43	+0.7	202.90	200.77	201.78	175.85	+0.7	2.80	253.70	200.39	199.20	200.39	174.69	+0.7	2.80	253.70	200.39	199.20						
Spain (32)	135.64	+0.4	123.95	123.09	123.67	114.74	+0.7	4.81	135.90	123.44	122.92	123.11	113.91	+0.7	4.81	135.90	123.44	122.92						
Sweden (25)	183.08	-1.5	145.57	144.52	145.24	150.78	-1.1	2.16	181.59	143.75	142.71	143.78	148.12	-1.1	2.16	181.59	143.75	142.71						
Switzerland (59)	102.85	-0.6	81.44	80.85	81.26	88.08	-0.5	2.32	103.29	81.44	80.85	81.26	88.08	-0.5	2.32	103.29	81.44	80.85						
United Kingdom (234)	185.10	-0.6	145.58	144.98	145.22	145.98	-0.4	5.09	186.29	147.14	146.06	147.10	147.10	-0.4	5.09	186.29	147.14	146.06						
USA (524)	170.13	-0.1	134.70	133.73	134.40	170.13	-0.1	2.66	170.29	134.61	133.64	134.49	170.29	-0.1	2.66	170.29	134.61	133.64						
EURO (181)	148.82	-0.4	117.67	116.82	117.41	118.19	-0.3	4.07	149.23	117.87	117.02	117.86	118.50	-0.3	4.07	149.23	117.87	117.02						
North Pacific (102)	188.19	+0.8	148.97	147.89	148.83	147.38	+0.8	2.20	149.49	147.77	146.70	147.75	146.41	+0.8	2.20	149.49	147.77	146.70						
South Pacific Basin (78)	111.87	-0.1	111.17	110.32	111.33	111.96	-0.1	1.09	111.87	111.17	110.33	111.12	112.12	-0.1	1.09	111.87	111.17	110.33						
Asia Pacific (1302)	143.99	-0.8	118.92	118.22	118.74	119.08	-0.8	2.92	145.29	118.92	118.22	118.74	119.08	-0.8	2.92	145.29	118.92	118.22						
North America (538)	168.07	-0.1	130.86	132.13	132.80	166.30	-0.1	2.88	166.24	132.89	131.94	132.89	168.48	-0.1	2.88	166.24	132.89	131.94						
Europe Ex. UK (388)	126.84	-0.2	100.27	99.50	100.06	101.84	-0.2	3.34	126.95	100.27	99.56	100.27	102.00	-0.2	3.34	126.95	100.27	99.56						
World Ex. UK (244)	151.64	-0.6	118.09	117.21	118.00	135.83	+0.0	3.92	151.87	118.04	117.18	118.08	136.76	+0.0	3.92	151.87	118.04	117.18						
Asia Pacific Ex. Japan (118)	116.18	-0.5	114.15	113.40	113.81	114.15	-0.5	2.92	116.18	114.15	113.40	113.81	114.15	-0.5	2.92	116.18	114.15	113.40						
World Ex. UK (2015)	148.90	-0.5	126.01	125.17	125.36	132.04	-0.4	2.25	150.59	126.01	125.18	125.36	132.04	-0.4	2.25	150.59	126.01	125.18						
World Ex. So. A. (1188)	152.22	-0.5	126.52	125.66	126.26	133.07	-0.4	2.54	153.05	126.52	125.68	126.26	133.06	-0.4	2.54	153.05	126.52	125.68						
World Ex. Japan (1719)	161.57	-0.2	127.93	127.01	127.66	148.65	-0.1	3.34	161.50	127.88	126.97	127.88	147.64	-0.1	3.34	161.50	127.88	126.97						
The World Index (2249)	162.88	-0.5	121.65	120.18	120.78	133.45	-0.4	2.54	163.70	121.40	120.52	121.39	134.01	-0.5	2.54	163.70	121.40	120.52						
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KENYA

Wednesday January 8 1992

SECTION III

THESE ARE momentous times for Kenya as it embarks on the difficult path to democracy.

Moving from one-party rule to multi-party government is difficult enough in Africa, where tribal allegiances still run deep, but making this change, while committed to painful economic reforms is a challenge indeed, as leaders in Nigeria, Ghana, Zambia and elsewhere will testify.

With marked reluctance, President Daniel arap Moi last month joined this group, ushering in what Kenyans hope will be a new era for a country whose reputation has been damaged in recent years.

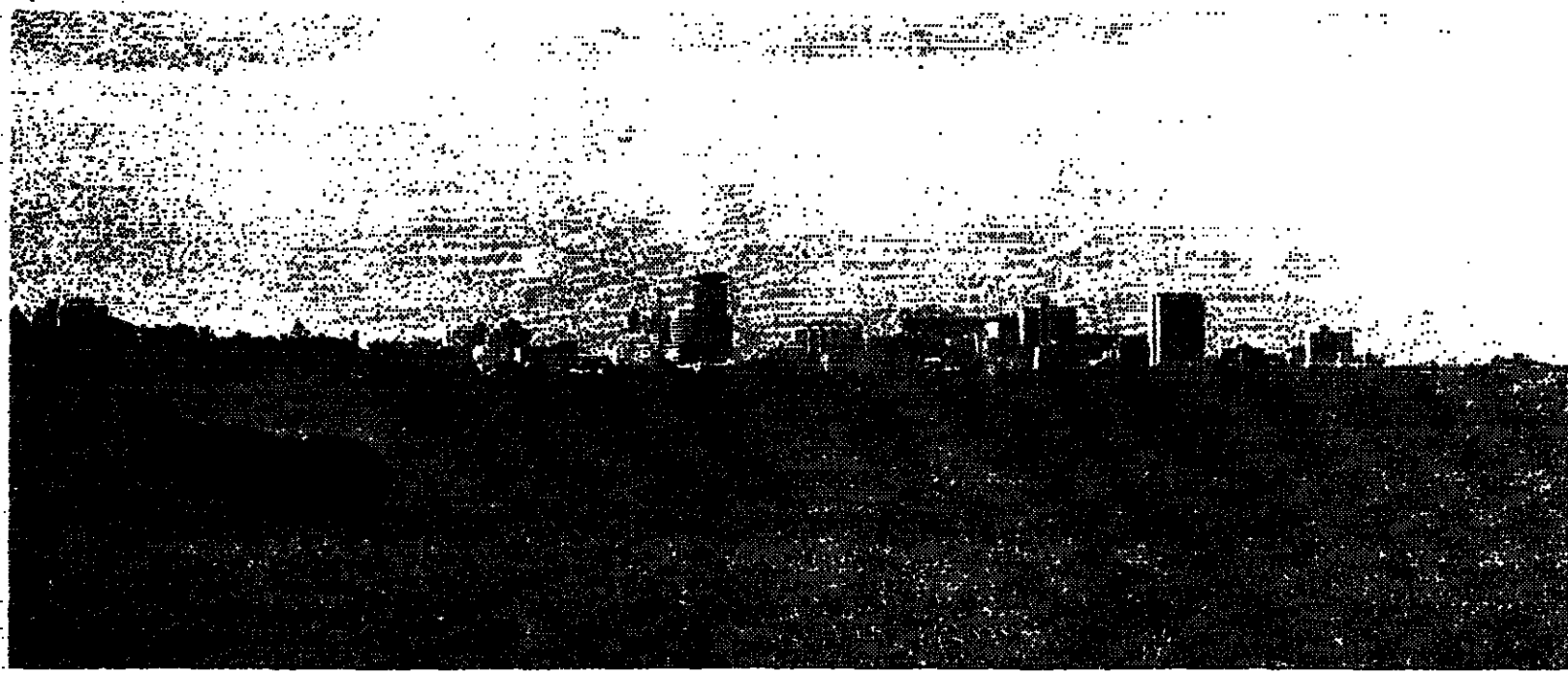
Following to pressure at home, and responding to a blunt demand by external aid donors for speedier social and economic reform, Mr. Moi lifted the ban on opposition parties to the palpable relief and delight of most Kenyans.

In the last few months the country goes to the polls. It will be a watershed for the first time since Kenya became a *de facto* one-party state in 1986, the ruling Kenya African National Union (KANU) will face competition.

The opposition line-up is still taking shape, but it is clear that the KANU government, already weakened by resignations and scandal, has a battle on its hands. The Forum for the Restoration of Democracy (FORD), a broad-based coalition is led by Mr. Oginga Odinga, the former vice-president. With senior officials coming from all three main tribes - Kikuyu, Luo and Luhya - it poses the main challenge.

Mr. Mwai Kibaki, a former vice-president, a prominent Kikuyu, and one of five ministers and deputy ministers to resign in the past month, leads the other newly-formed Democratic Party, but may have difficulties disassociating himself from a KANU legacy of mixed achievements.

The run-up to the poll could prove a demanding period should feelings run high. Continuing defections from KANU would further undermine the authority of a government evidently unpopular in Nairobi, whatever the support it may enjoy elsewhere. At the same time, multi-party politics could exacerbate the tribal and regional tensions that lie



Nairobi National Park: Increasing importance has been given to better animal management following a long period of poaching and inefficiency between 1978-88

A lapsed African role model

A new era dawns in Kenya with the re-introduction of multi-party politics, writes Michael Holman. Whoever wins the forthcoming general election will have to take tough economic measures under the watchful eye of donors who have linked aid to good government

not far below the surface.

However, the safety valve should be the general election ahead. "It is", says a member of the post-independence generation, savouring the prospect of political choice for the first time, "a fresh start, a chance to make up for mistakes made since independence."

Few Kenyans want to jeopardise this opportunity to restore their country's status as a rare African success story. Kenya can boast that for nearly 25 years real growth in gross domestic product outpaced an annual population increase of nearly 4 per cent.

However, during the 1980s doubts began to set in about Kenya's economic management, coupled with concern about a human rights record which, while better than much of Africa, was falling short of what donors expected from a leading recipient of their aid.

Although western assistance to Kenya was growing - the ratio of grants to GDP rose from 1 per cent in 1986 to more than 8 per cent in 1990 - the

gap between government's policy promises and implementation widened. An economic adjustment plan introduced in 1986 with the backing of the World Bank and the International Monetary Fund (IMF) frequently failed to meet performance targets in important areas.

Tariff reforms, restructuring of the financial sector, export incentives, and a competitive rate of exchange have won approval. But a growing fiscal deficit, over-expansion of money supply and poor progress with the reform of inefficient parastatals and a bloated government bureaucracy, over-

shadowed these achievements.

Corruption, a problem since independence in 1963, became endemic, with kickbacks and inflated contracts undermining aid programmes and deterring foreign investors. KANU became increasingly intolerant of outside criticism, while losing credibility with many of its own supporters through blatant rigging of party and parliamentary elections.

As power and wealth accumulated in the hands of a presidential clique, human rights abuses multiplied. They ranged from spurious charges of sedition as a way of crushing legitimate dissent, and restrictions

on press freedom, to torture, and detention of leading critics. The nadir was reached in early 1989 with the murder of Mr. Robert Ouko, the popular former foreign minister. The public inquiry that followed implicated senior government officials, apparently determined to conceal a corruption scandal. Leading suspects remain at large, gravely undermining the government's reputation.

Frustrated and angry, and armed with the comparatively recent development strategy which links aid to political and economic reform in recipient countries, Kenya's donors last

November suspended new assistance, giving government six months to put its house in order.

Barely days later, against a background of growing domestic dissent, Mr. Moi took the important first step. It may prove to be the easiest in what is likely to be a difficult road ahead.

Whatever party emerges triumphant at the forthcoming general election has to confront unpleasant economic realities and implement tough measures if it is to win back the confidence of donors.

These require severe cuts in state spending, pruning of a bloated civil service, new revenue raising measures including university and outpatient fees, and faster privatisation of parastatals. All this and more has to take place against a background of rising unemployment and growing land hunger.

Two-thirds of Kenya is arid or semi-arid. Sub-division of smallholdings is approaching its limit, and more and more

school leavers look to the towns for work.

Though government has made headway in efforts to reduce the population growth rate, the economy needs to create 400,000 jobs a year for a population that will double in 17 years.

How much the electorate will blame Mr. Moi for the state of the economy - still in better shape than almost any other in Africa - remains to be seen.

Government officials argue that the origins of some of Kenya's economic problems predate Mr. Moi, who succeeded the late Jomo Kenyatta in 1978. But the fact that many of those long-identified problems have yet to be tackled suggests that the 1980's was a decade of lost opportunities.

As pertinent today as when written are the conclusions of a government inquiry into government expenditure, appointed 10 years ago.

The government's "serious financial crisis" had two roots, concluded the committee, chaired by Mr. Philip Ndegwa, a former governor of the central bank. It acknowledged the adverse impact of external events. But, the report went on, a "stronger but less well perceived root (is) the proliferation of commercial activities by government, which has diverted scarce management talent away from the central functions of government."

This, said the committee, together with heavily subsidised social and other services, had led to an "unmanageable growth" in government expenditure.

Ten years on, and the parastatal sector is costing the government Ksh2.9bn, or almost 1 per cent of GDP. It is the largest single cause of government failure to meet spending targets. "The new Kenya needs better management, a crack-down on corruption, constitutional checks on the executive, and the support of donors," concluded a leading Kenyan businessman who has served in government.

If the post-election administration accepts this advice, there is every chance that Kenya, lapsed role model, could emerge as successful African test case for democracy, donors and development.

IN THIS SURVEY

■ **Politics:** the stage is set for an engrossing general election following President Moi's lifting of the ban on opposition parties; Page 2

■ **Foreign relations:** aid now comes with social and economic conditions; Page 2

■ **Economy:** in trouble but not yet in crisis; Page 3

■ **The budget:** a battle to cut spending; Page 3

■ **Banking:** most policy reforms have been implemented; Page 4

■ **Investment:** unemployment tears; Page 4

■ **Trade & manufacturing:** manufacturing industry must become the lead sector of the economy if structural adjustment is to be successful; Page 5

■ **Balance of payments:** a nation dependent on capital inflows; Page 5

■ **Privatisation:** few achievements; Page 6

■ **Export zones:** tempted by the Mauritian miracle; Page 6

■ **Export zones:** tempted by the Mauritian miracle; Page 6

■ **Export zones:** tempted by the Mauritian miracle; Page 6

■ **Export zones:** tempted by the Mauritian miracle; Page 6

■ **Export zones:** tempted by the Mauritian miracle; Page 6

■ **Export zones:** tempted by the Mauritian miracle; Page 6

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KENYA 2

■POLITICS: stage set for an engrossing general election

Moi tests voters' mood

IN THE space of three weeks late last year, Kenyan politics was transformed. It began with confrontation and ended in accommodation, as President Daniel arap Moi bowed to mounting domestic and external pressure and lifted the ban on opposition parties.

The stage is set for an early general election in which an opposition led by a coalition party is pitted against the ruling Kenya African National Union (KANU), unchallenged at the polls since 1982.

Recent resignations, including that of Mr Mwai Kibaki, a senior minister and former vice-president who intends to launch his own party, have seriously weakened KANU. And if the main opposition party, the Forum for the Restoration of Democracy (FORD), an alliance of veteran politicians, businessmen, lawyers and academics, can hold together, Mr Moi faces a formidable threat.

However, he does have the advantage of long established party machine, control of state patronage, and an economic record which, while tarnished, is bettered by few African states.

Although differences may emerge once the campaign gets off the ground, there so far appears no fundamental policy dispute between the parties. Ford, led by former vice-president Mr Oginga Odinga, 80, has not suggested it would deviate from the government's economic reform programme.

However, the government will be vulnerable to charges that mismanagement and official corruption have seriously undermined these reforms. The opposition will contrast its strong human rights stance with KANU's authoritarian history.

The president has displayed an unexpected political agility. Once committed to the one-party system that has kept him in office for 13 years, Mr Moi last year began hinting at change in the office. But the speed with which he finally moved caught the nascent opposition unprepared.

In early December somewhat bemused delegates to a special congress of KANU, who had spent the day extolling the merits of a one-party state, were effectively instructed by Mr Moi that they had to



Moi unexpectedly lifted the ban on opposition parties



Mulwa: one of the younger generation of politicians

allow multi-party politics.

Yet this remarkable turnaround began with a crack-down that boded ill for Kenya.

In mid-November leading supporters of Ford, which at that stage stopped short of calling itself a political party, were arrested shortly before they were scheduled to address a Nairobi rally.

The next day riot police used tear-gas to disperse crowds trying to defy the government's ban on the meeting, and Kenya appeared set for confrontation.

The timing could not have been worse for the country's economy. A few days later Kenya's aid donors meeting in Paris announced that they would withhold their response to the government's request for new aid for six months.

Further help, they warned, would depend on progress in political and economic reforms.

Adding to the tension were the allegations and revelations surfacing at the official inquiry into the murder in 1980 of Mr Robert Ouko, then Kenya's foreign minister and a leading member of the Luo tribe.

Mr John Troon, a British detective who led a Scotland Yard team of investigators called in by the government, named Mr Nicholas Biwott, a cabinet minister seen as Mr Moi's closest ally, as a prime suspect in the murder.

The motive, he suggested, was growing concern about information unearthed by Mr Ouko during his internal probe

tribe, the Luo, the Luhya and the Kamba.

The first stage of the reshuffle has proved controversial. The president dismissed Mr Peter Oloo Aringo, a Luo who was minister of manpower development and national chairman of KANU.

Mr Aringo, who subsequently joined Ford, was seen as a leading member of the reformist wing of KANU, supporting multi-party politics and critical of the often corrupt and intransigent old guard. His departure suggested that the hardline guard is still in charge.

The opposition, relishing the spectacle of sackings and resignations (five ministers quit in December alone), continued to consolidate one of their main assets, a careful ethnic spread.

This consideration is uppermost in the selection of the opposition's presidential candidate. Mr Odinga could prove to be a shrewd choice - assuming his current leadership status is confirmed at the party's forthcoming inaugural congress.

Although a Luo, he has a national appeal, while the combination of his advancing years and the likelihood that there will be a strong cabinet - should Ford win - drawn from across tribal lines will reassure Kenyans anxious not to repeat their experiences of all-powerful presidencies with a strong ethnic bias.

Under the Ford umbrella are prominent figures from the Luhya community, such as Mr Martin Shikuku, who led a short-lived breakaway movement before returning to the Ford fold, and Mr Masinde Muliro, both veterans of the independence struggle.

Kikuyu representation includes by Mr Kenneth Matiba, a leading businessman, Mr Charles Rubia and Mr Manya Waiyaki, ex-ministers, and a younger generation of politicians such as lawyers Mr Paul Muliwa, and Mr Githu Imanyara, from the closely associated Meru tribe.

It is a powerful combination, but one with undercurrents of personal and tribal rivalries that Mr Moi can be expected to exploit as he wages the battle for his political life.

Michael Holman

■FOREIGN RELATIONS: donors turn frustration into action

Aid packages linked to social and economic reform

"FROM GOLDEN boy to whipping boy," observed a senior Kenyan official, responding to the most severe jolt in foreign relations since independence nearly 30 years ago.

Once an African development model, Kenya has become an important test case for the policy which links aid levels to good government.

Thus the outcome of an aid donors meeting in Paris last November dwarfed in significance other important external issues such as the instability in the Horn of Africa, the dispute with South Africa, and hopes for greater economic co-operation in east Africa.

The donors, chaired by the World Bank, announced they were holding back on new aid for Kenya until it had made a remarkable demonstration of anger and frustration over corruption, the slow implementation of an economic adjustment programme, and the government's intolerance of opposition.

Many forces for change in Kenya were at work, some going back years. But it seemed no accident that, days after the Paris meeting, President Daniel arap Moi ended Kenya's one-party system.

The Paris decision was unprecedented in black Africa. Other states, such as Sudan, have lost aid because of human rights abuses or economic mismanagement. But the countries concerned have either been hostile to the west, or of little commercial or strategic interest.

Kenya, however, presents a very different case. The pro-western stance adopted under the late President Jomo Kenyatta has been followed unwaveringly by President Moi.

Its mixed economy, broadly pre-capitalist when much of Africa was espousing socialism, and home to some \$1bn worth of British investment, expanded at a rate that won Kenya plaudits as an African role model.

On issues ranging from backing for the boycott of the Moscow Olympics and a sup-



Chalker: called for further progress towards democracy

portive part in efforts to bring independence to Rhodesia (now Zimbabwe) and Namibia, to military pacts with Britain and the US involving training facilities and access to the Indian Ocean port of Mombasa, Mr Moi has been a steadfast ally.

The rewards have been considerable.

Kenya has been one of the leading recipients of external aid in sub-Saharan Africa, in

conflicts in Africa, and the growing demand across the continent for multi-party government, the time was ripe to turn donor frustration into action.

First to move were Kenya's Scandinavian partners, vigorously lobbied by Kenyans in exile, drawing attention to human rights' abuses at home.

In October 1990 Norway stopped its aid programme after Kenya broke off diplo-

Scanting success, Kenya's aid partners are unlikely to ease their pressures until the government has taken further steps down the path of economic and political reform

the last two years alone receiving some \$1.6bn, while the ratio of grants to gross domestic product has grown from 1 per cent in 1986 to over 3 per cent in 1990.

Even as aid was rising, there was an increasing feeling among donors that the Kenyan government was running what amounted to a skilful public relations campaign, drawing up admirable development plans and policy papers - often containing frank analysis of economic shortcomings - but falling well short of targets when it came to implementation.

With the thawing of the Cold War and the end of proxy

matic relations following Oslo's criticism of the government's treatment of a prominent dissident. This was followed last year when Sweden reduced aid and Denmark cut off all assistance.

It became apparent that the World Bank, Kenya's largest donor, was prepared to put its foot down. In the course of 1991 the Bank suspended negotiations over a loan to the energy sector, which had become notorious for the level of corruption under Mr Nicholas Biwott, the energy minister, since sacked.

Meanwhile, Washington's outspoken ambassador to Kenya, Mr Smith Hempstone,

was increasingly critical of Kenya's human rights record, even the British government, hitherto a proponent of discreet, behind-the-scenes diplomacy, issued an unprecedented public warning.

Speaking shortly after last November's arrest of government critics Mrs Lynda Chalker, overseas development minister, condemned the action as "oppression of opposing views" and called for "further progress towards democracy".

In spite of these warnings, it nevertheless came as something of a shock for the government - and provided a lift for the opposition - when the communiqué issued after the World Bank chaired Paris meeting put the principle of linkage between aid and good government so bluntly. "Delegates made clear their willingness to support Kenya's economic development", said the communiqué, "but stressed that levels of aid for Kenya also depend on clear progress in implementing economic and social reforms".

In vain, Kenyan officials have pointed out inconsistencies and anomalies in the application of this principle elsewhere.

Nigeria, they note, has not attracted international opprobrium for its use of the electoral system in which voters line up according to their political preference, for a public count - a procedure dropped by Kenya last year.

Nor, they argue, can Nigeria boast a better human rights record, and the country is renowned for corruption. Closer to home, Tanzania and Uganda are also candidates for "aid linkage", officials suggested.

They may have a point, acknowledged western diplomats in Nairobi, but it would not divert donors' from their target.

Scanting success, Kenya's aid partners are unlikely to ease their pressures until the government has taken further steps down the path of economic and political reform.

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KENYA 3

■THE ECONOMY: in trouble but not yet in deep crisis

Donors face up to the realities

LISTENING TO donors and some Kenyan businessmen, it is easy to believe that the Kenyan economy is in deep crisis. It isn't yet, though it could well become so if the political situation continues to sour. The truth - which almost all donors have denied until recently - is that the economy has been in trouble for some years, but it has neither political nor financial collapse.

That it has become so, especially in the last year, reflects a sea-change in donor opinion. There are three clear strands to this: post-1989 focus on human rights and governance is, arguably, the most important, especially for Kenya, whose record in the field of pluralism, transparency and accountability is abysmal. Corruption has escalated and is a significant part of the country's economic and political difficulties.

Two other influences have been at work. One is the "aid famine" syndrome: donors have lost patience with the African country, for so long their favourite son, reacting with indignation at what they see as betrayal. The fact that it took them so long to recognise that their money was being misused is a sorry commentary on the quality of donor decision-making.

As one businessman puts it: "The donors went on taking Kenya's promises at face value for too long, while at the same time kidding themselves that reform was on track."

Thirdly, the theology of structural adjustment has changed. In Kenya, progress in the financial sector, in the decontrol of prices, agricultural marketing and trade liberalisation has been undermined by a deteriorating public sector.

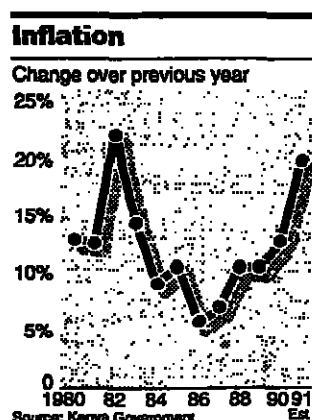
Getting half the equation right is not good enough. Mr. Lucas Nduki, chairman of Nestlé in Kenya and president of the Kenya Association of Manufacturers, sums it up: "The private sector cannot move faster than government."

In the public and parastatal sectors a gap separates promises from performance. The absence of political commitment, the sense that no-one is wholly in charge of economic strategy, the determination of "rent-seekers" to secure their unwarranted slice of the action, and the familiar problem of motivating a bloated bureaucracy to push through politically unpalatable policies have combined to create the feeling of an economic crisis.

That a country whose econ-



Source: Kenya Government



Source: Kenya Government

omy has been growing at 4.9 per cent a year since 1985, and which has outperformed virtually all other African countries, is now deemed to be in crisis is hard for the outsider to grasp. At first glance, it appears to have achieved far more than most other African countries, judged by the normal yardsticks of economic performance. A comparison with Zimbabwe - a country widely regarded as another African top performer - illustrates the point.

However, Zimbabwe climbed on to the structural adjustment bandwagon only a year ago, while Kenya has been on it for six years. Moreover, Kenya's performance is visibly deteriorating, while Zimbabwe's expe-

rience with reform is too short-lived for any meaningful conclusions to be reached. Also, Kenya has become increasingly aid-dependent in recent years, while Zimbabwe's aid reliance is among the lowest in sub-Saharan Africa.

Above all, there is the sense that, should Kenya, with its impressive growth record, be in danger of slipping into the crisis category, that is largely of the government's own making. But this is less than fair, given the one-third deterioration in the terms of trade since the mid-1980s.

Four problems loom when assessing economic prospects: public sector reform, aid dependence, export expansion and unemployment. The most

urgent is that of restructuring both the parastatal sector and central government.

The country's near-term stabilisation difficulties have their origins in excessive public spending. Inflation, which averaged 20 per cent on the revised retail price index last year, is at its highest level for a decade - the result, mainly, of rapid monetary growth of 20 per cent annually in the last two years, currency depreciation, increased fuel prices and the decontrol of prices.

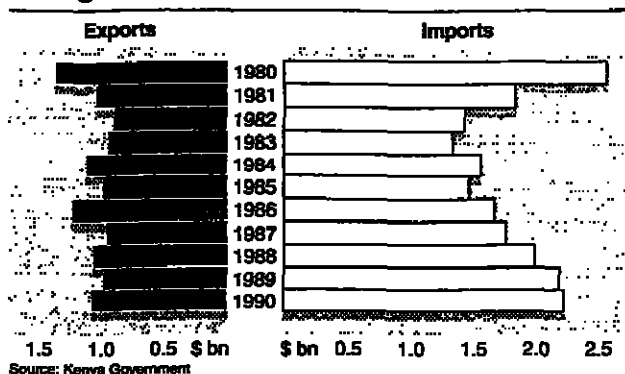
The main cause of money supply growth was government borrowing to fund the budget deficit of 5.6 per cent of GDP in 1990-91. The authorities are committed to reducing this to only 2 per cent in the fiscal year to June, but that target looks optimistic and about 4 per cent seems more likely.

The problem is partly struc-

tural - too many ministries, too many civil servants and too much spending on wages rather than goods and services.

Airways. Ten years ago a government report found that the state was earning a return of a mere 0.2 per cent on its \$1.4bn

Foreign trade



Source: Kenya Government

The result - a bloated, inefficient bureaucracy.

Parastatals are a big part of the problem. Over the years the government built up a portfolio of investments ranging from horse-breeding to Kenya

parastatal investment. If the profits of the central bank are excluded, the parastatal sector is costing the government K22.9bn or almost 1 per cent of GDP.

Elimination of the parastatal deficit is central to balancing the budget. While 139 non-strategic enterprises were listed in the July 1991 budget as privatisation targets, little progress has been made. This is the root cause of donor disillusionment. It also helps explain Kenya's difficulties in meeting targets set under the current loan agreement with the International Monetary Fund (IMF).

Today, Kenya can afford neither the financial burden of an inefficient public sector, nor donor disapproval. In the last

five years, the balance of payments has been in surplus only twice - in 1986, when coffee prices were buoyant, and again in 1989 when there were substantial aid inflows. Over that period aid grants averaged 2.5 per cent of GDP, while foreign capital inflows have financed more than 20 per cent of total investment.

The growth in aid dependence is reflected in the sharp rise in the ratio of grants to GDP - from 1 per cent in 1986 to more than 3 per cent in 1990. In a world of capital shortages and heightened competition for the donor dollar, Kenya needs to improve its image with the donor community while reducing aid dependence.

This will be difficult. Kenya's trade policy reforms, designed to increase domestic efficiency and encourage exports have had little impact. Exports increased 10 per cent in the four years to 1990, while imports grew twice as fast, rising 23 per cent. Even after grants averaging \$365m a year the current account foreign payments deficit averaged \$500m in 1989-90.

While tourism, whose 1990 earnings of \$465m matched those of tea and coffee combined, is partially financing the trade deficit, its growth is likely to slow, underscoring the urgency of an early, powerful export response.

The pieces are in place - strengthened export incentives, the launch of export processing zones, tariff reform and shilling depreciation - but Kenyan industry does not have an export culture and it will be competing against a world where dozens of developing

countries have similar strategies and where cost-leadership is not enough. Quality is vital. Horticulture has set a precedent, demonstrating that an export culture can be created and high quality achieved.

Kenya needs to create 400,000 jobs a year to keep pace with a population that will double over the next 17 years. There is a large pool of unemployed, with urban unemployment estimated at 18 per cent.

In the last four years, formal sector job generation has averaged 90,000 a year, with the bulk (48,000 a year) occurring in small-scale enterprises.

Official figures point to the creation of more than 400,000 jobs in 1990 in the informal sector, but because informal sector incomes and productivity are not growing, this - in the words of a Kenyan report - is "neither growth nor development". Privatisation and fiscal stringency mean that the public sector, which accounts for virtually half wage employment, will make little contribution to employment expansion.

The fact that unemployment has risen rapidly in spite of economic growth of 5 per cent headlines the need for significantly faster expansion in the 1990s if a socio-political crisis is to be averted. But for the economy to grow more rapidly, the inter-related balance of payments and investment constraints must be loosened, underscoring yet again the need for Kenya to pursue an export-led growth strategy while making its peace with the donor and foreign investor communities.

Tony Hawkins

THE BUDGET

Battle to cut spending

est payments and slow-growing government revenue has undermined civil service effectiveness and created a destabilising fiscal situation.

Public service efficiency is suffering from the shift in the pattern of expenditure in favour of wages and salaries, and away from goods and services. The share of non-personnel spending in the recurrent budget has fallen from more than one-third 10 years ago to less than a quarter today, with the familiar result of pupils without desks and books and agricultural extension officers without transport.

Budget deficits (% GDP)		
	Exc. grants	Inc. grants
1986-87	8.1	6.3
1987-88	8.4	6.4
1988-89	10.3	7.4
1989-90	7.7	5.3
1990-91	8.0	5.6
1991-92	6.0	4.0

Source: IMF

Meanwhile, government revenue slipped to 24 per cent of GDP last year, while expendi-

ture rose to almost 30 per cent, leaving a budget deficit of 5.6 per cent, well above the targeted 3.8 per cent. The 1991-92 budget projects a sharp reduction in the deficit, from K12.2bn to K14.6bn, to be achieved by holding expenditure growth to only 5.6 per cent. With inflation at current levels, this implies a double-digit decline in real public spending, while revenue increases 19 per cent.

Revenue will rise, due mainly to the imposition of VAT on fuel in February 1991 for the full 1991-92 fiscal year, along with increases in indi-

rect taxes. User fees are to be imposed on university students, and outpatients fees reintroduced at hospitals.

The main challenge will arise on the expenditure side, where the government is committed to retrenching some low-paid employees while freezing new appointments. There will be no increase in the number of primary school teachers, meaning an increase in pupil-teacher ratios. University enrolments are being halved, and civil service pay awards will be phased in over three years. Development spending has been cut with the cancellation of some projects and restricting new projects to those wholly-funded by donors.

Because public sector retrenchment and parastatal restructuring are running behind timetable, while inflation is ahead of forecast and

economic growth slower than predicted, the 2 per cent of GDP budget deficit target for the year looks optimistic.

There was a carry over of expenditure from the previous financial year, and the government has been forced to pick up the tab for parastatal debt-servicing to avoid default. Higher interest rates will push up the cost of debt service, and parastatals are going to need continued financial support from central government.

Revenue is on target and in the absence of new public spending setbacks, always possible at a time of high inflation, the Treasury should manage to get the deficit close to 4 per cent of GDP, thereby convincing donors that Kenya is at last getting to grips with the problem of public expenditure.

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KENYA 4

■BANKING: most policy reforms have been implemented

A question of the right rate

ONE SECTOR where the Kenyan government cannot be blamed for dragging its heels is banking and finance.

The bulk of the policy reforms laid out in the Financial Sector Adjustment Operation have been implemented, though there is still a good way to go on the institutional side. In April 1989, minimum savings and deposit rates were raised in three steps from 10 per cent to 13.5 per cent. With inflation below 11 per cent, real rates were positive, remaining so until 1991.

In 1990, the Central Bank of Kenya (CBK) abolished its controls on lending-related fees, thereby liberalising interest rates, though maximum lending rates were capped until July this year when interest rates were completely deregulated. Treasury Bill rates are market determined - the cap was lifted in October 1989 - and early this year the CBK began open-market operations.

It has not been possible to shift the entire government overdraft into the Treasury Bill market, partly because the authorities wanted to avoid paying more for their money, and because the money market could not have coped with the volume of short-term public sector borrowing.

Prime lending rates are in the range of 16 per cent to 17 per cent for the main banks, and while this means lending rates are negative in real terms, the authorities expect the inflation rate, which averaged 20 per cent in the first 10 months of the year, to fall below prime and some deposit rates in the first half of 1992. The government is predicting positive real savings rates of about 2 per cent, and real lending rates of 5 per cent.

It's a highly segmented inter-bank market with the leading players reluctant to lend to a number of the smaller, local banks. Similarly, high-risk borrowers are paying well over the prime rate - as much as 24 per cent to 25 per cent - for their loans.

Four commercial banks dominate a market comprising some 28 banks and more than 50 financial institutions. The banking sector is dominated by the state-owned Kenya Commercial Bank and Barclays, each with more than 20 per

cent of the market, followed by Standard Chartered with 15 per cent and the government-owned National Bank of Kenya with less than 10 per cent.

Banking legislation was amended, specifying new capital asset ratios, set at 5.5 per cent in 1981 and 7.5 per cent by January 1992. Ten financial institutions were restructured and merged into a new bank - the Consolidated Bank of Kenya. A Capital Markets Authority (CMA) was set up in March 1990, tasked with broadening and deepening the existing markets. It has three key objectives - increasing competition in the securities markets, encouraging secondary market development, and improving incentives for private capital and particularly privatisation issues.

Its first steps including getting the government to abolish double-taxation of dividends, reduce corporate rates, amend

the unit trust legislation and allow company share issue expenses to be tax deductible.

The authority has not moved as fast as it would like, partly because market conditions have been difficult, with the growth of political uncertainty and because the government fell behind target with its privatisation programme.

There have been just two public share issues in the last two years - by Kenya Commercial Bank, and the Kenya Finance Corporation, while two others were aborted.

The CMA believes that the market can absorb between K21bn and K22bn of new issues over a 12-15 month period, and has plans to bring as many as possible of the 15 parastatals identified for flotation to the market during 1992. The pace of privatisation will depend on market depth and enthusiasm for the different issues.

An important reform in

November was the launch of Foreign Exchange Certificates, denominated in US dollars and paying interest at the London Interbank Offered Rate (Libor). These allow Kenyans or foreigners to bring in foreign currency - though not export earnings, which have to be sold to the central bank - and obtain a certificate enabling them to repatriate funds.

The aim of the exercise was to loosen exchange controls, encourage Kenyans and others to bring in foreign currency, and marginalise the black market. The certificates are being traded at a premium in the secondary market, with anyone who imports foreign exchange being allowed to sell the certificate at a premium to someone moving funds out of Kenya.

While the innovation has been welcomed by the banks, there are some worries over the government's ability to provide the foreign currency -



Central bank, Nairobi: began open-market operations

and over the size of the premium that might emerge. The certificates are a potentially attractive vehicle for transferring dividends which are subject to a two-year pipeline.

Their introduction has unlocked an area of pent-up demand pressure for foreign currency and if inflows are only modest, the premium in the secondary market could widen, dragging the black market premium of about 15 per cent to 20 per cent up with it.

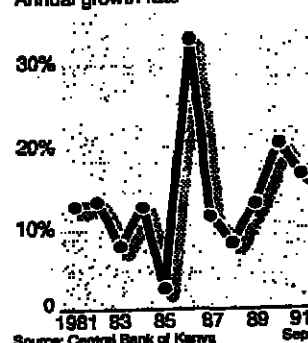
As in most sub-Saharan countries, monetary policy is budget-driven, with the central

bank financing the public sector deficit. In 1990, government borrowing from the banks increased nearly 60 per cent to K22bn. This had slowed to 22 per cent in the year to September 1991. The public sector accounted for 70 per cent of money supply growth, underlining the extent to which monetary policy is dominated by fiscal considerations.

Reserve requirements - 6 per cent for commercial banks - and liquidity ratios of 20 per cent for banks and 24 per cent for non-bank financial institutions are not used to regulate

Money supply

Annual growth rate



Source: Central Bank of Kenya

credit growth, because while most of the banks and financial institutions maintain such ratios, there are some which cannot and the CBK has not forced them to do so.

Credit ceilings were introduced at the end of 1987, but these tended to be ignored by the banks until the authorities imposed penalties in May 1990. The snag with such controls is that they are targeted at the private sector, thereby constraining investment, while government credit creation continues unabated.

If the government can get a

grip on public spending, money supply growth should slow during the latter half of the fiscal year to June. The authorities are committed to cutting the budget deficit from 5.6 per cent of GDP in 1990-91 to 2 per cent, but this is an overly ambitious target and the signs are that it will be closer to 4 per cent. In spite of this, there should still be a marked slowdown in government borrowing and credit expansion over the next six months.

Monetary growth has contributed significantly to the acceleration in inflation. Kenyan research shows that money supply growth fuels inflation with a lag of about six months, though a variety of other factors, such as the decontrol of prices, higher energy costs and currency depreciation, explain the increased tempo of price rises.

With economic growth of no more than 4 per cent last year and monetary expansion of about 20 per cent, inflationary pressures will remain strong for much of 1992, suggesting that the authorities will overshoot their target of 5 per cent inflation by the end of 1992.

Tony Hawkins

■INVESTMENT: unemployment problem sits on the horizon

Little interest from abroad

and in a world short of capital, this is a precarious situation.

The Kenyan response - like that in many other African countries - has been to promote private investment by establishing an Investment Promotion Centre, seeking to create an enabling environment to foster private entrepreneurship, and establishing export processing and manufacturing under-bond zones.

However, foreign investors are staying away, which is hardly surprising given the two-year dividend remittance pipeline. Rapid exchange rate depreciation compounds the problem: a K217.5m dividend was worth \$1m in 1988, but by the time it could be remitted in 1990, it had depreciated to \$775,000, thereby sharply lowering the foreign shareholder's return on his investment. Nor has foreign investor sentiment been helped by Kenya's poor international media image.

The IPC, established in 1982 as a department within the Ministry of Finance, was converted to an autonomous parastatal five years ago, charged with promoting foreign and domestic investment, acting as a one-stop-shop for investors, and advising government on policy reforms needed to increase investment. Officials insist the centre's chief task is promotional - to attract and motivate investors and then help them through the labyrinth of Kenya's tangled, overlapping bureaucracy. They have been instructed to get a project fully approved within a month, but acknowledge that it takes five to six weeks.

Businessmen say it takes longer, pointing out that even when the IPC has obtained its basic approvals from the relevant government departments and the central bank (where applicable), there are often other licences and permits to be obtained - work permits, and trade and import licences.

The IPC has processed more than 228 applications since 1988, resulting in project approvals totalling some

\$350m, and creating 23,200 jobs. Not all approvals are actually translated into projects, and an IPC list of 123 approvals shows that less than one-third are operational.

Another third has been approved, but these are held up because the promoters have yet to raise the necessary capital or are looking for a joint-venture partner. A handful have been rejected including one submitted by Calgate Palmolive, while eight projects cannot go ahead until suitable land is made available. Ten of the 120 were abandoned after being approved, while the remaining 20 are under construction or awaiting the arrival of imported machinery.

Most of the 35 operational projects are small, representing a total investment of less than \$30m. Particularly disconcerting is that only about 10 per cent of the project list is expected to generate foreign currency, though there could,

be significant import savings. The list is far from complete since investors are not obliged to go through the IPC, although they are advised to do so. One official estimates that as much as 30 per cent of new projects bypass the centre. The IPC hopes to expand its activities abroad in the next few years, opening a second European office - it has one in Zurich - as well as establishing a presence in the Asia Pacific region and the US.

The slow response is not surprising, given that less than 2 per cent of global foreign direct investment goes to Africa. Kenya does not offer a package of attractive investment incentives - except in the EPZs. Non-EPZ investment qualifies for export compensation for non-traditional and manufactured exports, import tax and VAT exemptions on imported plant and equipment and tax breaks on investment in plant and machinery.

Foreign investment is guaranteed against expropriation, and while dividends, profits and royalties are freely remittable, there is a two-year queue which has encouraged some companies to reinvest. Kenya is a signatory to the Multilateral Investment Guarantee Agency (MIGA), and has signed the US Overseas Private Investment Corp (OPIC) agreement. The EPZ package is far more attractive - a 10-year tax holiday, followed by a 25 per cent rate of corporate tax, exemption from exchange controls, and no withholding taxes on dividends.

The IPC's belief that there are attractive opportunities in agro-processing, horticulture and tourism is well-founded, though there are very real environmental and crowding-out constraints on tourism, while international competi-

tion in horticulture is increasing rapidly. Whether Kenya can attract investment in electronics, pharmaceuticals, chemicals, engineering and vehicle components is more problematic. With the declining importance of low-skilled labour in many manufacturing activities, Kenya does not have much to offer by way of competitive advantage.

Its best hope perhaps is as Africa's third growth pole - after South Africa and Nigeria - exploiting its geographical position as the hub of the east African market. But that is not a large market by international standards, and not big enough to yield the scale economies so essential to profitable manufacturing and export in many industries today.

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Manufacturing must become a lead sector, writes Tony Hawkins

Attacking the tariff barriers

IN STRUCTURAL adjustment is to succeed, manufacturing industry, and manufacturing exports, in particular, must become the lead sectors of the economy for the rest of the century. This was recognised in 1986 when the government's economic policy statement - Sessional Paper No 1 - set a target growth rate of 7.5 per cent a year for the industrial sector during the 1988 to 2000 period.

While manufacturing industry has been the lead sector since 1983 with growth of 5.5 per cent a year, it has, in common with the rest of the economy, fallen behind target, in spite of the impressive momentum of reform, especially in trade policy.

Kenya's industrial sector ranks as the fourth largest in Africa after South Africa, Nigeria and Zimbabwe. In 1986, it comprised some 560 medium and large-scale companies, more than 700 medium-scale businesses, and an estimated 1,300 micro-enterprises. In 1990, manufacturing value added was estimated at \$440m.

Food processing is the largest single activity, accounting for almost 30 per cent of value-added, followed by tobacco and beverages with 11.5 per cent, while chemicals and machinery and transport equipment account for about 10 per cent each. Manufacturing is the second largest employer, providing 334,000 jobs or a quarter of wage employment.

In 1987, a World Bank team studied a sample of 45 companies and concluded that the average company enjoyed 90 per cent protection. In spite of this, some import-substitution activities, notably food processing, beverages and tobacco, were relatively efficient. But when they were assessed as potential exporters, the bank found that while their ex-factory prices were competitive against those of landed imports, once transport costs to export markets were taken into account, they were too costly to compete. Furthermore, packaging and quality did not measure up to international standards.

It concluded that the rest of the sector was inefficient. Highly protected activities - steel, chemicals, transport and electrical equipment - would never be internationally competitive because of scale economies, and the bank was unhappy that so much investment had gone into these industries.

Critics of Kenya's economic policy tend to overlook the extent to which these shortcomings have been addressed, primarily by reducing protection and devaluing the shilling. Tax rates have been lowered, most prices decontrolled, imports liberalised and export incentives strengthened. The main thrust of reform has been to force industrialists to seek export-led growth and to improve efficiency as protection is reduced.

Quantitative controls on imports have been abolished, tariff rates lowered and tariff dispersion narrowed. There are 12 tariff bands compared with 25 previously, and while maximum tariff rates have been cut and average tariffs reduced, the main reduction in protection has been achieved by abolishing import controls. In the mid-1980s, import bans covered most of industrial production, but by the end of 1990, the IMF estimated that only about 5 per cent of imports were restricted. Today, protection is greatest for cars and textiles.

Four years ago, the top tariff rate was 170 per cent, and as recently as 1990 there were more than 1,400 items with tariff rates of 80 per cent or more. Today, the top rate of 70 per cent applies to some 1,370 items, with more than half the product categories attracting tariffs of 15-35 per cent.

The next stage of tariff reform is to abolish the licensing system and further narrow the range of tariffs which will shift the responsibility for stabilising the balance of payments to demand management by fiscal and monetary means.

It is too early to tell how the sector is responding to this shock therapy. There is some evidence of inefficient producers going to the wall and of industrialists responding positively to improved export opportunities brought about by the reduction in protection and currency depreciation. Industrialists support liberalisation,

though there have been loud complaints from electronics, vehicle components and razor blade manufacturers that they are being marginalised by import dumping.

Statistics on industrial exports differ. According to the government, there has been a 70 per cent rise in the volume of manufactured exports since 1982, but the value of manufactured exports (excluding chemicals) shows a fall from more than \$100m in 1980 to an average of \$60m over 1988-90.

Opinions differ about Kenya's capacity to become a significant exporter of manufactures. The optimists believe its geographical location is ideal for exploiting its traditional east African and Preferential Trade Area market and markets in the EC and southern Asia. Pessimists say the market is too small to secure scale economies while quality and packaging is inferior.

A worrisome aspect is the apparent reluctance of multinationals to invest or expand in Kenya. Bankers say that most of the new investment in manufacturing has come from smaller and newer investors, often Asians, including Asian businesses based abroad. This has led to increased competition in industries such as edible oils, previously a monopoly, and to improved performance in several sectors where cost-conscious entrepreneurs, using modern equipment, are transforming some of Kenya's industries.

IN COMMON with almost every other African country, Kenya is trying to reduce dependence on a narrow range of commodity exports and develop non-traditional exports, especially of manufactures. It has made little progress, in spite of the reversal of policies which, until the mid-1980s, ensured that it was more profitable to produce and sell domestically than export.

Trade liberalisation and a supportive exchange rate policy are beginning to change that but since 1985 the dollar value of exports has increased less than 10 per cent.

The main reason for this sluggish performance was the collapse of coffee prices in 1987. Prices more than doubled between 1982 and 1986 before falling 36 per cent in 1987. After a strong recovery in 1988, they reverted to their depressed 1987 levels last year, and have since fallen still further. This has been partially offset by the rise in tea prices, which have more than doubled over the past 10 years.

After a strong recovery in 1988, they reverted to their depressed 1987 levels last year, and have since fallen still further. This has been partially offset by the rise in tea prices, which have more than doubled over the past 10 years.

The blame for the country's weak export performance cannot be laid at the door of volatile commodity prices alone. At the end of the 1980s, the share of exports in GDP was averaging 12 per cent, compared with 19 per cent 10 years earlier.

The most exciting development has been the growth of horticulture. The value of horticultural exports has doubled since the mid-1980s to \$140m and they are the fourth largest foreign currency earner after tourism, tea and coffee. The lacklustre performance of manufactured exports, which at \$94m in 1990 were worth less than in 1980 (\$10m), continues to disappoint.

Trade figures must be interpreted cautiously, since there

TRADE

A weak export performance

the informal exports are not reflected in the official data. One industrialist estimates that up to 30 per cent of his company's products are sold in neighbouring territories, but only 5 per cent is officially recorded as exports.

In spite of this disappointing performance, Kenyan businessmen are confident they can develop non-traditional exports. The key prerequisites for a much-improved export performance are a marked reduction in inflation, liberal import policies, greater efficiency on the part of the transport parastatals, and an active exchange rate policy. Experience in the early 1980s demonstrated that the wrong conditions - expansionary monetary and fiscal policies, trade controls and an over-valued exchange rate - will bias production towards the domestic market.

That is now accepted, and the establishment of export processing zones and the manufacturing under bond scheme are evidence of an aggressive export strategy.

An important element has been exchange rate policy, with the real effective rate for the Kenya shilling depreciating more than 40 per cent since 1985. This, in combination with falling real wages, has improved the country's international competitiveness - though there is little evidence

and simplifying the tariff book. In theory, imports are freely available, but in practice there is a queueing system for licences caused by the foreign currency shortage.

The EC dominates the direction of trade accounting for 45 per cent of both exports and imports. Britain is the main trading partner with an 18 per cent share of the Kenyan market and purchasing 17.5 per cent of exports in 1990. Japan has a 9 per cent market share, while the United Arab Emirates, with 13 per cent of the market in 1990 (during a period of high oil prices), is the main supplier of oil.

Japan's imports from Kenya are negligible (\$13m in 1990), and there is obvious scope for broadening regional trade. Kenya has a \$170m recorded trade surplus with the rest of Africa, with exports of \$235m and imports of only \$65m. The actual trade surplus is significantly higher, given substantial unrecorded exports with neighbouring countries, especially Uganda and Tanzania. In 1990, these two countries accounted for 8 per cent of total exports and more than half Kenya's African business.

For adjustment to succeed, trade patterns must change, since the obvious market opportunities for manufactured exports are in Africa, and especially within the 19-member Preferential Trade Area (PTA), where Kenya, Zimbabwe and Mauritius are the big players.

South African imports are bound to grow rapidly over the next few years, and other African suppliers, the UK and some Asian exporters will lose market share.

TH

BALANCE OF PAYMENTS

Dependence on capital inflows

Foreign debt (including undischarged) Dec 31 1990 (\$m)

Year-end	\$m
Multilateral	5,243
Bilateral	2,278
Export credits	366
Banks	583
Supplier credit	164
Total	8,626

Source: IMF

KENYA's current account deficit of more than \$400m annually - 5.5 per cent of gross domestic product in 1990 - highlights the country's dependence on capital inflows.

During the 1980s, Kenya ran up an accumulated current account deficit of \$3.5bn and was a net capital exporter to the tune of \$500m. It relied almost exclusively on foreign aid and loans from multilateral institutions such as the World Bank and IMF to finance its

\$3bn current account deficit.

In fact, gross disbursements during the 1980s exceeded \$4.5bn, of which the World Bank provided almost one-third, and bilateral loans from donors another third. The balance was provided in the form of export and suppliers' credits and bank borrowings which totalled \$678m.

This is not a reassuring situation, at a time when Kenya is coming under intense, albeit largely politically-inspired,

pressure from donors, and when foreign aid budgets are being closely scrutinised and reallocated. The debt-service ratio peaked at 39 per cent in 1987 then fell to 29.5 per cent in 1990 and Kenyans have become proud of their status as one of only four sub-Saharan countries to have avoided debt-rescheduling in the last eight years.

The government says that it will reduce the debt-service ratio to 24 per cent next year.

Balance of payments (SDRs m)			
	1990	1991	1992
Exports	740	755	860
Imports	1,702	1,618	1,745
Trade deficit	962	863	885
Net services	341	324	380
Net transfers	275	235	230
Current account	-346	-304	-275
Net capital	238	238	220
Overall balance	-108	-66	-45

SDR = \$7.4

Source: Kenya government

though this is based on the somewhat optimistic assumption that export earnings will increase 10 per cent annually during the next two years.

Provided Kenya can keep the donors moderately happy while avoiding serious political upsets, the external debt situation should continue to be

manageable. However, Kenya's proud debt servicing record could be threatened if the country falls short on either count, especially since its past export track record does not lend support to the rose-tinted export growth scenario.

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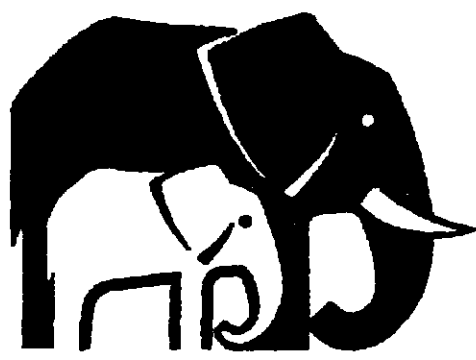
FINANCIAL TIMES RELATED SURVEYS

Country	Date
Mozambique	Jan 15 1991
Nigeria	Mar 12 1991
South Africa	May 7 1991
Zimbabwe	Aug 30 1991
Nigeria	Mar 9 1992
South Africa	May 1992
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KENYA WILDLIFE SERVICE



A statement from the office of the Director, Dr. Richard Leakey.

Kenya Wildlife Service can take a lot of credit for making Kenya one of the best tourist destinations in the world: KWS was established in January 1990 to meet the needs for conservation of Kenya's diversity of wildlife species which are the basis for the nation's profitable tourist industry.

Kenya's national parks vary in size from the smallest Savi Swamp National Park covering 2 sq.kms. to the largest Tsavo National Park covering 21,000 kms. Each area has a unique attraction which ranges from rare species to large concentrations of animal species. Savi Swamp National Park is the home of the rare Sitatunga; sable antelopes can be seen only in the Shimba Hills.

Kenya's national parks are definitely on the way up. The number of animals has increased tremendously and tourists can now see a large variety of animals which don't take off at the sight of a vehicle for fear of being killed. Kenya Wildlife Service has also increased the security in the parks so that tourists are not harassed by bandits. Programmes are currently under way to rehabilitate the structures as well as the roads in the National parks. For tourists to Kenya, things are certainly looking up.

Over the last two decades, poaching and loss of habitat have caused the decline, extermination and compression of elephant populations throughout East Africa. The factors that have contributed to the reduction of elephants include the illegal ivory trade, widespread poverty, civilian disruption, lack of arms control, lawlessness and land-use conflicts between humans and elephants. In Kenya between 1973 and 1989, poaching reduced the country's elephant population from some 130,000 individuals to an estimated 16,000. The Black Rhino population plunged from some 20,000 to just 300 in 25 years.

Although the African elephants and Rhino are not yet safe from the threat of extinction, their chances of reaching a peaceful and majestic old age have dramatically increased over the last 18 months. In 1990, the Kenya Wildlife Service under the leadership of Dr. Richard Leakey declared war on the poachers and took over the protection and management of Kenya's wildlife. Park vehicles were put back on the road, aircraft made airworthy again, and rangers were given proper uniforms and firearms to enable them to fight the poachers. The KWS Wildlife Protection Unit is now equipped with sophisticated equipment and has an extensive intelligence network. The incentive for ivory poaching was fuelled by a steady increase in the price of ivory on the international market which rose from less than US\$ 10 per kilo in 1970 to nearly US\$ 300 in 1989. Dr. Leakey joined the international outcry to save the elephant and instigated the decision to ban all international trade in ivory from early 1990.

As a result of the ban and an extensive public awareness campaign, the price of ivory in Africa has fallen dramatically. Prior to the ban, the price paid to the poacher for a kilo of ivory was US\$30. Today the figure is closer to US\$ 3. In 1990, the year the ban went into effect, Kenya lost only 55 elephants to ivory poachers while over the last 15 months Kenya has lost only 3 elephants.

Although this is good news for Kenya and the rest of the world, the war is not yet over. Kenya remains firmly against any reopening of the ivory trade. Even a limited reopening of the trade would signal to the consumer that it was once again acceptable to buy, sell and wear ivory and stimulate global demand and rising prices. This situation would undoubtedly encourage the illegal exploitation of these threatened populations. The reopening of a legal trade will result in the creation of an illegal trade.

If you want to send a contribution or for any further information, please write to: Miss Carole W. Mwai, Personal Assistant to the Director, KENYA WILDLIFE SERVICE, P.O. Box 40241, Nairobi, Kenya. Tel: (254-2) 501081-7, Fax: (254-2) 505866, 505752.



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Produce	Duration of Export	Produce	Duration of Export
French Beans	All year round	Tomatoes	All year round
Courgettes	All year round	Pawpaws	All year round
Avocados	April-September	Limes	All year round
Pineapples	All year round	Melons, water and sweet	All year round
Mangos	Mid-Sept - June	Tamarillos (Tree tomatoes)	All year round
Passion Fruit	All year round	Asparagus	All year round
Asian Vegetables	All year round	Apple Bananas	All year round
Strawberries	Nov-Feb with capability of producing all year	Red Bananas	All year round
		Horn Melon	All year round

Miscellaneous Vegetables including:
Cauliflower, Leeks, Red and Chinese Cabbage, Carrots, Beetroot and Turnips - All year round

CUT FLOWERS -	September - May with capability to supply all year round
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KENYA 6



Market makers: fruit and vegetables on sale from the back of trucks in Nairobi

HORTICULTURE

Decade of growth

EVERY NIGHT the freight terminal at Nairobi's International airport comes alive in a frenzy of activity.

Vans pull up loaded to the limit with boxes of strawberries, French beans and fresh cut flowers. Anxious producers mingle with customs officials and handling agents under dim neon lights. Produce is carefully checked, loaded into air-line containers and put on-board flights heading for Amsterdam, Frankfurt, London and Paris.

In the past decade Kenya's horticultural sector has grown rapidly providing the country with vital new sources of foreign exchange and the only serious success in diversification of exports. In 1990, Kenya exported 49,520 tonnes of fresh horticultural produce, more than double the 22,268 tonnes of a decade earlier. Foreign exchange earnings from horticulture during the same period nearly doubled from \$76m in 1980 to \$139m in 1990. Exports are expected to rise by a further 12 per cent for 1991 with estimated earnings of \$157m.

Horticulture seems likely to overtake coffee as Kenya's third biggest foreign exchange earner (behind tourism and tea) if coffee prices remain depressed this year.

Much of the growth in horticulture has taken place in exports of fresh produce such as cut flowers, French beans, strawberries and peas. Fresh produce earned Kenya \$30m in 1990 up from \$31m a decade earlier. At least half of this figure has been made up of floral exports which have increased

from 2,746 tonnes in 1975 to 14,365 tonnes in 1990. Agricultural experts say there is great potential for further growth in the sub-sector - there are less than 1,000 hectares under cultivation for flower exports and ideal climatic conditions. In spite of an average freight cost of \$1.20-\$1.40 a kilogramme Kenya retains a competitive advantage.

Britain and Germany have proved to be the main markets for Kenyan produce. There is a strong demand for fresh cut flowers in the Netherlands which re-exports the produce under Dutch labels. France has been a strong market for French green beans.

The success of the horticultural sector has primarily been due to the absence of excessive government regulation and controls and the presence of big, private Kenyan businessmen with political connections in the sector. Horticulture exports have benefited from Kenya's sensible depreciation of its currency and strong international prices.

The government has specifically recognised the mounting importance of horticulture to the Kenyan economy by granting some of the demands of producers - duties on aviation spirit were lowered, although by an insufficient amount, and the government abolished import duties on packaging materials - which had prevented Kenya packaging its produce competitively.

Opportunities for further expansion lie in taking advantage of the Sameer Industrial Park private sector export

processing zone in Nairobi.

Constraints to further growth remain, primarily the limited availability of air freight space to Europe. Many of the European flights originate in South Africa and Kenyan produce has had to fight for space with southern African producers.

It is unclear whether this problem will improve or deteriorate when Kenya Airways take up their monopoly of the Johannesburg-Nairobi route this April.

Bureaucratic regulations and controls implemented by the Horticultural Crops Development Authority and problems with the inefficient Kenya Airfreight Handling, which has a monopoly on handling cargo, has hampered growth. Another problem lies with the excessive valuation by Kenyan authorities of duty on air freighted imports which discourages exporters because they cannot get a return southbound load.

Delays in handling, high handling charges and inefficient liberalisation of cargo at the airport have restrained growth. Horticulture has demonstrated that opportunities for growth in non-traditional exports do exist if the private sector is given a relatively free hand. If the government can iron out the few remaining obstacles to expansion horticulture is likely to continue growing giving the government an excellent source of foreign exchange and opportunities for job creation.

Julian Ozanne

THE Mauritian miracle, based largely on the success of that island's export processing zone (EPZ), has encouraged Kenya to try the export platform option.

Two companies are exporting processed vegetables and packaging materials from the privately-operated Sameer Industrial Park in Nairobi, owned by Firestone East Africa. Phase I of the development comprises 12 production units, of which two are operational and another two - one to export machine components and the other rubber and leather goods - will come on stream soon. There are some 45 candidates for the remaining eight units, and Firestone plans to develop the second phase of the park.

The Kenyan government is establishing a state-operated EPZ at Athi River, 26km from Nairobi, funded by the World Bank. It will have 12 units and should be open for business by mid-1993, and a second phase will be developed by private sector operators. The African Development Bank is inter-

SLOW PROGRESS in the privatisation programme is probably the chief criticism of the government's economic policy. Parastatal reform has been on the agenda since the late 1980s but concrete achievements are few. These include the sale of 30 per cent of the shares in the state-owned Kenya Commercial Bank, and measures to restructure Kenya Airways, including the retrenchment of 1,000 employees.

State-owned enterprise looms large in the Kenya economy, with an 11 per cent share of gross domestic product. There are 255 commercially-oriented enterprises, with the state having a majority shareholding in more than half of them.

The largest single activity is manufacturing, where the public sector accounts for about one-third of national output. Some 60 per cent of the parastatals are engaged in manufacturing and mining, especially food and beverages; 18 per cent in distribution, and 15 per cent in finance.

Average wages in parastatals are roughly twice the national average, though the national figure is biased downwards by low incomes in agriculture.

Productivity levels are estimated to be significantly lower in state-owned than in privately-owned businesses, implying that the country

■EXPORT ZONES: tempted by Mauritian miracle

The platform option

estimated in financing a second government-owned estate, this time at the port of Mombasa, which would be ready in 1994, while the Commonwealth Development Corporation is considering developing a privately-owned EPZ alongside.

At Nakuru, a Kenyan private developer has plans to create an EPZ and there are two more private proposals for estates at Thika and Nairobi.

The zones are outside the Kenyan exchange control system so that there are no restrictions on profit and dividend remittances. The organisers claim that Kenya is ideally located to penetrate regional markets, especially the 19-member Preferential Trade Area. There are no quotas on Kenyan exports of garments and textiles to North America

or the EC, and there is abundant cheap labour, with unskilled workers being paid \$50 monthly.

Hopes are highest for exports of textiles, electronics, rubber and leather goods and furniture.

Some businessmen believe there is scope for fruitful co-operation with South Africa, saying that businessmen from the south are considering using Kenya as an "offshore" location both for the manufacture of exports to Third World countries and for processing products for reimport to South Africa. This strategy assumes that domestic South African production is going to be displaced by industrial and political unrest and undermined by high labour costs.

The EPZ programme

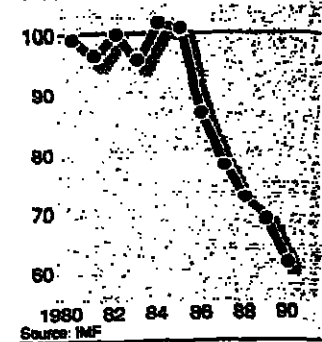
expands and supplements the manufacturing-under-bond (Mub) scheme which has attracted more than 30 companies. In both cases all production must be for export, both schemes involve complete exemption of duties and enjoy different tax holiday arrangements. The main differences are that Mub is not confined to specific locations, and it is designed to foster processing of indigenous raw materials rather than imported ones with an emphasis on agro-processing.

Mr Silas Ita, who chairs the EPZ authority, believes the two schemes will have a vital demonstration effect in the Kenyan economy.

If the EPZ succeeds in increasing non-traditional exports, it will demonstrate to

Exchange rate

Index 1982=100



sceptical old-school Kenyan civil servants that liberalisation is preferable to regulation and controls. On the private sector side, EPZ success would convince investors, local and foreign, that their scepticism about government policy is unjustified while at the same time developing the export culture that manufacturing industry needs so desperately.

Tony Hawkins

■PRIVATISATION: few concrete achievements

Draining the economy

would benefit substantially from privatisation. The public sector is a drain on the economy in two other vital respects:

■ Parastatal losses account for approximately 20 per cent of the budget deficit, while their borrowings make up 17 per cent of Kenya's foreign debt.
■ Government borrowing to sustain state enterprise has contributed to rapid inflation and higher interest rates than would otherwise have been necessary.

Critics say the important weaknesses of the government's reform policy have been the absence both of a coherent overall strategy and of political commitment. This has changed.

In April last year the Cabinet approved a parastatal reform programme, and in the July budget, plans were announced to divest 139 state-owned companies while cutting back on financial support to the sector.

In mid-year, Maxwell Stamp consultants concluded a study of Kenya Posts and Telecommunications and will provide technical assistance for restructuring.

A high level Parastatal Reform Programme Committee (PRPC) has been created, and a new post at permanent secretary rank in the president's office to oversee parastatal reform.

At the Paris donor's meeting in December, the government tabled a detailed action plan of measures to be introduced during 1992 and provided a checklist of benchmarks against which they can measure the pace of reform.

Parastatals have been classified into three groups: strategic, non-strategic and regulatory.

Strategic enterprises such as Kenya Railways and the Ports Authority are being restructured with the aim of improving productivity. Non-strategic parastatals are to be divested "in an orderly and transparent manner".

Many of the latter could indeed have been sold off already. One reason this has not happened is that they are owned by state-owned financial institutions, established as venture capital operations, but which have become conglomerate holding companies.

They are only too happy to have successful privately-managed companies in their portfolios to compensate for losses.

In spite of this, the government says 32 investments have

been divested or are in the process of being sold off, while 14 have been liquidated and 22 classified as "consistent loss makers on the verge of bankruptcy". Independent valuations are being prepared for a number of companies in which existing joint-venture partners have shown an interest in buying equity, including Eveready Batteries, Firestone and Grindlays Bank International.

Shares in 10 companies - including East Africa Oxygen, East African Portland Cement and BAT Development - are

to be sold off through the Nairobi stock exchange by the end of the year, while competitive bids are to be sought for three other companies - Kenya Film, the Milling Corporation of Kenya and Kenya Cashew Nuts. Government shareholdings in a third list of nine enterprises, including CMB Packaging, East African Match and Grindlays Bank International, are to be sold following discussions with existing shareholders.

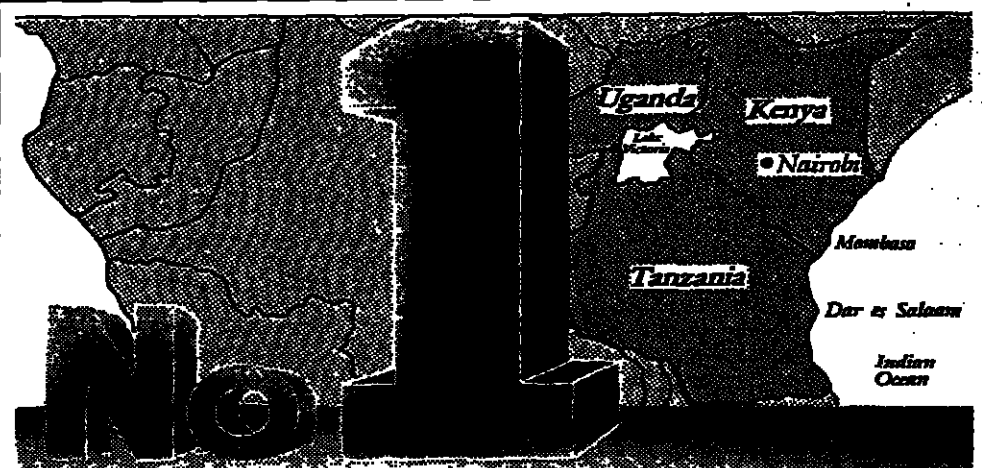
A good deal of the criticism of the pace of privatisation

fails to take account of the familiar constraints that exist in a developing economy - a shallow capital market with a weak stock exchange; a reluctance to sell "the family jewels" to foreigners and, more specifically, to Kenyan Asians whose economic clout is resented.

The government action plan shows just how much highly technical preparatory work must be done before companies are sold off, and the skills just are not readily available.

Kenya, which has been such a haven for donors in the past, will become happy hunting ground for international consulting groups with expertise in corporate restructuring and privatisation.

TH



...IN KENYA AND EAST AFRICA

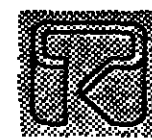
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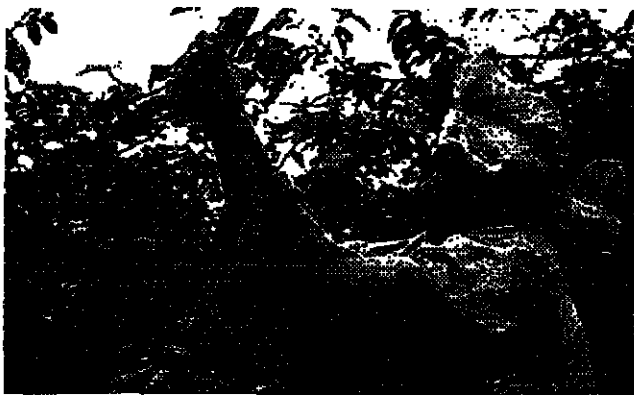
KENYA 7

The coffee sector is under pressure while tea production increases

Crops bend to price fluctuations



Tea growers are reaching out for further growth . . .



While coffee farmers are pruning output as prices fall

COFFEE and tea continue to form the backbone of Kenya's merchandise exports and the bulk of cash income for smallholder farmers who are their main producers.

However, both crops are highly sensitive to international price fluctuations, conditions in other producing nations, the local incentives system given to farmers and political interference.

While Kenyan coffee and tea remain largely at the mercy of external developments, many of the pressing domestic reforms necessary to make the best of a poor international climate have either not been taken or have had to slog their way through the opposition of powerful vested interests.

Coffee, until 1987, Kenya's top export earner, has been severely hit. Production has slumped from 180,000 tonnes in 1987 to an estimated 75,000-80,000 tonnes for 1990-91. Foreign exchange earnings have fallen from \$278m in 1989 to an estimated \$144m for 1990.

Bad weather and a fall in international prices after the collapse of the price-supporting International Coffee Organisation have played a critical role in the decline of the Kenyan coffee industry. But serious mismanagement in the government and the state-run agencies involved in the coffee

industry have contributed significantly to the coffee slump.

The government has been fairly candid about corruption in the industry.

An official report compiled last year said there was "chaotic mismanagement of financial affairs" in the state-run Kenya Planters Co-operative Union which processes coffee on behalf of farmers. It said that senior KPCU officials had

obtained nearly Ksh70m (\$2.5m) in unsecured loans while others had fraudulently received gifts of Mercedes-Benz cars.

The decline in coffee production has mostly taken place in the smallholder sector, which traditionally accounted for about 70 per cent of annual production.

Farmers have faced not only low international prices but

also a hopelessly inefficient and tortuous payments system which gets money back to them as much as 18 months after crops have been delivered and after several unexplained and large deductions have been made by the various agencies between the producer and the marketing board.

The result has been that many small farmers have neglected their coffee trees,

failed to apply fertiliser and pesticides and even gone as far as breaking the law by uprooting their trees and replacing them with other, more lucrative crops. Smallholder production fell from 85,000 tonnes in 1988 to 45,000 tonnes in 1990.

To improve incentives to farmers, the World Bank is lending Kenya \$46.8m for a Second Coffee Improvement Project.

A primary aim of the project is to set up a much faster flowing payments system to the farmer, using a \$10m revolving fund at the Co-operative Bank to cut out the lengthy and obscure cash flow, particularly by eliminating the role of the KPCU. The project aims to provide speedy loans to farmers to pay for vital inputs, such as fertilisers and fungicides.

However, for the past five months the KPCU has been fighting a rearguard action to sabotage the project and maintain its financial hold over the industry. As vested interests have threatened its reforms, the government has appeared a helpless spectator.

Falling international prices have exposed the inefficiencies of the coffee industry. In tea, however, Kenya has been able to exploit strengthening world prices and strong demand for its quality tea.

The closure of plantations and processing plants in Assam, because of terrorist activity, and the poor levels of production in Sri Lanka, are

Agricultural exports (\$m)			
	Coffee	Tea	Horticulture
1970	62.3	37.0	13.4
1975	95.9	62.5	36.8
1980	291.6	156.3	76.1
1985	280.7	233.0	77.2
1986	478.8	213.0	96.8
1987	236.5	198.5	118.4
1988	275.8	208.9	142.6
1989	198.2	264.3	123.9
1990	191.0	273.0	139.0

Source: Kenya government

likely to lift Kenyan tea even further.

Tea production has been steadily increasing with estimates for 1991 at just above 200,000 tonnes. In 1989, tea overtook coffee as the second biggest earner of foreign exchange, winning Kenya \$284.3m. Tea earnings for 1990 were \$273m.

The government is pursuing an aggressive expansion of planted tea acreage with a goal to produce 300,000 tonnes by the end of the century.

Present indicators suggest that is an achievable target. But the problems which plague the coffee industry also undermine that goal for tea.

The first problem is the rise in fertiliser prices, its uncertain availability at critical times and the lack of financial credit for small-scale farmers to buy the necessary inputs.

Mr Elind Mahliu, chairman

of the Tea Board of Kenya, has said that the misuse of funds collected from levies imposed on farmers, which are supposed to go toward improving tea access roads, could affect the steady growth in production. He has alleged that Ksh90m collected by local authorities from tea farmers in 1990 was misappropriated.

Foreign exchange earnings from coffee and tea will continue to be vital to future economic growth.

However, if the Kenyan authorities are to give encouragement to expanding tea production and save coffee from spiralling into crisis, the reforms which the government has articulated need to be implemented more swiftly and with greater disregard for vested interests.

Julian Ozanne

■ AGRICULTURE: government must grasp the nettle of reform

Vested interests stall growth

WITH A rapidly expanding population, desperate shortage of arable land and an unsustainable rural-urban drift, the importance of Kenya's agricultural sector to the economy and to increasing standards of living has never been more important.

Yet in spite of the generous flow of foreign aid to Kenyan agriculture the government still appears to have failed to have grasped the three fundamental policy reforms necessary to increase agricultural growth by more than 3.5 per cent per year. These are price and trade liberalisation, rolling back excessive government interference in marketing and creating a payments system which will provide greater incentives to smallholder farmers to increase yields by applying fertiliser.

The signs of the government's failure in agriculture are apparent. In 1989, for example, Kenya will have to import at least 5m bags of its annual maize requirement of about 30m-31m bags, the main food staple. Although maize production has been hit by bad weather in 1989 and 1990, inadequate government reforms

have meant that for the first time in several years maize will join wheat and sugar as deficit crops. A poor policy environment, combined with a slump in world prices, has also severely affected smallholder production of coffee.

The government continues to articulate the ambition of food self-sufficiency for a land-hungry population of 27m people growing at about 3.6 per cent a year. Wheat will always be difficult, with the government having to import about half of the annual demand of about 440,000 tonnes but there is no real reason why Kenya should not be able to produce enough maize and sugar to meet domestic demand.

The recent changes needed in agriculture were first identified by the government in the mid-1980s and were followed up by an Agriculture Sector Adjustment Operation, funded by the World Bank. The problems of maize production and marketing and reducing the suffocating role of the state-run National Cereals and Produce Board were high on the reform agenda. Next year's import needs of maize are a clear sign that the reforms

identified have only been addressed halfheartedly. It has once again revealed that a powerful alliance of vested interests, both private sector merchants and public sector bureaucrats, continue to frustrate the goals outlined by government.

Agriculture continues to play a pivotal role in the country accounting for 30 per cent of gross domestic product, 70 per cent of employment, and 60 per cent of the foreign exchange earned from merchandise exports. Smallholder farmers (less than 10 acres) are the dominant part of production, combining subsistence food crop and livestock production with varying amounts of cash crops.

Throughout the 1980s the average rate of agricultural growth was 3.5 per cent a year - not enough to keep pace with population which grew

about 4 per cent a year in that decade. With only 18 per cent of Kenya's land judged to be of high or medium potential, prospects for further growth depend on increasing crop yield. The World Bank estimates that yields of crops and livestock could be doubled with progressive farming techniques. With a better policy environment exports of coffee, tea, horticulture, milk and beans could be increased.

The constraints to growth in agriculture are: poor price incentives, delayed payments by government marketing boards, low use of yield increasing inputs such as fertiliser, the suffocating role played by government in marketing and inadequate availability of financing to smallholder farmers.

Progress was made between 1986-88 under the first agriculture adjustment operation in

increasing producer prices and beginning the deregulation of maize and beef marketing. But the government showed poor commitment to a fundamental overhaul of NCPB and other parastatals, the removal of supply constraints on fertiliser availability and a critical examination of public sector investments in agriculture. Grain marketing and the role of NCPB became the main thorns in the side of international donors.

These last policy objectives have become the focus of the ongoing Second Agricultural Sector Adjustment Operation signed with the World Bank in late 1990 and funded by a bank loan of \$75m with additional financing from bilateral donors and the African Development Bank.

This two-year operation has two main aims. First, to improve maize producer incen-

tives through prompt payments to farmers, increase efficiency of maize marketing by abolishing controls on the movement of maize and to reduce the role of the NCPB and therefore its budgetary burden. The second is to increase the timely availability of fertiliser at lower costs. According to the bank, to achieve an agricultural growth rate of over 4 per cent per year, fertiliser consumption must increase at an estimated rate of 11 per cent per year.

In addition, the bank and other donors are involved in reforms of the coffee payments system to farmers and restructuring of the cotton and sugar industries.

In the maize sub-sector the government has made some reforms. It wrote off NCPB's Ksh30m debt, closed down over 400 NCPB buying centres, slashed the staffing levels of

the board and began the phased liberalisation of trade and movement of maize across district boundaries. But in the face of concerted pressure from vested interests the government recently retracted some of the progress on movement of maize, cancelled the provision to allow free movement of 90 bags (eight tonnes) and revoked licences given to private traders. This backtracking has put in jeopardy the disbursement of the second tranche of the loan. "The NCPB is fighting for its life," said one western donor. "It does not want to go down and it is fighting to the bitter end."

The influence of vested interests in the private sector is much more apparent in wheat and sugar. In 1990, private traders were allowed to import 300,000 tonnes of wheat - above the import needs of about 230,000 tonnes. Much of the imports came from Saudi Arabia where wheat is heavily subsidised. Large profits were made by private traders exploiting the difference between the world market price of about \$130 a tonne and the controlled Kenyan price of about \$230 a tonne. The British

government complained about the opportunities for corruption and absurd profits from private imports and wheat farmers said they were being driven out.

In sugar, private traders have made large profits. Kenya should be self-sufficient in sugar but the price incentives for growers and processors are inadequate to guarantee supply. Of the five sugar processing factories in which the government has a majority share holding only one makes a profit on more than 300,000 tonnes of output. Much sugar production is smuggled across the border into Uganda with the involvement of senior government officials.

Like many other sectors of the economy agriculture continues to suffer from a lack of real commitment to the necessary policy reforms and poor government implementation capacity. The worrying signs of food insecurity should encourage the government to grasp the nettle of reform and combat the powerful vested interests who are doing so much to hold back agricultural growth.

J.O.

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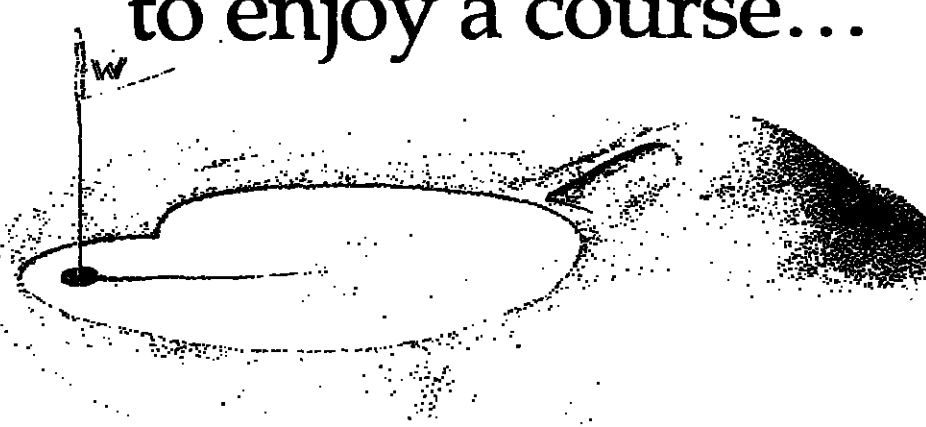
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KENYA 8

■ TOURISM: from potential disaster to mild success

Strategies for all seasons

THE worldwide downturn in tourism last year, fuelled by the Gulf crisis, the international economic recession and the escalating costs of air travel, has proved a watershed in Kenya.

Kenya's dynamic tourism industry, although faced by the prospect of a severe loss of jobs and hard currency in what is its biggest foreign exchange earning sector, has turned 1991 from being a potential disaster into a mild success.

The private sector and the government, with cancellations running at up to 60 per cent for the peak season of January to March, rallied with a series of measures.

The boldest move by government was the decision to open up Kenya to South African tourists, several months before the October Commonwealth head of government conference in Harare. Visas, previously denied to South Africans, were granted at the airport and an agreement was reached to allow South African Airways and Kenya Airways to operate one flight each a week between Nairobi and Johannesburg.

The government also gave new incentives to the hotel training college, established an autonomous airports authority and started the rehabilitation of Nairobi's international airport and continued to strengthen the newly-created Kenya Wildlife Service, a semi-autonomous parastatal in charge of security and management in Kenya's national parks.

The private sector moved quickly, reducing rates and increasing charter flights, particularly from Spain and Britain. In August and September there were 42 such flights a week arriving in Kenya, each with about 300 passengers in addition to scheduled flights.

These measures appear to have averted a slump in tourist arrivals which in 1990 nearly reached 900,000 people, while foreign exchange earnings last year should approach the 1990 level of \$487m.

Sustaining the remarkable growth which Kenya's tourist sector has enjoyed since independence will not be easy.

Since 1963 the numbers of visitors a year have increased from 110,000 to 889,000 in 1990 and foreign exchange earnings

Tourism Profile			
	Total receipts (\$m)	Total visitors	Aver. length of stay (days)
1965	30.2	147,400	9.3
1970	51.8	328,500	8.8
1980	222.4	362,700	15.7
1985	238.8	541,200	15.9
1987	354.9	662,100	16.0
1988	363.3	679,000	16.0
1989	417.0	729,700	14.2
1990	487.0 (est)	889,000 (est)	na

Source: Ministry of Tourism

in the same period have mushroomed from \$28m to \$487m. In 1987, tourism overtook coffee as the country's number one foreign exchange earner.

The impact on the rest of the economy has been vast. Throughout the last decade employment in the sector has grown by at least 5 per cent a year and tourism has contributed to the expansion of the services sector - hotels, restaurants, road and air transport - and to allied industries such as construction and food. Much of the rapid growth in tourism in the past quarter of a century has been due to declining costs of air travel and the extensive infrastructure which was in place at independence.

The government has created

a reasonably attractive enabling environment through welcoming foreign investment in tourism, the development of infrastructure and the maintenance of relative political stability. Increasing importance has been given to conservation and better animal management and while the national parks and reserves sector was marred by a long period of poaching and inefficiency between 1976-88 it has become a top priority.

However, with mounting regional competition and the demands of the growing population a much greater effort is required. In order to continue generating jobs and increasing critical foreign exchange earnings the government has recog-

nised the need to create a better environment.

Mr Philemon Mwaisaka, permanent secretary in the Ministry of Tourism, says the government is targeting two key areas for growth over the next three years: diversifying the type of tourism available and drawing in visitors from new markets.

Diversification away from game parks and beaches will depend on giving greater importance to attractions such as cultural, conference and specialty tourism, scuba diving, fishing or mountaineering, and opening up new areas of Kenya to tourist development such as the volcanic desert around Lake Turkana.

Attracting visitors from outside the traditional markets of the US and Europe will require a big publicity drive in the Asia Pacific area, particularly Japan and Singapore.

In order to realise both ambitions a overhaul of Kenya's hitherto weak overseas marketing is necessary. So far the government has been content to leave most of the marketing to the private sector. Unlike many other countries Kenya does not have an autonomous tourist board. Between 1986

and 1990 the government spent a mere \$25m on marketing.

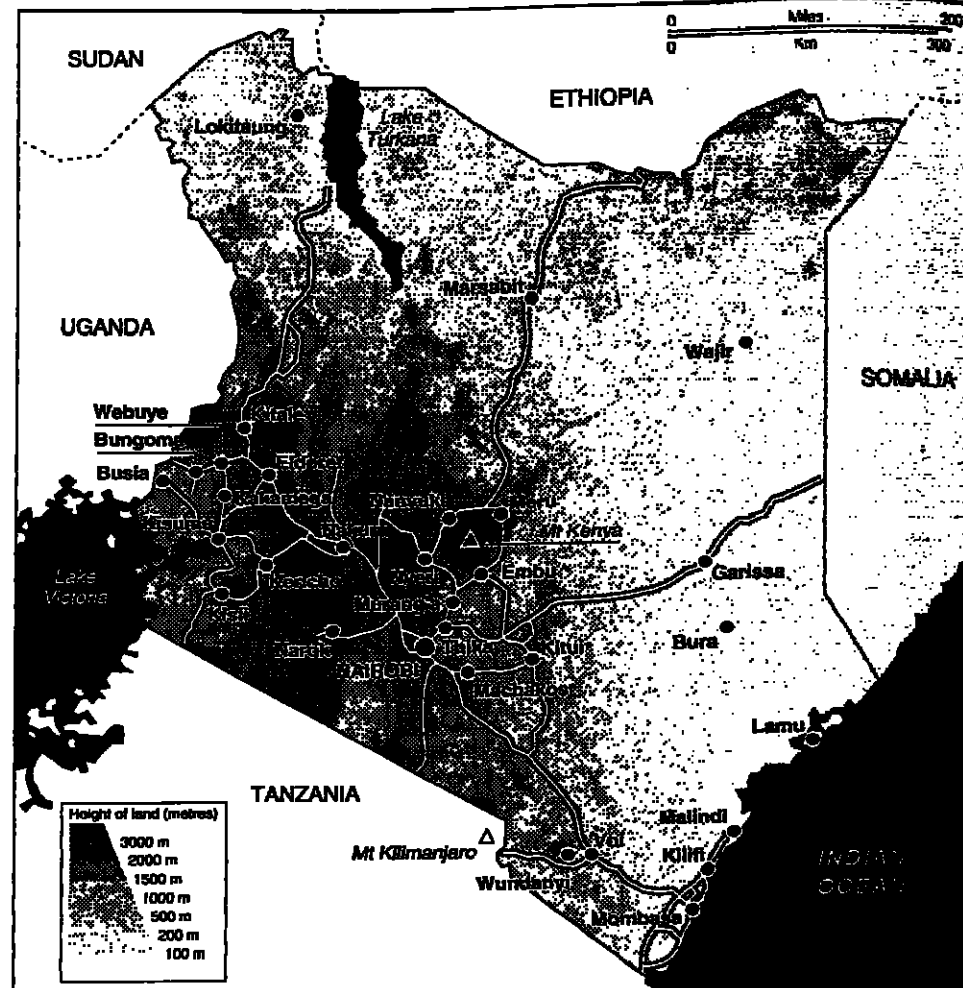
Kenya's well organised private sector has been lobbying hard for a tourist board to be set up under an autonomous director to launch a concerted marketing campaign of research, information gathering and publicity to enable the industry to better tailor and target their products in a competitive market. The government has given its blessing to the appeal but progress appears slow.

Good marketing and closer links with airlines will be vital to attract the high income from the choosy Japanese market.

Plans for Kenya Airways to open up a route to Bangkok next year may prove insufficient to penetrate Asia and South Africa is proving a formidable competitor with Singapore Airlines operating a flight to Johannesburg.

A number of issues need the government's urgent attention. Problem areas include privatisation of government share holdings in hotels, developing a strategy for high income VIP tourism, planning how to cope with the growing demand for combination tourism with tourists visiting at least two African countries, better harmonisation of visa and health requirements and more incentives, such as import duty exemption on vehicles for the tourist sector.

Julian Ozanne



KIWAYU

Coping with tranquillity

amenities and cheap curios.

Kiwayu, at the other end of the market, has fought to preserve its solitude and its Robinson Crusoe atmosphere while ensuring that its guests receive all the creature comforts of a fine hotel.

Belamy monsoon winds blowing down from Arabia roll in across the tropical, azure Indian ocean in front of the camp. With the fragrant breeze comes rough-hewn fishing boats and Arab dhows, their trail, dirty white sails fluttering in the wind, laden down with spices to sell along the ancient trade routes of the African coastline.

The camp is a stone's throw away from a scrubland where buffalo and antelope abound. At night, the deep gruff sound

of a lion can be heard above the murmur of the surf and occasionally one of the big cats can be seen basking in the sunlight on the beach.

Elephants, which used to come down through the mangrove swamps, have suffered from the poaching of Somali bandits, known locally as *shifas*.

"Trying to get back to nature," is how Mr Alfredo Pellizoli one of the partners of Kiwayu camp describes the 25 *bandas* (beach huts) set in a wide bay on an expansive, sun-bleached, unspoiled white sandy beach.

The *bandas* are the essence of the castaway image that Kiwayu has cultivated. Each is thatched with coconut leaf and the walls are covered in raffia

matting. There are no doors and no locks. Just mats which unroll to give visitors privacy from the few local fishermen walking along the beach. Basic plumbing, showers and flush toilets have been installed but, one suspects, with the reluctance of the proprietors of the camp.

Fresh seafood is standard Kiwayu fare - huge prawns, lobster and crab caught locally and bought each day in the fishing villages which dot the area around the site. All other produce has to be flown in when there are new arrivals at the camp.

"In the past at Kiwayu," Mr Pellizoli recalls, "it was possible to shoot an elephant in the morning on the beach and catch a huge marlin in the sea

the afternoon." Today, hunting is banned and elephants run shy, but guests at Kiwayu can at least still take advantage of Kenya's terrific big game fishing for marlin, sailfish and tuna. More leisurely activities of wind surfing, water-skiing and day excursions by speedboat along the coast are available.

For most visitors, Kiwayu provides a rare opportunity to walk along a deserted beach at night with crabs scuttling across the sand, the moon shimmering across the bay and only the African night-time sounds of crickets to break the silence.

Most guests stay several days. A few, unable to cope with the tranquillity hard to find in the western world, leave early. According to Mr Pellizoli, they find "Kiwayu is something beyond their comprehension". For the rest of us, this is part of Kiwayu's charm.

J.O.

KEY FACTS

Area	582,644 sq km
Population	24.03m (mid-1990 estimate)
Head of State	President Daniel arap Moi
Currency	20 Kenyan shillings = KSh1
Average Exchange Rate	Latest \$1 = KSh28.13

ECONOMY

	1990	1991
Total GDP (\$bn)	8.35	na
Real GDP growth (%)	4.5	4.0*
GDP per capita (\$)	347	na
Consumer prices (% change pa)	12.6	20.0*
Gross external debt (\$bn)	5.69	6.63
Debt service ratio (%)	29.5	25.0*
Current account balance (\$m)	-488.4	-425.6
Exports (\$m)	1,010.5	1,078.0
Imports (\$m)	2,008.7	2,200.0
Main trading partners (1990 %)		
UK	17.5	18.0
Germany	12.2	8.1
United Arab Emirates	0.3	13.0
Japan	1.2	9.0
US	4.9	5.2
EC	45.4	36.8

* Estimate
1991 figures are the first three quarters at an annual rate

Source: IMF, Datastream, Economist Intelligence Unit

KENYA: FOR FULFILMENT AND MEMORY OF AN EXCEPTIONAL HOLIDAY EXPERIENCE.

Western Kenya is a tourist circuit not yet well patronised, yet for variety, it contains much of interest. The roads are better than in most other areas. Enclosed between three ranges of hills, the Laikipia valley is such an attraction. Three unusual antelopes may be seen with ease: Roan, the rare Jackson's harebeest and the oribi. Leopard is easy to spot, it is the only large predator. There are three breeding colonies for heron, this and pelican. Each year, hundreds of nesting pairs of many species gather here and create a bird spectacle which, in terms of activity and behaviour, is one of the most rewarding sites in Kenya for ornithologists. The Kalamungu Forest is the only forest in Kenya which is West African in character and its flora and fauna are of immense interest to scientists and naturalists. Species such as Great Blue Turaco, Grey Parrot, Joyful Greenbul and Blue-headed Bee-eater are found. Butterflies are abundant and a delight as they flit amongst the great trees. North of Kalamungu is the heart of the magnificent forest country of Tsavo-Nairobi. Kilale National Museum near Endebesh is developing fast and Kilale is a base for Mount Elgon Tours and Saiswa Cherangani Hills excursions. Western Kenya provides a rich tourist circuit and accommodation is fairly comfortable and well spread out.

Samburu and Buffalo Springs provide a different face of Africa in the hot semi-desert area before the true desert stretches away to the north. It is a favourite with many a returning visitor to Kenya. It contains a number of wildlife species rarely found elsewhere including the grey zebra, the retilated giraffe, and the shy, long-necked giraffe, the (antelope giraffe), rarely found elsewhere in Kenya. Mera contains the widest range of mountain landscapes and wildlife habitats and was home to Elsa, the lioness, whose story was told in the book and subsequent film, *Dawn Patrol*. With its forest, swamp and savannah and its fifteen permanent rivers, Mera contains a great variety of wildlife, some in huge quantities and includes all the Big Five - elephant, rhino, buffalo, lion and leopard. The Great Rift Valley, one of the wonders of the world, contains the planet's largest concentration of flamingoes, seven great lakes in Kenya, and overwhelming dramatic scenery. Close to Lake Nakuru, in the Nakuru National Park, is the first black rhino sanctuary constructed as part of the government plan to save the rhino from extinction. At Lake Nakuru more than a million pink flamingoes can be seen feeding on the abundant algae. A few miles north of Nakuru are the hot springs of Lake Bogoria, described by an early explorer as having "the most beautiful view in Africa".

North from Bogoria lies Lake Baringo where over 400 species of birds have been identified, while further north still is Lake Turkana, the Jade Sea. On the shores of the lake, at Koobi Fora, the earliest fossil remains of man have been discovered. This has led to Kenya being known as the "Cradle of Mankind". In the lake itself can be found the Great Nile Perch, the fierce Tiger Fish and the world's largest single concentration of crocodile. Close to Malindi, at the southern end, is Lake Naivasha, the highest - and purest of the Rift Valley lakes with a breeding birdlife and resident population of hippo. Naivasha is a fertile area where a wide variety of horticultural produce is grown for export and where three of the country's newly developed vineyards are to be found.

The Peaks of Mt. Kenya, second highest mountain in the whole of Africa, dominate the fertile countryside that runs north from Nairobi. Its slopes, and those of the nearby Aberdare mountains, provide beautiful settings for one of Kenya's major contributions to the world of tourism, the tree hotels. Mountain Lodge, Treestops and The Ark are all set in mountain jungle and provide the perfect opportunity to view the wildlife in close-up. Elephant, rhino, buffalo, giant forest hog, antelope and many other species can be watched from comfortable verandas and camera positions as they come out of the forest to enjoy the safe light. Close by are the Outspan Hotel and Aberdare Country Club, each set amongst lawns bordered with luxuriant, brightly coloured tropical flowers and trees. Just a few miles further on is the Mera Mera River Lodge, a base for climbing Mt. Kenya or to fly-fish for trout in the mountain streams. Also on the slopes of Mt. Kenya is the world-famous Mt. Kenya Safari Club, the ultimate in luxury living in a awe-inspiring setting with a backdrop of some of Africa's highest peaks. The club's facilities include a large heated swimming pool, horse-back riding and a fine golf-course. Synonymised with "luxury off the beaten track", Sweet Waters is a tented camp set in the 22,000 acre rhino sanctuary on Ol Pejeta Ranch. There are both day and night game drives and camel rides.

Nowhere in Africa is wildlife more plentiful than in the Masai Mara. It is famed for its great concentrations of game and antelope and their natural predators the big cats. The Mara is also famous for its herds of black-necked stork, cheetah and even the elusive leopard. Mara provides one of nature's most dramatic spectacles, unrivalled in the world, annual migration of over a million wildebeest and zebras looking for fresh pastures. Mara has been described as "Hollywood's idea of Africa at its best". For the visitor, his temporary home is one of a wide variety of tented camps or game lodges offering the finest in food and comfort after a day spent viewing the wondrous wealth of game and birdlife. For those wanting more creature game viewing, many of the lodges and camps provide a balloon safari - another Kenyan innovation. Rising above the Mara plains with the morning mist, the visitor can drift over the game for an hour or more to be met on landing with a sumptuous champagne breakfast.

Amboseli in the heartland of Masai country lies in the shadow of the fabled Mt. Kilimanjaro. It was the favourite safari area for writers such as Hemingway and Rudyard Kipling for the beauty of the savannah and big game. The views of Kilimanjaro from the backdrop to one of Kenya's most spectacular displays of wildlife - lion, elephant, rhino, cheetah, buffalo and a lot of plant game. Part of the park is composed of a dried-up lake bed which produces mirages in the shimmering heat. Swamps and springs fed by the underground rivers of Kilimanjaro's melting snows form permanent watering places for wildlife. All around Amboseli are the Masai villages - home of Masai, the tall proud nomadic people whose legendary powers in battle and in acts of single-handed bravery in fights with wild animals has spread across the world. As with so many of Kenya's national parks - Amboseli is well served with comfortable lodges, expert guides and ample game viewing vehicles, with pop-up roofs ideal, safe and comfortable for photographers.

The combined west of Tsavo East and West National parks makes Tsavo one of the world's largest game sanctuaries, larger in size than Wales or Jamaica. It covers more than 20,000 sq.km. (7720 Sq. mi.) and lies roughly halfway between Nairobi and Mombasa, making it a logical choice for those wanting the wonders of safari and the magic of the Kenya Coast. More than 20,000 Km. of well-maintained and well-signposted roads leading from one natural wonder to the next. Chief amongst these is Mzima Springs, replenished each day with twenty million litres of crystal clear water bubbling up from underground streams coming from the nearby Chyulu Hills. The Springs form a haven for a rich variety of wildlife. Elephant, hippo and crocodile enjoy the water while gazelles, zebra and giraffe wander on the banks. An observation platform and an underwater glass-walled tank allow the visitor to watch the whole natural life of the Springs in either environment. Tsavo's wildlife is prolific and as well as some of the lesser known species, includes many lion - some, undoubtedly, descended from the famous Man Eater of Tsavo encountered during the historical building of the railway from Mombasa to Nairobi.

Arguably Kenya's 400 mile coastline provides the visitor with more attractions than any other coastline in the world - and the accommodation and ground infrastructure to go with it. Protected throughout its length by coral reefs, the Kenya coastline is famed for its glorious palm-fringed beaches. Beside the sea there is something for everyone from relaxing on the beach or beside the pool to windsurfing, water-skiing, sailing, scuba-diving and big-game fishing. Along the coast are the sophisticated, international, exciting, swanky shops. Unique to East Africa's coast are the romantic reminders of the mixing of great cultures. African, Arabic and European, in the shape of mosques, tombs, forts and settlements. They stretch the length of the coast from the great trading port of Mombasa in the south to Kenya's Kamanda, Lamu, in the north. Unique to Kenya's coast is the proximity of wildlife parks and reserves. The Shimba Hills are a cool refuge from the beach where sable, buffalo and elephant can all be seen. It is possible to visit Tsavo East National Park and return within a day, and there are one day safaris to Amboseli and Tsavo West. Mombasa is linked directly to the outside world through the modern Moi International Airport which also handles the frequent flights to Nairobi and up the coast of Malindi and Lamu. For those who enjoy the romance of the railways, two overnight sleepers leave each evening for Nairobi.

For further information please write to:
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nearest Kenya High Commission, Embassy or Kenya
Tourist Office.



Kenya has been described as having everything that is beautiful in Africa: abundant wildlife and birdlife living free; hospitable people; a culture that is both complex and fascinating; and outstanding scenic beauty, from majestic highlands to over five hundred kilometres of white sandy beaches along Kenya's Indian Ocean Coast.

The quality and quantity of Kenya's tourist circuits are so great that visitors can return year after year and still find new sights to see.

Kenya has become increasingly popular as both a winter and summer holiday destination due, in part, to the unique double attraction of the great variety of wildlife and the Indian Ocean coast. Kenya can also claim a higher proportion than most destinations of visitors returning year after year.

Specialist holidays of all kinds are catered for - from camel safaris in Samburu Land, through walking safaris for ornithologists, to mountaineering on Mt. Kenya and sports from golfing to big game fishing. Conference organisers can use Nairobi's Kenyatta International Conference Centre with seating for up to 5,000 or the many exotic conference locations which are either surrounded by wildlife or on the luxurious Indian Ocean Coast.

For the tourist and businessman with time to spare all the travel amenities are there. Fast modern roads link one natural wonder to another and each is simply provided for with hotels, game lodges and tented camps. All accommodation is graded with one to five star ratings. Classifications of all hotels and lodges. Most parks and reserves are easily accessible - and for the finest of great game viewing Nairobi Game Park is less than 15 miles from the City centre.

Kenya is a golden destination for the incentive groups. Participating executives are highly motivated to attain exceptional levels of achievement in their places of work or education; by the fulfilment and memory of an exceptional holiday experience after returning from an incentive tour of Kenya. Corporate clients have a great variety of holiday opportunities in Kenya any time of the year.

Most Credit Cards are accepted for accommodation in the restaurants and shops in the major towns and at the coast. Transport is available, from hire cars to coaches and luxury minibuses; from scheduled air services to the most sophisticated air charter network outside North America; it even includes one of the world's most romantic train journeys, between Nairobi and Mombasa. On arrival or on departure, welcome to the world of Kenya Duty Free where a new concept of creating large duty free shops at both departure, and arrival areas has been tested.

While in Kenya, the visitor has now an opportunity to enjoy the scenery of our coastline as admired from the comfort of luxury cruise ships. (An exciting sea voyage along this most beautiful stretch of the Indian Ocean coastline is a reality now that Mombasa has home-based cruise ships). The romance of a cruise awaits you in Kenya.

Kenya is within easy reach. There are regular daily flight services from Mombasa and Nairobi to most European capitals with onward connections to most parts of the world. Kenya is a 365 days a year round holiday destination and a holiday spent in Kenya is one of the most rewarding travel experiences of a lifetime. Kenya overwhelms all who visit her. Above all, a Kenya holiday is for all seasons.

Kenya
Min. of Tourism & Wildlife
Nairobi, Kenya